COLUMBUS
REGIONAL AIRPORT AUTHORITY

MEETING OF THE

BOARD OF DIRECTORS

October 27, 2026

COLUMBUS
REGIONAL AIRPORT AUTHORITY

Board Meeting Agenda

Tuesday, October 27, 2026 at 4:00 p.m.

CMH Boardroom & Microsoft Teams

1. Welcome / Call to Order ..... E. Kessler
2. Committee Reports
    - Finance, Governance & Administration ..... K. Morrison
    - Economic & Air Service Development ..... R. Jones
    - Infrastructure & Operations ..... J. Miller Jr.
3. New Terminal Project Update ..... T. McCarthy
4. President & CEO Report ..... D. Griffin
5. Special Recognition ..... D. Griffin
6. Consent Agenda
    - Approval of Minutes – August 25, 2026 Board Meeting
    - 21-2026 – SITA – Lease of Common Use Terminal Equipment
    - 22-2026 – Franklin County Easement – Roadway Improvement Project
    - 23-2026 – NetJets Lease Amendment – Expanded Headquarters Campus
    - 24-2026 – Kimberly-Horn & Associates –Rickenbacker Fuel Farm Design Services
    - 25-2026 – Jacobson/Daniels – Midfield Terminal Testing & Inspection
7. Public Comment
8. Other Business
9. Motion to Adjourn



Chief Financial Officer Report

September 2026 activity report

Activity	Month	FYTD	Budget	September 2026	September 2025	FYTD 2026	FYTD 2025	FYTD Budget
Revenue	12%	4%	3%	$15,248,394	$13,669,063	$131,241,911	125,866,923	$127,928,026
Expenses	-5%	3%	-3%	$9,565,157	$10,098,608	$83,284,713	$80,806,460	$86,052,955
NOI (Before depreciation)	59%	6%	15%	$5,683,237	$3,570,454	$47,957,198	$45,060,464	$41,875,070
Food & beverage revenue	-16%	5%	6%	$338,755	$404,767	$3,582,034	$3,395,718	$3,369,708
Retail revenue	25%	0.3%	11%	$286,665	$229,445	$1,960,081	$1,954,204	$1,768,189
Hotel revenue	35%	18%	18%	$1,119,003	$828,466	$9,020,655	$7,638,446	$7,621,100
Parking activity (Tickets issued)	0.3%	-4%	2%	90,845	90,578	786,914	819,127	771,217
Parking activity (Revenue)	2%	0.4%	0.1%	$5,123,736	$5,036,212	$46,560,692	$46,394,436	$46,504,060
Ground transportation revenue	5%	8%	13%	$2,072,566	$1,980,314	$16,746,710	$15,486,298	$14,857,069
RAC transaction days	3%	2%	0.7%	171,584	166,533	1,235,613	1,210,848	1,226,822
Enplaned passengers	1%	-0.5%	-4%	401,916	399,772	3,489,124	3,504,970	3,641,352
Landed weight – CMH	0%	1%	0.4%	468,680,182	468,447,008	4,120,279,560	4,090,543,300	4,104,457,000
Landed weight – LCK	12%	-1%	-20%	39,897,482	35,736,708	385,116,113	387,452,142	481,624,434



Fiscal Year 2027 Budget - Draft

Budget 2027 - Highlights

- **2027 Budget Enplanements.**
  - CMH 1.0% budgeted growth over 2026 estimated actuals.
  - LCK 3.9% budgeted growth over 2026 estimated actuals.
- **2027 Total Operating Revenue Budget $196,936,538: 16.2% increase over estimated 2026 actuals.**
  - Drivers – Passenger Airline Revenue – Includes New Midfield Terminal Project 2025 Bond Debt and Future Issuance Bond Debt Coverage of $17,779,463.
  - Coverage will be included in the Airline Rates in Budget Year 2027 and 2028.
  - Debt Service Principal and Interest will be included in the Airline Rates in Budget Year 2029 until the debt is paid, 30-year bond term.
- **2027 Total Operating Expense Budget $125,351,944: 11.1% increase over estimated 2026 actuals.**
  - Includes approximately $5,000,000 of non-annually recurring expenses in preparation for the opening of the new terminal building.
  - Fulltime Employee increase from 384 to 394 in 2027.
  - Employee Wages & Benefits: $53,493,702
    - 5% annual increase for union employees.
    - Newly formed executive team in 2026, with new team structures.
      - Including filling key positions throughout the organization.
      - Additional staffing as it relates to the organization preparing for the operational readiness for the new terminal.
  - Purchase of Services: $64,052,906
    - 9.5% increase in 2027 Budget over estimated 2026 actuals.
    - Additional expenses related to non-annually recurring expenses.
- **2027 Total Budgeted Net Operating Income: $71,584,593**.
  - Includes New Midfield Terminal Project 2025 Bond Debt and Future Issuance Bond Debt Coverage of $17,779,463.
  - Net Operating Income, less coverage $53,805,130.

Business Units 2027 Budget

	CMH	LCK	TZR	IID	TOTAL
OPERATING REVENUE					
CARGO AIRLINE REVENUE	$9,476	$2,076,377	-	-	$2,085,853
OTHER AERONAUTICAL REVENUE	6,412,641	7,804,159	993,286	-	15,210,086
PASSENGER AIRLINE REVENUE	62,997,891	1,536,562	-	-	64,534,453
CONCESSION REVENUE	9,504,666	112,999	14,500	-	9,632,165
GROUND TRANSPORTATION REVENUE	21,904,706	94,933	3,460	-	22,003,099
HOTEL REVENUE	10,637,701	23,690	-	-	10,661,391
OTHER NON-AERONAUTICAL REVENUE	1,019,574	3,308,826	630,610	475,000	5,434,010
PARKING REVENUE	65,125,469	2,250,012	-	-	67,375,481
TOTAL REVENUE	$177,612,123	$17,207,559	$1,641,856	$475,000	$196,936,538
OPERATING EXPENSES					
EMPLOYEE WAGES & BENEFITS	$45,990,255	$6,843,383	$424,365	$235,700	$53,493,702
MATERIAL & SUPPLIES	3,163,848	2,308,185	419,063	1,050	5,892,146
PURCHASE OF SERVICES	55,609,511	7,510,955	762,360	170,080	64,052,906
OTHER EXPENSES	1,763,895	119,134	14,150	16,010	1,913,189
TOTAL EXPENSES	$106,527,510	$16,781,657	$1,619,938	$422,840	$125,351,944
NET OPERATING INCOME / (LOSS)	$71,084,613	$425,902	$21,918	$52,160	$71,584,593

Business Units 2027 Budget – Continued

	CMH	LCK	TZR	IID	TOTAL
NON OPERATING INCOME / (EXPENSE)					
CAPITAL CONTRIBUTIONS	$10,673,157	$12,483,394	-	-	$23,156,551
CFC INTEREST (EXPENSE)	(3,354,389)	-	-	-	(3,354,389)
S2025A BOND INTEREST (EXPENSE)	(64,089,155)	-	-	-	(64,089,155)
S2025B BOND INTEREST (EXPENSE)	(9,681,294)	-	-	-	(9,681,294)
GARB INTEREST (EXPENSE)	(963,445)	-	-	-	(963,445)
PASSENGER FACILITY CHARGES	17,752,811	-	-	-	17,752,811
REALIZED GAIN/LOSS ON SECURITIES	102,113	-	-	-	102,113
RENTAL CAR FACILITY CHARGES	11,299,170	-	-	-	11,299,170
DEPRECIATION (EXPENSE)	(41,836,525)	(9,394,259)	(297,215)	(246,259)	(51,774,257)
INVESTMENT INCOME	20,560,794	-	-	-	20,560,794
INVESTMENT INCOME - CFC	1,412,451	-	-	-	1,412,451
INVESTMENT INCOME - PFC	983,689	-	-	-	983,689
TOTAL NON OPERATING INCOME / (EXPENSE)	($57,140,624)	$3,089,136	($297,215)	($246,259)	($54,594,962)
INCREASE / (DECREASE) IN NET ASSETS	$13,943,989	$3,515,038	($275,296)	($194,099)	$16,989,631

Capital Projects: 2027 Funding Source

Project Name	2027 Requested BUDGET	2027 CRAA Cash	2027 FAA (ENT/DISC)	2027 PFC	2027 CFC	2027 Other Grants/Funding	2027 BIL	DEA	Debt Service /CRAA Reserves
CMH Midfield Development Projects Total	$ 559,200,000	$ 200,000	$ 18,393,906	$ 32,000,000	$ -	$ -	$ -	$ -	$ 508,606,094
CMH Projects Total	$ 34,065,523	$ 25,006,190	$ 3,702,586	$ -	$ 3,050,000	$ 2,247,500	$ -	$ 59,246	$ -
LCK Projects Total	$ 32,104,685	$ 24,634,485	$ 3,485,400	$ -	$ -	$ 830,000	$ 3,154,800	$ -	$ -
TZR Projects Total	$ 1,474,500	$ 959,700	$ 514,800	$ -	$ -	$ -	$ -	$ -	$ -
IID Projects Total	$ 10,223,930	$ 593,930	$ -	$ -	$ -	$ 9,630,000	$ -	$ -	$ -
Totals 2027 Capital Budget	$ 637,068,638	$ 51,394,305	$ 26,096,692	$ 32,000,000	$ 3,050,000	$ 12,707,500	$ 3,154,800	$ 59,246	$ 508,606,094

Rates Fees and Charges – CMH FY2026 V FY 2027

JOHN GLENN COLUMBUS INTERNATIONAL AIRPORT 2026 Schedule of Fees, Rates & Charges	
Signatory Airlines	
Landing Fee:	
(Net of GAC & SAC = $3.85 / 1,000 lbs)	$5.54 / 1,000 lbs.
Apron Fee:	
Square Foot Rate	$0.83 / sq. ft.
Landed Weight Rate	$0.17 / 1,000 lbs.
Terminal Rental Rates:	
Type 1 – Ticketing Counters & ATO	$99.50 / sq. ft.
Type 2 – Clubs & Hold Rooms	$89.55 / sq. ft.
Type 3 – Baggage Claim	$79.60 / sq. ft.
Type 4 – Baggage Makeup	$69.65 / sq. ft.
Type 5 – Operations	$59.70 / sq. ft.
Type 6 – Tug Drives	$49.75 / sq. ft.
Average	$75.14 / sq. ft.
In-Line Baggage Fee:	$0.81 / enplanement
Gate Use Fees:	
Non-International Flights:	
10 seats to 199 pax seats aircraft	$420 / turn
200 pax seats or greater aircraft	$630 / turn
International Flights:	
10 seats to 199 pax seats aircraft	$420 / turn
200 pax seats or greater aircraft	$630 / turn
FIS Fee (GA Exempt):	Gate Use Fee plus $150

JOHN GLENN COLUMBUS INTERNATIONAL AIRPORT 2027 Schedule of Fees, Rates & Charges	
Signatory Airlines	
Landing Fee:	
(Net of GAC & SAC = $3.85 / 1,000 lbs)	$5.08 / 1,000 lbs.
Apron Fee:	
Square Foot Rate	$3.44 / sq. ft.
Landed Weight Rate	$0.67 / 1,000 lbs.
Terminal Rental Rates:	
Type 1 – Ticketing Counters & ATO	$169.79 / sq. ft.
Type 2 – Clubs & Hold Rooms	$152.81 / sq. ft.
Type 3 – Baggage Claim	$135.83 / sq. ft.
Type 4 – Baggage Makeup	$118.85 / sq. ft.
Type 5 – Operations	$101.87 / sq. ft.
Type 6 – Tug Drives	$84.89 / sq. ft.
Average	$128.22 / sq. ft.
In-Line Baggage Fee:	$1.03 / enplanement
Gate Use Fees:	
Non-International Flights:	
10 seats to 199 pax seats aircraft	$440 / turn
200 pax seats or greater aircraft	$650 / turn
International Flights:	
10 seats to 199 pax seats aircraft	$450 / turn
200 pax seats or greater aircraft	$660 / turn
FIS Fee (GA Exempt):	Gate Use Fee plus $170

Rates Fees and Charges – CMH FY2026 V FY 2027

JOHN GLENN COLUMBUS INTERNATIONAL AIRPORT 2026 Schedule of Fees, Rates & Charges	
Signatory Airlines	
Un-leased Ticket Counter/Bag Makeup Use Fee:	
Non-International Flights:	
Less than 200 pax seats aircraft	$170 / flight
200 pax seats or greater aircraft	$255 / flight
International Flights:	
Less than 200 pax seats aircraft	$170 / flight
200 pax seats or greater aircraft	$255 / flight
Utility & Jetbridge Charges:	
Terminal Leased Space Power Use Charge	$2.82 / sq. ft.
Jetbridge Maintenance	$804.54 / mth / bridge
Non-Signatory Airlines	
Landing Fee:	
Landing Fee (1.5 times the Signatory Rate)	$8.31 / 1,000 lbs.
Apron Fee (Assigned):	
Square Foot Rate (1.5 times the Signatory Rate)	$1.25 / sq. ft.
Landed Weight Rate (1.5 times the Signatory Rate)	$0.26 / 1,000 lbs.
Terminal Rental Rates:	
Non-Signatory Airline or Airline Contractor Rentals	1.5 times the Signatory Rate
Terminal Use Fee:	$5.47 / enplaned passengers
Gate Use Fees:	
Non-International Flights:	
10 seats to 199 pax seats aircraft	$630 / turn
200 pax seats or greater aircraft	$945 / turn
International Flights:	
10 seats to 199 pax seats aircraft	$630 / turn
200 pax seats or greater aircraft	$945 / turn
FIS Fee (GA Exempt):	Gate Use Fee plus $225

JOHN GLENN COLUMBUS INTERNATIONAL AIRPORT 2027 Schedule of Fees, Rates & Charges	
Signatory Airlines	
Un-leased Ticket Counter/Bag Makeup Use Fee:	
Non-International Flights:	
Less than 200 pax seats aircraft	$200 / flight
200 pax seats or greater aircraft	$300 / flight
International Flights:	
Less than 200 pax seats aircraft	$210 / flight
200 pax seats or greater aircraft	$310 / flight
Utility & Jetbridge Charges:	
Terminal Leased Space Power Use Charge	$3.28 / sq. ft.
Jetbridge Maintenance	$1,480.76 / mth / bridge
Non-Signatory Airlines	
Landing Fee:	
Landing Fee (1.5 times the Signatory Rate)	$7.62 / 1,000 lbs.
Apron Fee (Assigned):	
Square Foot Rate (1.5 times the Signatory Rate)	$5.16 / sq. ft.
Landed Weight Rate (1.5 times the Signatory Rate)	$1.01 / 1,000 lbs.
Terminal Rental Rates:	
Non-Signatory Airline or Airline Contractor Rentals	1.5 times the Signatory Rate
Terminal Use Fee:	$9.21 / enplaned passengers
Gate Use Fees:	
Non-International Flights:	
10 seats to 199 pax seats aircraft	$660 / turn
200 pax seats or greater aircraft	$975 / turn
International Flights:	
10 seats to 199 pax seats aircraft	$670 / turn
200 pax seats or greater aircraft	$985 / turn
FIS Fee (GA Exempt):	Gate Use Fee plus $255

Rates Fees and Charges – CMH FY 2026 V FY 2027

JOHN GLENN COLUMBUS INTERNATIONAL AIRPORT 2026 Schedule of Fees, Rates & Charges	
Non-Signatory Airlines	
Un-leased Ticket Counter/Bag Makeup Use Fee:	
Non-International Flights:	
Less than 200 pax seats aircraft	$255 / flight
200 pax seats or greater aircraft	$383 / flight
International Flights:	
Less than 200 pax seats aircraft	$255 / flight
200 pax seats or greater aircraft	$383 / flight
Non-Airline Aviation	
Aircraft Parking Fees:	
Daily Fees:	
T-Hangar Rental	$368 / month
Hangar Auxiliary Space	$220 / month
Access Control Fees	
Airport ID Office:	
ID Badge Issuance (Initial)	$70 / badge
ID Badge Issuance (Renewal)	$50 / badge
ID Badge Reprint (i.e. adding/removing privileges)	$20 / badge
TSA Mandated Rebadge	$25 / badge
Lost Badge Fee:	
First Offense	$50

JOHN GLENN COLUMBUS INTERNATIONAL AIRPORT 2027 Schedule of Fees, Rates & Charges	
Non-Signatory Airlines	
Un-leased Ticket Counter/Bag Makeup Use Fee:	
Non-International Flights:	
Less than 200 pax seats aircraft	$300 / flight
200 pax seats or greater aircraft	$450 / flight
International Flights:	
Less than 200 pax seats aircraft	$310 / flight
200 pax seats or greater aircraft	$460 / flight
Non-Airline Aviation	
Aircraft Parking Fees:	
Daily Fees:	
T-Hangar Rental	$405 / month
Hangar Auxiliary Space	$250 / month
Access Control Fees	
Airport ID Office:	
ID Badge Issuance (Initial)	$75 / badge
ID Badge Issuance (Renewal)	$55 / badge
ID Badge Reprint (i.e. adding/removing privileges)	$25 / badge
TSA Mandated Rebadge	$30 / badge
Lost Badge Fee:	
First Offense	$75

Rates Fees and Charges – CMH FY 2026 V FY 2027

JOHN GLENN COLUMBUS INTERNATIONAL AIRPORT 2026 Schedule of Fees, Rates & Charges	
Miscellaneous Services	
Public Safety:	
Public Safety Officers Special Duty Rate (paid to the officer)	$67.75 / hr. (minimum 3 hours)
Public Safety Sergeant Special Duty Rate (paid to the officer)	$80.00 / hr. (minimum 3 hours)
Public Safety Lieutenant Special Duty Rate (paid to the officer)	$94.00 / hr. (minimum 3 hours)
Police Cruiser use for Special Duty (paid to CRAA)	$26.25 / hr. (one hr. increments)
VITRA Range Firearms Training Simulator (includes operator)	$52.50 / hr. (minimum 3 hours)
Tenant/Airline Telecommunications Charges:	
Fax/Analog Phone System Port	$15 mth. / per port
Voice Mail	$10 mth. / per phone
Service Fee for Non-CRAA Connectivity Issue (i.e. tenant equipment issue opposed to a CRAA cabling issue)	$85 / one time fee per request
MAC	$85 / one time fee per request
Design and Oversight Fee	$200/hour
Service Desk / Tech Support Hours (Business Hours)	
Service Desk / Tech Support Hours (On-Call Hours)	
Cabling Design - Technician Hours	
Cabling Design - Architect Hours	
Distribution Fee (Waived for WiFly customers only)	
WiFly Bronze - 100mb + Best Effort + No SLA	
WiFly Silver - 500mb + SLA	
WiFly Gold - 1000mb + SLA	
WiFly Wireless Access Point (AP)	
WiFly Static IP Address	
* Contact CRAA Service Desk servicedesk@columbusairports.com with questions regarding telecommunication charges.	

JOHN GLENN COLUMBUS INTERNATIONAL AIRPORT 2027 Schedule of Fees, Rates & Charges	
Miscellaneous Services	
Public Safety:	
Public Safety Officers Special Duty Rate (paid to the officer)	71.13 / hr. (minimum 3 hours)
Public Safety Sergeant Special Duty Rate (paid to the officer)	$84.00 / hr. (minimum 3 hours)
Public Safety Lieutenant Special Duty Rate (paid to the officer)	$98.70 / hr. (minimum 3 hours)
Police Cruiser use for Special Duty (paid to CRAA)	$27/.56 / hr. (one hr. increments)
VITRA Range Firearms Training Simulator (includes operator)	$55.12 / hr. (minimum 3 hours)
Tenant/Airline Telecommunications Charges:	
Fax/Analog Phone System Port	~~$15 mth. / per port~~
Voice Mail	~~$10 mth. / per phone~~
Service Fee for Non-CRAA Connectivity Issue (i.e. tenant equipment issue opposed to a CRAA cabling issue)	~~$85 / one time fee per request~~
MAC	~~$85 / one time fee per request~~
Design and Oversight Fee	~~$200/hour~~
Service Desk / Tech Support Hours (Business Hours)	$75/hour
Service Desk / Tech Support Hours (On-Call Hours)	$125/hour
Cabling Design - Technician Hours	$150/hour
Cabling Design - Architect Hours	$300/hour
Distribution Fee (Waived for WiFly customers only)	$100/month
WiFly Bronze - 100mb + Best Effort + No SLA	$150/month
WiFly Silver - 500mb + SLA	$400/month
WiFly Gold - 1000mb + SLA	$600/month
WiFly Wireless Access Point (AP)	$15 month/per AP
WiFly Static IP Address	$20 month/per IP
* Contact CRAA Service Desk servicedesk@columbusairports.com with questions regarding telecommunication charges.	

Rates Fees and Charges – CMH FY 2026 V FY 2027

JOHN GLENN COLUMBUS INTERNATIONAL AIRPORT 2026 Schedule of Fees, Rates & Charges	
Ground Transportation	
Auto Parking Fees:	
Short Term Garage (max. at $30.00 per 24 hour period, plus any applicable service fees)	$7.00 / First hr. & $3.00 for 2nd, 3rd, 4th, 5th, 6th, 7th, and 8th hr / $2.00 for 9th hr
Long Term Garage (max. at $24.00 per 24 hour period, plus any applicable service fees)	$7.00 / first hr. & $3.00 for 2nd, 3rd, 4th, 5th and 6th hour $2.00 for 7th hour.
Blue Lot Uncovered (CLOSED)	Permamently closes at the end of 2024
Blue Lot Covered (CLOSED)	Permamently closes at the end of 2024
Red Lot (max. at $11.00 per 24 hour period, plus any applicable service fees)	$5.00 / first hr & $2.00 for the 2nd hr. & $1.00 / hr. thereafter
Green Lot (max. at $9.00 per 24 hour period, plus any applicable service fees)	$5.00 / first hr & $2.00 for the 2nd hr. & $1.00 / hr. thereafter
Walking Lot (max. at $16.00 per 24 hour period, plus any applicable service fees	$7.00 / first hr. & $3.00 / hr. thereafter
Valet (max. at $30.00 per 24 hour period, plus any applicable service fees)	$18.00 / first hr. & $2.00 / hr. thereafter
Oversize Vehicles: Garage, Red, and Green Lots	Hourly & daily (24 hour period) rates doubled
EV Charging	
Commercial Access Fees:	
Buses with seating capacity greater than 25 seats	$10.50 / pick-up; $10.50 / drop-off
Off-Airport Hotel Courtesy Shuttle	$4.50 / pick-up; $0.00/drop-off
Taxicabs	$4.50 / pick-up; $4.50 / drop-off
Transportation Network Providers (TNCs)	$4.50 / pick-up; $4.50 / drop-off
All Other Commercial Vehicles	$4.50 / pick-up; $4.50 / drop-off

JOHN GLENN COLUMBUS INTERNATIONAL AIRPORT 2027 Schedule of Fees, Rates & Charges	
Ground Transportation	
Auto Parking Fees:	
Short Term Garage (max. at $36.00 per 24 hour period, plus any applicable service fees)	$10.00 / First hr. & $6.00 for 2nd, $3.00 3rd, 4th, 5th, 6th, 7th, and 8th hr / $2.00 for 9th hr, Plus any applicable service fees
Long Term Garage (max. at $30.00 per 24 hour period, plus any applicable service fees)	$10.00 / first hr. & $6.00 for 2nd,$3.00 for 3rd, 4th, 5th and 6th hour $2.00 for 7th hour. Plus any applicable service fees
Blue Lot Uncovered (CLOSED)	Permamently closes at the end of 2024
Blue Lot Covered (CLOSED)	Permamently closes at the end of 2024
Red Lot (max. at $11.00 per 24 hour period, plus any applicable service fees)	$5.00 / first hr & $2.00 for the 2nd hr. & $1.00 / hr. thereafter, plus any applicable service fees
Green Lot (max. at $9.00 per 24 hour period, plus any applicable service fees)	$5.00 / first hr & $2.00 for the 2nd hr. & $1.00 / hr. thereafter, plus any applicable service fees
Walking Lot (max. at $16.00 per 24 hour period, plus any applicable service fees	Permanently Closed May of 2026
Valet (max. at $38.00 per 24 hour period, plus any applicable service fees)	$18.00 / first hr. & $11.00 for the 2nd,$3.00 for 3rd, 4th, 5th hour, plus any applicable service fees
Oversize Vehicles: Garage, Red, and Green Lots	Hourly & daily (24 hour period) rates doubled, plus any applicable service fees
EV Charging	$1.00 per session plus 0.12 per kWh
Commercial Access Fees:	
Buses with seating capacity greater than 25 seats	$10.75 / pick-up; $10.75 / drop-off
Off-Airport Hotel Courtesy Shuttle	$4.75 / pick-up; $0.00/drop-off
Taxicabs	$4.75 / pick-up; $4.75 / drop-off
Transportation Network Providers (TNCs)	$4.75 / pick-up; $4.75 / drop-off
All Other Commercial Vehicles	$4.75 / pick-up; $4.75 / drop-off

Rates Fees and Charges – LCK FY 2026 V FY 2027

RICKENBACKER INTERNATIONAL AIRPORT 2026 Schedule of Fees, Rates & Charges	
Airlines	
Signatory Airlines:	
Landing Fee	$5.20 / 1,000 lbs.
Non-Signatory Airlines:	
Landing Fee	$7.80 / 1,000 lbs.
Access Control Fees	
Airport ID Office:	
ID Badge Issuance (Initial)	$70 / badge
ID Badge Issuance (Renewal)	$50 / badge
ID Badge Reprint (i.e. adding/removing privileges)	$20 / badge
TSA Mandated Rebadge	$25 / badge
Lost Badge Fees:	
First Offense	$50

RICKENBACKER INTERNATIONAL AIRPORT 2027 Schedule of Fees, Rates & Charges	
Airlines	
Signatory Airlines:	
Landing Fee	$5.46 / 1,000 lbs.
Non-Signatory Airlines:	
Landing Fee	$8.19 / 1,000 lbs.
Access Control Fees	
Airport ID Office:	
ID Badge Issuance (Initial)	$75 / badge
ID Badge Issuance (Renewal)	$55 / badge
ID Badge Reprint (i.e. adding/removing privileges)	$25 / badge
TSA Mandated Rebadge	$30 / badge
Lost Badge Fees:	
First Offense	$75

Rates Fees and Charges – LCK FY 2026 V FY 2027

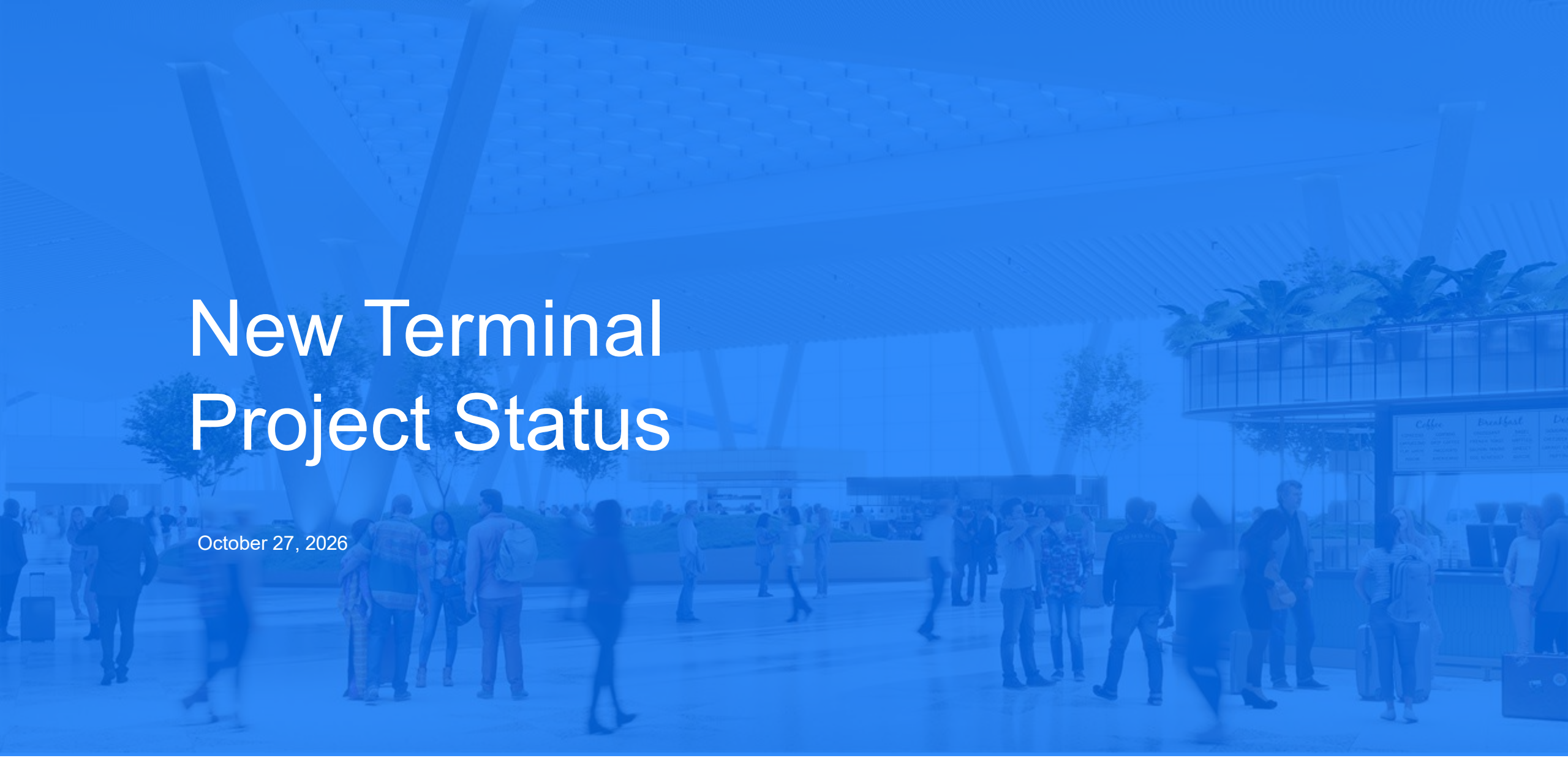
RICKENBACKER INTERNATIONAL AIRPORT *In-Line Baggage Fee:*	
Miscellaneous Services	
Tenant/Airline Telecommunications Charges:	
Fax/Analog Phone System Port	$15 mth. / per port
Audix Voice Mail	$10 mth. / per phone
Service Fee for Non-CRAA Connectivity Issue (i.e. tenant equipment issue opposed to a CRAA cabling issue)	$85 / one time fee per request
MAC	$85 / one time fee per request
Design and Oversight Fee	$200/hour
Service Desk / Tech Support Hours (Business Hours)	
Service Desk / Tech Support Hours (On-Call Hours)	
Cabling Design - Technician Hours	
Cabling Design - Architect Hours	
Distribution Fee (Waived for WiFly Customers only)	
WiFly Bronze - 100mb + Best Effort + No SLA	
WiFly Silver - 500mb + SLA	
WiFly Gold - 1000mb + SLA	
WiFly Wireless Access Point (AP)	
WiFly Static IP Address	
* Contact CRAA Service Desk servicedesk@columbusairports.com with questions regarding telecommunication charges.	
Ground Transportation	
Auto Parking Fees:	
Parking Lot (max. at $12.00 per 24 hour period, plus any applicable service fees)	$4.00 / first hr. & $1.00 / hr. thereafter
Commercial Access Fees:	
Taxicabs	$4.50 / pick-up; $4.50 / drop-off
Transportation Network Providers	$4.50 / pick-up; $4.50 / drop-off

RICKENBACKER INTERNATIONAL AIRPORT *In-Line Baggage Fee:*	
Miscellaneous Services	
Tenant/Airline Telecommunications Charges:	
Fax/Analog Phone System Port	~~$15 mth. / per port~~
Audix Voice Mail	~~$10 mth. / per phone~~
Service Fee for Non-CRAA Connectivity Issue (i.e. tenant equipment issue opposed to a CRAA cabling issue)	~~$85 / one time fee per request~~
MAC	~~$85 / one time fee per request~~
Design and Oversight Fee	~~$200/hour~~
Service Desk / Tech Support Hours (Business Hours)	$75/hour
Service Desk / Tech Support Hours (On-Call Hours)	$125/hour
Cabling Design - Technician Hours	$150/hour
Cabling Design - Architect Hours	$300/hour
Distribution Fee (Waived for WiFly Customers only)	$100/month
WiFly Bronze - 100mb + Best Effort + No SLA	$150/month
WiFly Silver - 500mb + SLA	$400/month
WiFly Gold - 1000mb + SLA	$600/month
WiFly Wireless Access Point (AP)	$15 month/per AP
WiFly Static IP Address	$20 month/per IP
* Contact CRAA Service Desk servicedesk@columbusairports.com with questions regarding telecommunication charges.	
Ground Transportation	
Auto Parking Fees:	
Parking Lot (max. at $12.00 per 24 hour period, plus any applicable service fees)	$4.00 / first hr. & $1.00 / hr. thereafter, plus any applicable service fees
Commercial Access Fees:	
Taxicabs	$4.75 / pick-up; $4.75 / drop-off
Transportation Network Providers	$4.75 / pick-up; $4.75 / drop-off

Rates Fees and Charges – TZR FY 2026 V FY 2027

BOLTON FIELD AIRPORT 2026 Schedule of Fees, Rates & Charges	
T-Hangar Rentals:	
Hangar A1 through C10	$253 / month
Hangar D1 through I10	$276 / month
Office/Hangar Combination	$581/ month
Large Office	$305 / month
Small Office	$230 / month
Tenant/Airline Telecommunications Charges:	
Fax/Analog Phone System Port	$15 mth. / per port
Voice Mail	$10 mth. / per phone
Service Fee for Non-CRAA Connectivity Issue (i.e. tenant equipment issue opposed to a CRAA cabling issue)	$85 / one time fee per request
MAC	$85 / one time fee per request
Design and Oversight Fee	$200/hour
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WiFly Static IP Address	
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Commercial Access Fees:	
Taxicabs	$4.50 / pick-up; $4.50 / drop-off
Transportation Network Providers	$4.50 / pick-up; $4.50/ drop-off

BOLTON FIELD AIRPORT 2027 Schedule of Fees, Rates & Charges	
T-Hangar Rentals:	
Hangar A1 through C10	$280 / month
Hangar D1 through I10	$305 / month
Office/Hangar Combination	$640/ month
Large Office	$335 / month
Small Office	$265 / month
Tenant/Airline Telecommunications Charges:	
Fax/Analog Phone System Port	~~$15 mth. / per port~~
Voice Mail	~~$10 mth. / per phone~~
Service Fee for Non-CRAA Connectivity Issue (i.e. tenant equipment issue opposed to a CRAA cabling issue)	~~$85 / one time fee per request~~
MAC	~~$85 / one time fee per request~~
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Commercial Access Fees:	
Taxicabs	$4.75/ pick-up; $4.75 / drop-off
Transportation Network Providers	$4.75 / pick-up; $4.75 / drop-off



New Terminal Project Status

October 27, 2026

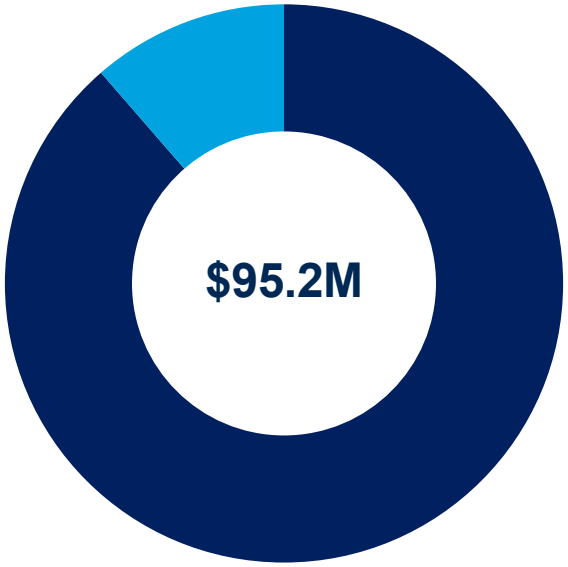
CMH NEXT | JOHN GLENN INTERNATIONAL

Project Components

Project Components	Component Percentage	Budget Dollars
Terminal & Ground Transportation Center	62.29%	$1,245,757,276
Baggage System	6.19%	$123,747,300
Parking Garage	8.70%	$174,000,000
Public Safety Building	1.82%	$36,450,082
Apron / Taxilane	8.71%	$174,294,067
Design / Consultants / Misc.	5.98%	$119,684,517
Tariffs	0.16%	$3,233,900
Total Budget Components	**94%**	**$1,877,167,142**
Contingency & Allowances	**Construction Cost Percentage**	**Budget Dollars**
Contractor Contingency	1.10%	$22,085,326
Design Development Contingency	0.39%	$7,781,097
Allowances	3.17%	$63,434,891
Owner Contingency	1.48%	$29,531,544
Sub-Total	**6%**	**$122,832,858**
Total Project Budget		**$2,000,000,000**

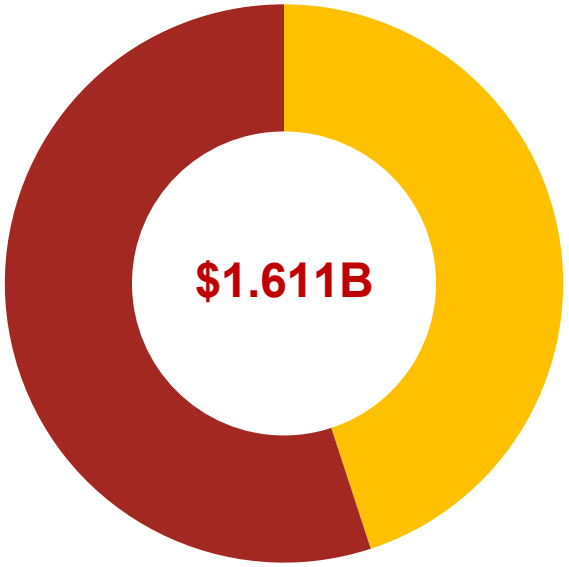
Project Spend Status

Design



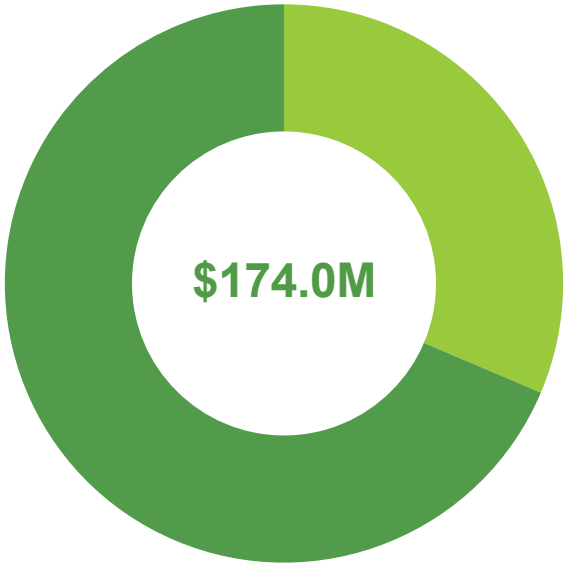
Spend to Date	Remaining Spend
$85,252,306	$10,002,313

Terminal Construction



Spend to Date	Remaining Spend
$724,783,557	$886,931,250

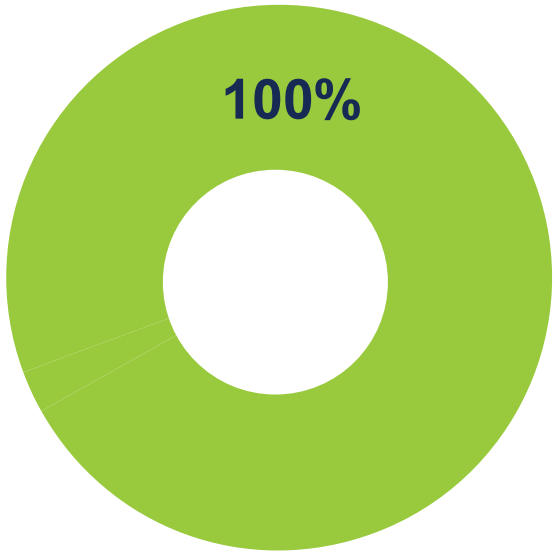
New Parking Garage Design/Build



Spend to Date	Remaining Spend
$54,633,483	$119,366,517

Terminal Buyout Status

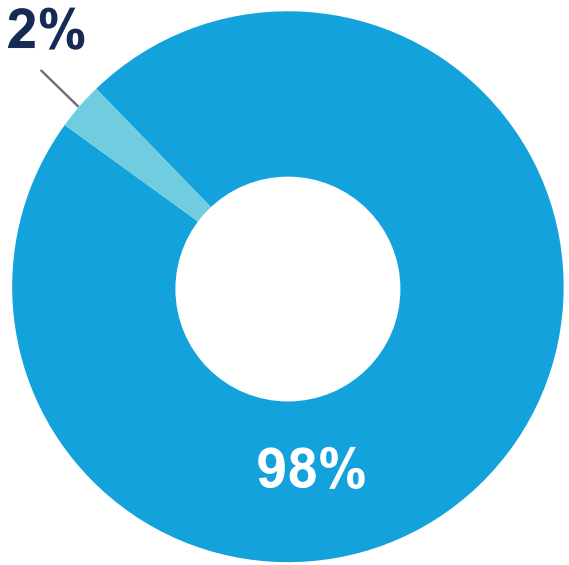
GMP Status



Amount Under GMP

Future GMPs

Total Contracted Work

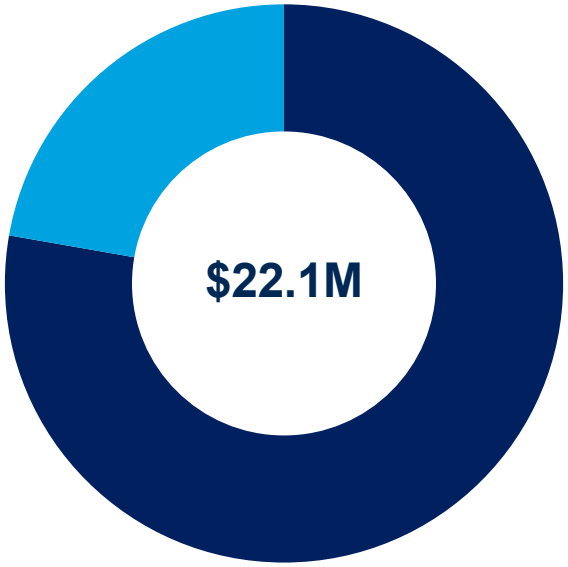


Construction Work Under Contract

Construction Work to be Contracted

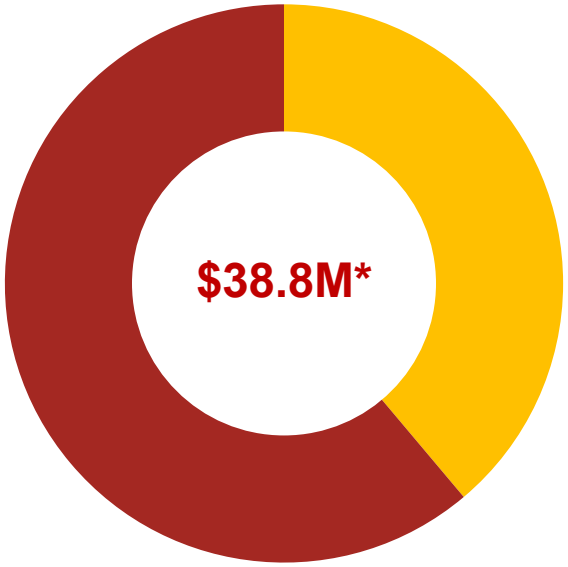
Contingency Status

Contractor Contingency



Committed to Date	Remaining Funds
$5,455,357	$16,628,969

Owner Contingency



Committed to Date	Remaining Funds
$14,322,787	$24,513,039

*Includes $2.2M from BIL Funded Apron buyout credit.

Design Development Contingency



Committed to Date	Remaining Funds
$0	$7,781,097

Project Safety Summary

MANHOURS TO DATE	834,554	
EMPLOYEES ON SITE - September	650 Craft / 75 Staff	
DART RATE	0.56	
SAFETY OBSERVATIONS - September	1,960	
TRENDED CATEGORIES - September	PPE, Fall Protection, Housekeeping	
INCIDENTS	2	1-Gas Line Strike 1-Clothing Fire

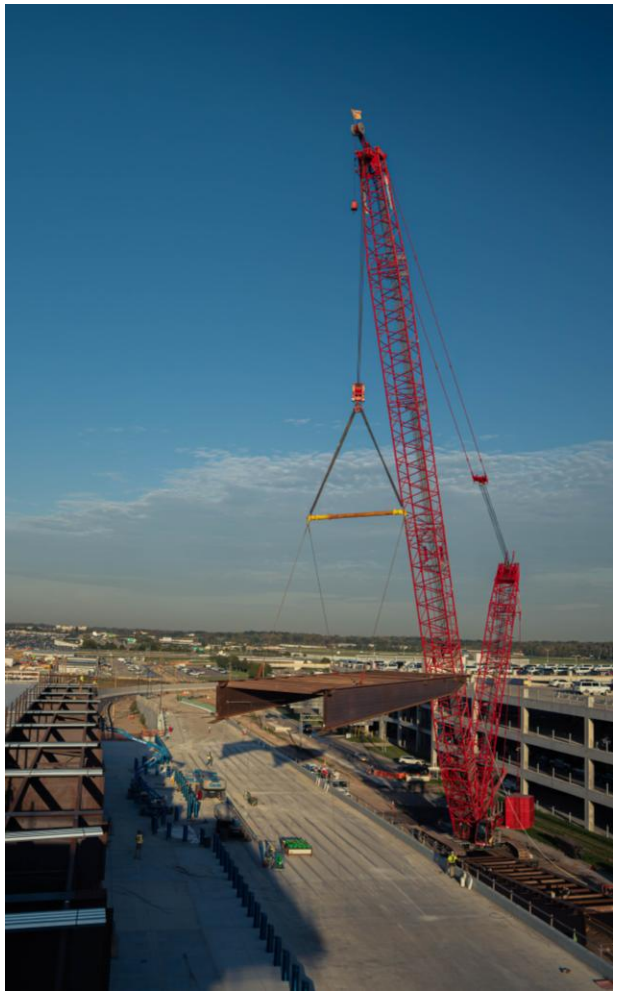
Project Updates – Elevated Roadway



Project Updates – Terminal Structure



Project Updates – Terminal Canopy





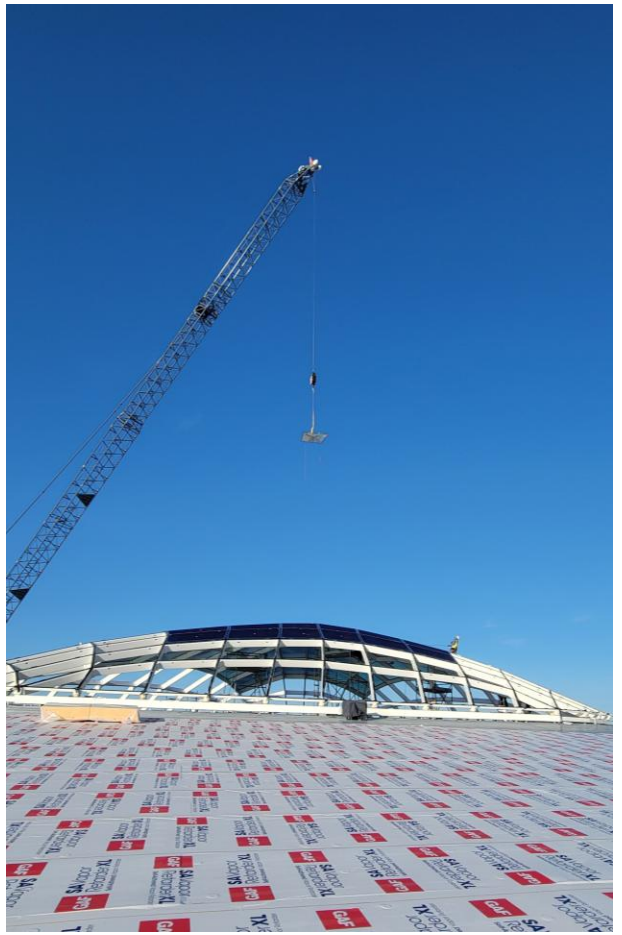
Project Updates – Exterior Enclosure





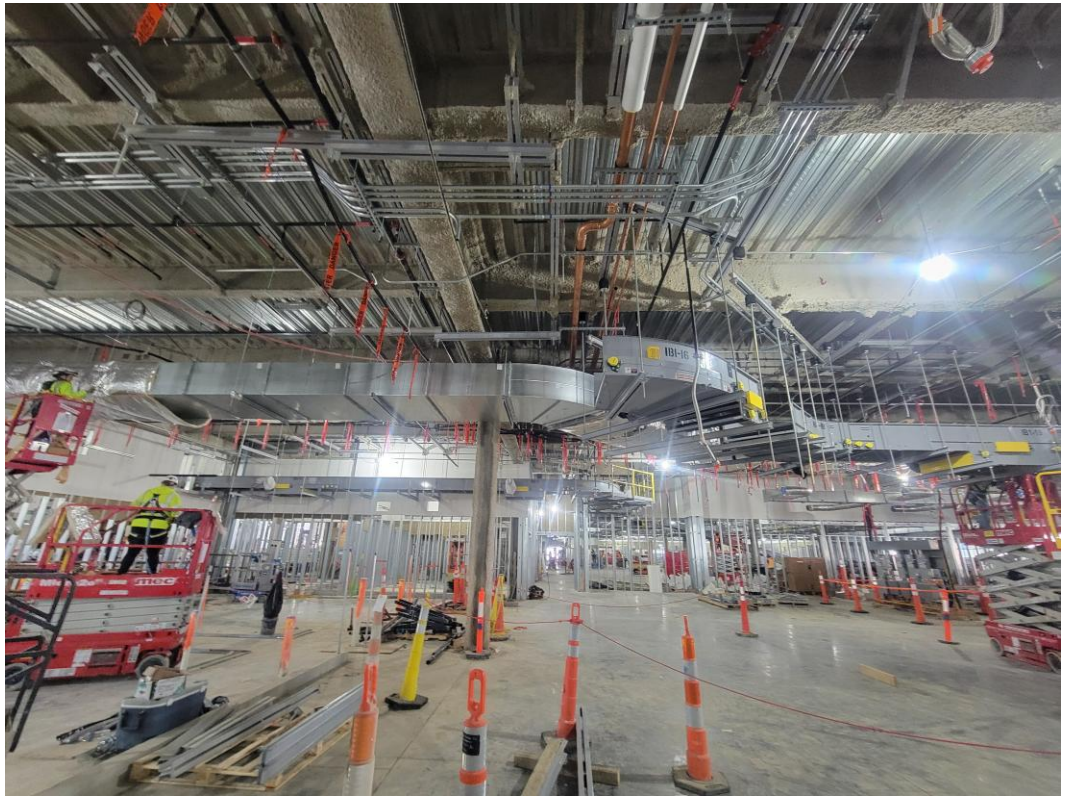
Project Updates - Skylight





Project Updates – Terminal Systems





Project Updates – Parking Garage





Operational Readiness and Transition - ORAT

CMH NEXT | JOHN GLENN INTERNATIONAL

What is ORAT ?

The Function That Turns a Building Into an Operating Terminal

- ORAT is the single integrating discipline that converts a constructed facility into a live, operating terminal.
- One accountable team aligns construction, airlines, agencies, tenants, and Airport Operator towards one seamless opening event.

36
GATES TO ACTIVATE

9
CARRIERS TO COORDINATE

7
ESTABLISHED WORKING GROUPS

1
ACCOUNTABLE ORAT TEAM

What is ORAT ?

One Program - Six Phases

1 Initiation

- ORAT Program Management
- Stakeholder Engagement & Communications
- Working Groups

2 Planning

- Concept of Operations
- SOP Development
- Trials & Simulations (Development)

3 Readiness

- Facility Turnover Support
- Training & Orientation
- Tenant Buildout Guidelines
- Trials & Simulations (Playbook Build-Out)

4 Transition

- Asset Validation & Management
- Trials & Simulations (Execution)
- SOP Validation & Gap Closure
- Relocation Coordination

5 Activation

- Go-Live Execution & Live Support
- SOP Adjustments & Gap Closure

6 Stabilization

- Post-Activation Performance
- Program Closeout

Outcome: A fully operational terminal with validated systems, trained teams, engaged stakeholders, and a defensible path to a sustained opening.

Trials & Simulations

33 Proposed Trials Prior to One Opening

Familiarization Walks

1. ARFF / Police / Emergency Services
2. Maintenance & Facilities Staff
3. Airport Operations Staff
4. Airline & Ground Handlers
5. TSA / CBP / Federal Partners
6. Concessionaires & Custodial
7. Ambassadors & Volunteer Groups

Systems & Common Use

8. Common Use Platform Standalone
9. Agent Login & Check-in, All Positions
10. Bag-Tag & Boarding Pass Printers
11. FIDS / Gate Information Displays
12. Self-Service Kiosks (CUSS)
13. Network Failover & Redundancy
14. Access Control, Doors & Readers
15. CCTV Validation
16. Radio / DAS / Paging Coverage

Operational & Facility

17. BHS Standalone, by Carrier
18. BHS Integrated Under Load
19. Bag Room Ops & Tug Circulation
20. SSCP Throughput & Queuing
21. FIS / CBP International Processing
22. Wayfinding & Signage Walkthroughs
23. Curbside, Landside & Parking Flow
24. IROPS & Emergency Tabletops
25. Vendor & Concessions Walkthroughs

Airside, Gate Fits & Integration

26. Gate Fit Checks by Aircraft Type
27. PBB Operations, All Positions
28. Ramp Flow & Pushback Sequencing
29. Fueling / GSE / Deicing Coordination
30. Activation Move Rehearsal
31. Situation Room Dry Run
32. Integrated Terminal Trials (staff-only)

33. **Full-Scale Community Passenger Simulation:** 800 to 1,200 invited community passengers. Volunteers staged across check-in, security, boarding, arrivals, and bag claim, alongside airline, TSA, CBP, and CRAA staff.



Concessions program

Concessions program update

Guest Experience Committee

- Kicked off October 14

Concessions Request for Proposals

- Released; pre-proposal conference completed; proposals due January 2027

Common Use Lounge Request for Proposals

- Approved by the FAA; scheduled for issue

Advertising Request of Qualifications

- Under draft

Services Request for Proposals

- Forthcoming



Art program

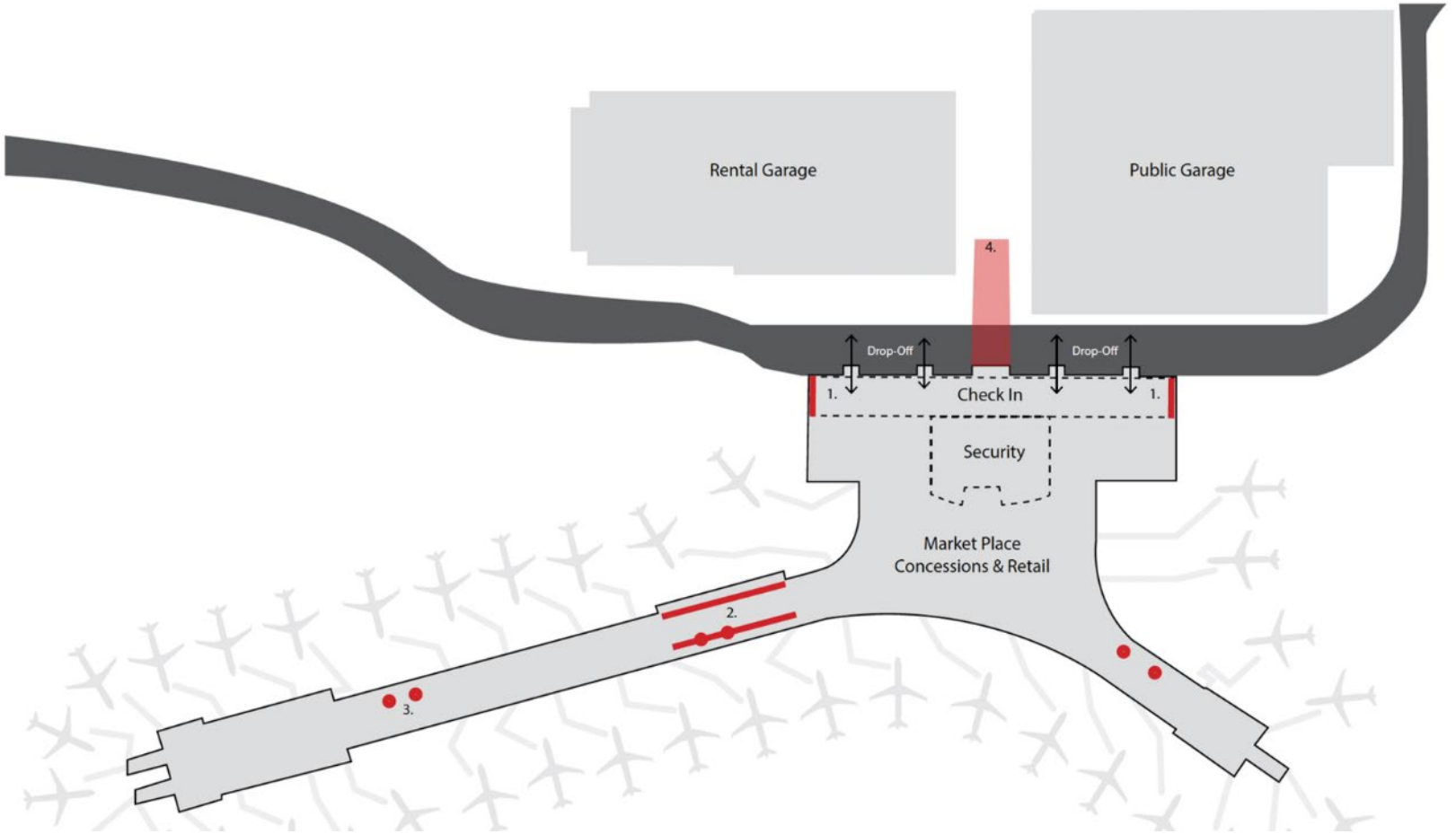
Specialty art program

- Artist visits
- Location planning
  - Ticketing area
  - John Glenn/Ohio Aviation
  - Brushstrokes

Local art program

Local art locations

- Baggage claim
- Concourse corridor
- Concourse restrooms (circled locations)





COLUMBUS
REGIONAL AIRPORT AUTHORITY

October

President & CEO Report

Historic airline announcement



For the first time ever, passengers will soon be able to travel nonstop between Columbus and Europe. Lufthansa Airlines announced new nonstop flights between CMH and Frankfurt, Germany (FRA), operating 3 times weekly beginning May 5, 2027. The state's only flight to Germany, Lufthansa will operate this service with a Boeing 787 Dreamliner featuring the airline's Allegris cabin experience, including 28 lie-flat seats, 28 premium economy seats, and 231 economy seats. In addition to supporting nonstop travel between Columbus and Germany, the flights will be used to better connect passengers globally through the airline's gateway operations at FRA to destinations across Europe, the Middle East, India, and Africa. The route is estimated to have an economic impact totaling $73.3 million annually.



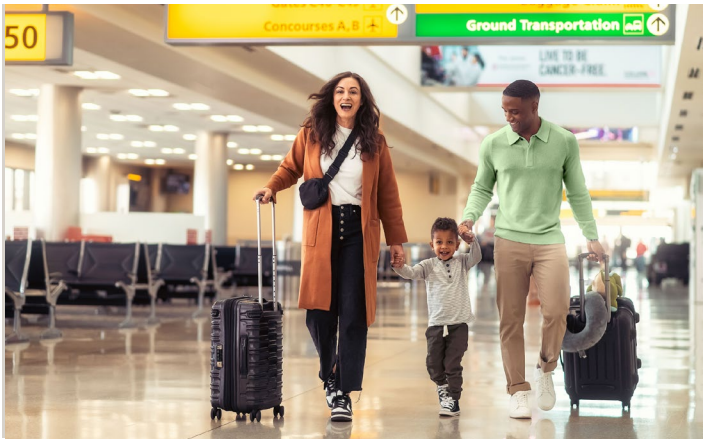




Executive summary

- Air service development reached a historic milestone with the announcement of nonstop Lufthansa service between Columbus and Frankfurt beginning in May 2027.
- Strong financial performance continues, with revenue and operating income exceeding budget expectations. The new terminal program remains on schedule and within budget, with major construction and funding milestones advancing as planned.
- Cargo growth, technology modernization, and infrastructure investments continue to support the CRAA's long-term strategic objectives.
- Operational readiness, community engagement, and employee development initiatives continue to strengthen the customer and employee experience.

Business & Revenue Development





Summer expansion

Southwest Airlines continues to grow their presence at CMH announcing an expansion of flying in their summer 2027 schedule. Highlights include:

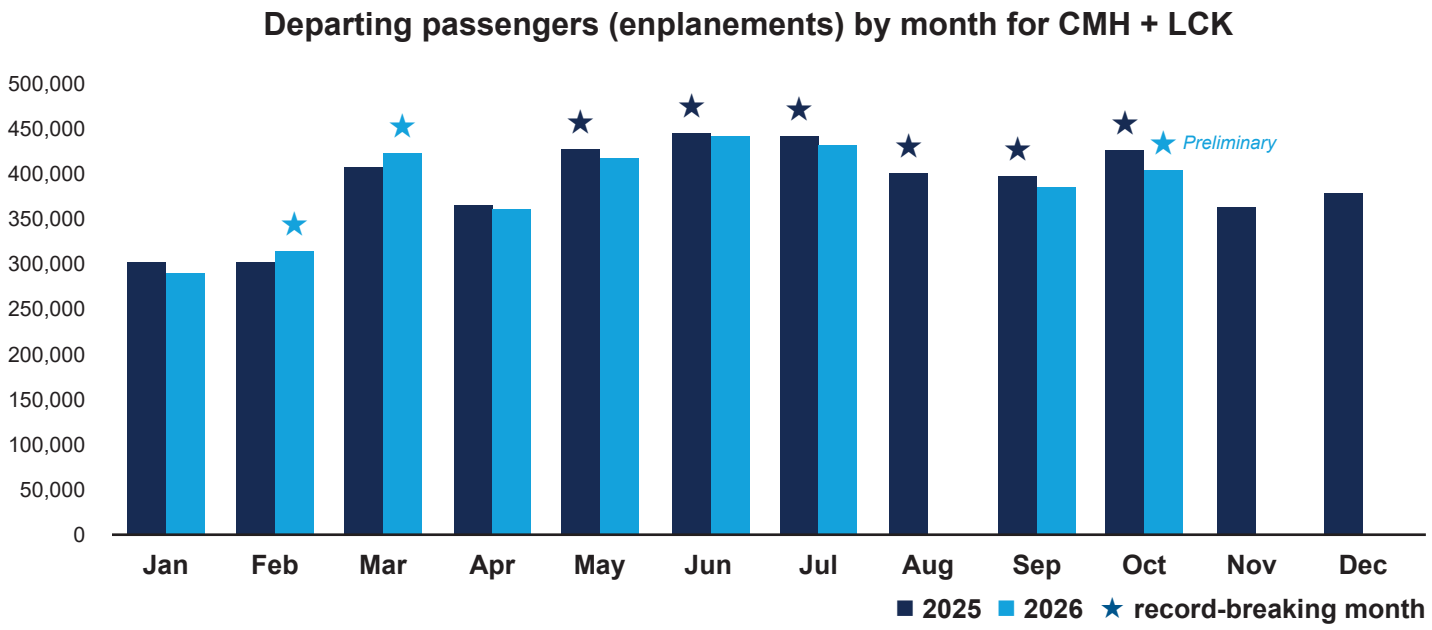
- **Austin (AUS)** flights will increase to 3x daily flights
- **Panama City Beach (ECP)** flights will grow to daily
- **Destin (VPS)** will operate Saturdays-only, a new market for the carrier at CMH
- **San Juan (SJU)** will continue operating on Saturdays only, an extension of the new flying the airline introduced in early 2027

Air Canada is increasing their seasonal flying to Montreal in 2027. The route began last summer with one daily flight and will grow to two starting in June. The extra flight will be timed for connections to/from Asia.

Additional route announcement

Breeze Airways also announced new service to Myrtle Beach (MYR), operating twice-weekly beginning May 28, 2027. This announcement marked their 15th destination served from CMH, and the second new route announced for the new year with Punta Cana service launching January 8, 2027.

Passenger air service



Latest travel trends

As summer transitions to fall, CMH and LCK passenger traffic saw slight growth, with the month of September estimating a small year-over-year increase (+0.5%) in enplanements. Year-to-date traffic volumes remain slightly down (-0.5%). That is forecasted to change as we close the year, due to airlines' increased flight schedules and the return of JetBlue Airways starting flights to Ft. Lauderdale next month.

Once final, comprehensive air service monthly activity reports are posted at flycolumbus.com/business/operational-statistics.

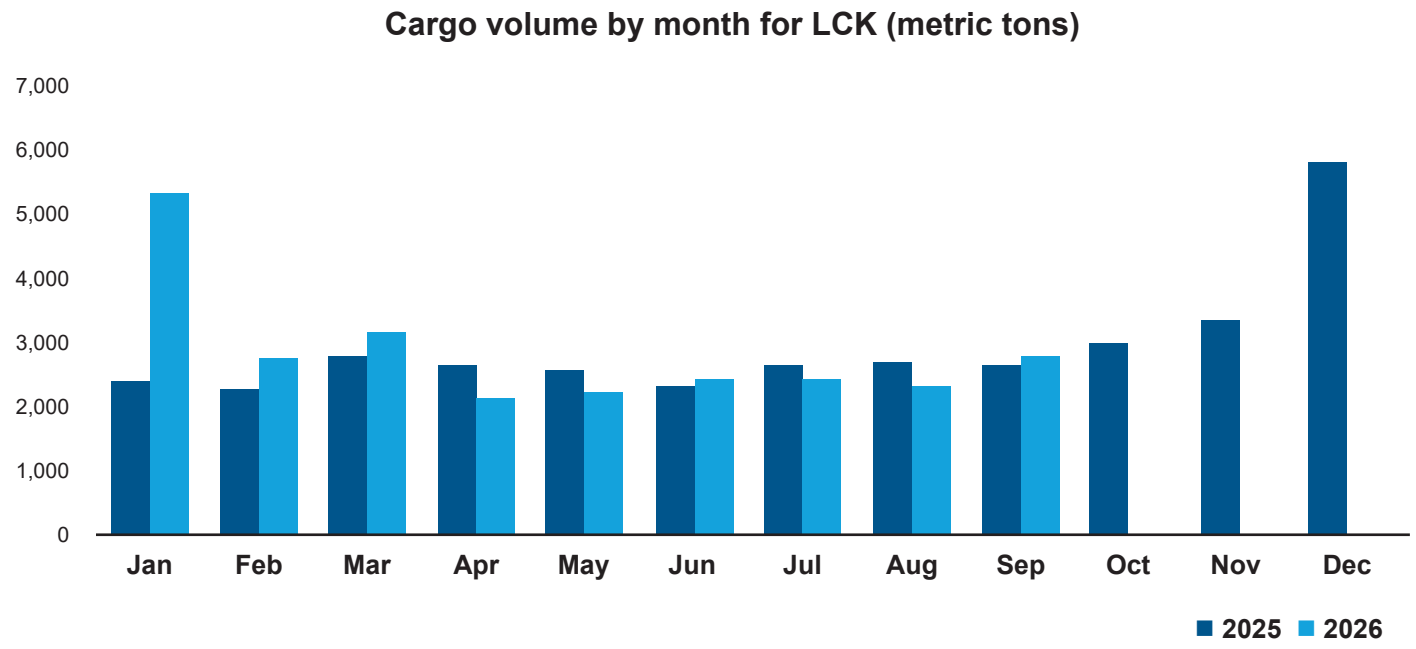
Southwest Airlines released its summer schedule, which included several enhancements for CMH.

Flights to Austin (AUS)
seasonally grow to 3 times daily.

Flights to Panama City Beach (ECP)
seasonally grow to daily operations.

Destin/Fort Walton Beach (VPS)
new Saturday-only flights

Cargo activity



September preliminary cargo volume

↑ 6.6% From year prior

↑ 12% Year-to-date

September preliminary cargo operations

↑ 13.2% From year prior

↑ 3.3% Year-to-date

Cargo development

September air cargo volumes experienced modest growth, supported by time-sensitive automotive logistics demand and incremental charter activity. Efforts to restore scheduled international widebody service continue, with service initiation currently projected for the end of the first quarter of 2027. At the same time, increased civilian-contracted military transportation activity presents a strategic growth opportunity. To strengthen our positioning in this sector, the Business Development and Fixed-Based Operations (FBO) teams will participate in the National Defense Transportation Association conference in October, focusing on relationship development and future service opportunities.

Foreign-Trade Zone (FTZ) expansion continues

FTZ 138 recently added two new users, bringing our total activated FTZ sites to 31. A strong pipeline of FTZ applicants continues, and we will likely add more sites to the activated list in the coming months.

New terminal concessions program

The concessions Request for Proposal (RFP) for the new terminal is currently open. Following a well-attended preproposal conference, staff continues to support the procurement process and engage interested respondents. Proposals are due in January 2027, with a recommendation expected to be presented to the Board for consideration in Q2 2027.

Building aerospace & defense partnerships

Staff attended the inaugural ACG Columbus Aerospace & Defense Deal Making Summit to strengthen relationships with industry and investment leaders and position Rickenbacker for future aerospace and defense-related growth opportunities. With increased attention on the region following Anduril's investment, the summit provided an opportunity to showcase the airport's development potential and strategic advantages.

Finance

Financial performance

With three quarters of the fiscal year complete, CRAA continues to experience a strong fiscal year with revenue growth exceeding both budgeted and prior-year revenue by 3% and 4%, respectively.

Through effective financial management, we have maintained a slight decrease in operational expenses compared to our budget projection. Net operating income through the first three quarters of 2026 is $47.9 million, representing a 15% increase over budget and a 6% increase over the prior year.

Budgeted revenue growth

↑ 3%

Prior-year revenue growth

↑ 4%

2027 budget development

The organization has finalized the draft 2027 Operating Budget and Capital Budget, along with its annual update to Rates and Charges. On October 21, the finalized draft was presented to the Finance, Governance, and Administration Committee and will be reviewed with the full Board. On December 8, the final 2027 Operating Budget, Capital Budget, and Rates and Charges will be presented as a resolution for Board consideration and approval.

Passenger Facility Charge (PFC) program

The FAA approved the PFC application for Rickenbacker International Airport in connection with the new terminal project. The PFC application for John Glenn Columbus International Airport remains on track for approval, with an anticipated collection start date of February 2027.

Bond ratings and credit performance

Moody's Ratings completed its annual surveillance review of the Customer Facility Charge (CFC) outstanding bond debt and the 2025A and 2025B General Airport Revenue Bonds issued for the new terminal project.

The CFC bond debt rating increased from A3 to A2 with a Stable Outlook. The upgrade reflects progressive deleveraging, strong debt-service coverage, and cash accumulation. Moody's anticipates further improvement upon completion of the new terminal and its connecting elevated pedestrian bridge to the rental car facility.

In addition, the General Airport Revenue Bonds issued in 2025 for the new terminal project received an affirmation of their A2 credit rating with a stable outlook. This rating reflects favorable project progress, as the terminal development continues to advance on schedule and within budget. CRAA has executed the project prudently, maintaining costs consistent with the original budget while preserving the anticipated opening date.

Aircraft fuel farm project

Lease and operating agreement negotiations with the Airlines' Fuel Consortium for a new aircraft fuel farm facility at CMH continue to progress favorably.

The new facility will be designed, constructed, funded, and operated by an airline-formed consortium and will connect to the new hydrant fuel system being developed as part of the new terminal project. The arcraft fuel farm will include above-ground fuel tanks and replace the existing facility, built in 1958. This consortium-funded project is expected to generate approximately $40 million in capital cost savings for CRAA.

Industry leadership

Fabio Spino, Chief Financial Officer, participated in the 2026 Bond Buyer's Infrastructure Conference in Chicago, which drew a record number of attendees. Fabio served as a panelist on the "Airports: Tailwinds and Headwinds" discussion.

The panel explored rating agency credit considerations, changes in the credit environment over time, capital investment priorities, airline consolidation, and other factors influencing the future of airport finance and the resilience of the aviation industry.

The panel included prominent industry experts including Joe Pezzimenti, Director and Lead Analyst at S&P Global Ratings; Ira Smelkinson, Managing Director at Loop Capital Markets; Chris Wimsatt, Chief Financial Officer of the Port of Seattle; and Fabio Spino. The discussion was moderated by Lori Small, Executive Director and Head of Airport Finance at Morgan Stanley. The session received positive feedback from both The Bond Buyer and conference attendees.

Common Use Terminal Equipment Program

CRAA continues to make significant progress on its Common Use Terminal Equipment Program. Deployment of the first gate is scheduled for the end of October, with full implementation expected before spring break 2027.

Planning & Engineering
The new terminal program

Terminal project update

The new terminal project is proceeding on schedule with a focus on cost management and safety. The shift of traffic to the new lower-level roadway was successfully executed in early September as planned, with very few backups and limited public complaints.

Progress continues on the building with a goal of exterior closure of the terminal headhouse and marketplace by the end of 2026 to allow for temporary heating of those spaces as work continues. Workers can be seen placing the steel for the upper-level canopy as you approach the terminal,

Glass installation has been completed on the signature skylight – the heart of the Central Market.

Planning discussions with the FAA

In mid October, the Planning & Engineering team met with the FAA's Detroit Airport District Office for the annual review of the five year project plans for CMH, LCK, and TZR. This meeting is essential to ensuring that all three airports strategically position their airfield projects to maximize available federal funding through the FAA's Airport Improvement Program (AIP).

Private investment industry day

Tom McCarthy, Chief Engineering and Planning Officer, attended the U.S. Department of Transportation's "America's Airports: Unleashing Private Investment" Industry Day in Washington, D.C., in September. The event initiated ongoing engagement, new partnerships, and potential opportunities to leverage private capital for future airport development.

Operations, Safety, and Security



ARFF fire fighters extinguish a controlled burn during the full-scale emergency preparedness exercise.



At the STAR Award ceremony: A representative from the Franklin County Sheriff's Office, Officer Quinlan, and Lieutenant Scott Bekemeier

September 11 remembrance

Airport and airline partners joined TSA for two moments of silence on September 11 to commemorate the 25th anniversary of the September 11 terrorist attacks, honor the 2,977 lives lost, and recognize the courage and sacrifice of first responders. Morning and afternoon observances provided two shifts an opportunity to participate.

Cops for Kids with Cancer participation

CRAA police officers are participating in No-Shave November and making donations to Cops for Kids with Cancer. Funds raised will go directly to families of children with cancer, helping children and their caregivers manage daily challenges during treatment. Participation in community programs like this demonstrates the department's commitment to public service and community partnership.Engagement enhances the airport's reputation, strengthens public trust, and supports our role as a civic partner.

Aircraft Rescue and Firefighting (ARFF) foam transition

CRAA transitioned nearly all ARFF vehicles to use fluorine-free (F3) foam through coordinated efforts across the team. This transition reduces environmental risk from using firefighting foam with PFAS while maintaining FAA-required firefighting capabilities. Foam reserves remain within FAA guidelines and the Ohio EPA will collect the remaining original foam in November.

Full-scale emergency exercise

CRAA conducted a full-scale emergency preparedness exercise at John Glenn Columbus International Airport on September 17, 2026. The exercise tested the Airport Emergency Plan and fulfilled the FAA's three-year exercise requirement. Airport staff, mutual aid partners, and local emergency responders practiced a coordinated response to a major incident, strengthening our ability to protect lives, sustain airport operations, and support recovery.

Police officer award

Airport Police Officer John Quinlan was honored with a STAR Award at the Franklin County Sheriff's Office Law Enforcement Recognition Dinner last month. The STAR Award recognizes officers who demonstrate selflessness, teamwork, accountability, and respect. Officer Quinlan was recognized as representing the best in law enforcement, maintaining a high ethical standard, strong character, and going above and beyond when performing his daily duties.

Parking & Ground Transportation

PARCS replacement

CRAA is continuing efforts to procure a state-of-the-art Parking Access and Revenue Control System (PARCS) in 2027.

Two vendor outreach events are scheduled in October, and a Request for Information (RFI) will be issued on October 21. Following evaluation of RFI responses, qualified vendors will be shortlisted based on experience and capability and invited to participate in a Request for Proposal (RFP) process.

A two-month vendor response period is anticipated for the RFP. The CRAA evaluation team will review and score submissions during the first quarter of 2027. The recommended vendor selection and contract award are expected to be presented to the Board for approval in April 2027, with project implementation anticipated to begin between May and June 2027.

Innovation & Technology

Technology strategy and modernization

CRAA continues to strengthen innovation, security, and modernization efforts as we progress through the final quarter of 2026. Current priorities include enhancing operational resilience, maturing AI governance practices, and advancing key technology initiatives that support organizational efficiency and strategic readiness, including Microsoft SharePoint and Purview.

Wi-Fly tenant internet service

In connection with the 2027 Shared Tenant Service Modernization program, CRAA is introducing Wi-Fly, a dedicated CRAA-provided internet service offering reliable, high-speed connectivity with rapid deployment capabilities.

This new service will be marketed to tenants and is expected to create an additional revenue stream for CRAA.

Communications & Public Affairs

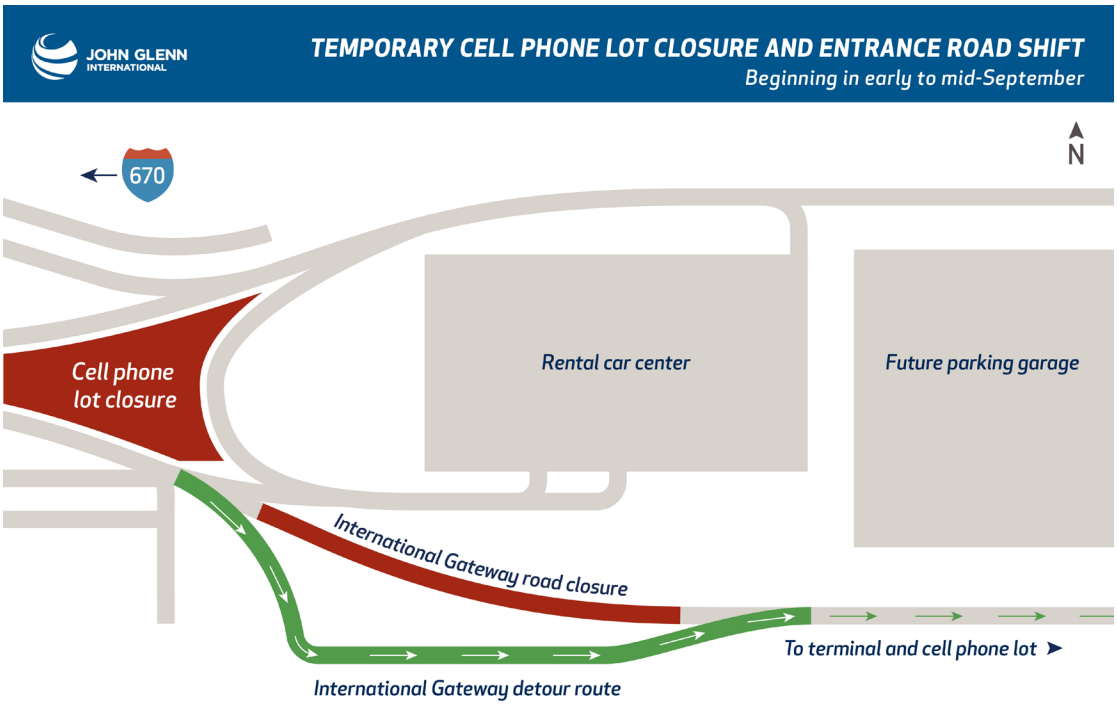






Paid media update

We launched a new wave of paid media advertising focusing on correcting misconceptions about availability and options for flights. In the past, marketing efforts have focused on specific destinations, but we hope reminding people about all of their options will be a way to refresh our message. The ads will run through late November and include online videos, paid social media, and programmatic displays.



Traffic pattern changes

The Communications team led a public awareness campaign to help travelers navigate construction-related traffic changes through a coordinated communications strategy that combined clear wayfinding with proactive public outreach. Through earned media, digital content, videos, and stakeholder distribution of traffic maps, the team worked to minimize disruption, reduce confusion, and maintain a positive customer experience when the traffic pattern changed to accommodate construction.

Community Engagement & Customer Experience

Guest experience committee

The new terminal Guest Experience Committee was formed and held its first meeting, where members received a briefing on the terminal project's status and their role in helping CRAA ensure the best possible experience for our passengers.



Preparing for the winter season

To engage customers and raise awareness of our seasonal positions that help our team manage winter weather, the Customer Experience team launched a social media campaign to name one of our snowplows. More than 20,000 social video views and multiple earned media stories drove engagement. More than 145 unique submissions were considered and the team narrowed it down to five. After community voting, the snowplow was named "Hang on Scoopy." Social media updates and winter weather communication will reference the newly named snowplow, creating a consistent and engaging touchpoint that enhances public awareness about our winter operations.

People & Culture



First shift, front row: Daniel Didino, Yosef Gebrekirstos; back row: ESL teacher Heather Rech, Yanni Mohammed, Aleme Bedasso, Anthony Lavender, Madhav Adhikari



Second shift, kneeling in front: Tulasi Adhikari; standing: Almaz Gebeyehu, Letekidan Beyene, Heather, Hari Poudel, El Moustapha Ait Raiss, Shekhar Poudel, Yadu Ghirmirey, Ali Khettat, Ahmed Chafi



Third shift: Berhanu Mohammad, Kiya Tadesse, Selam Gebrehiwot, Anthony Lavender, Bashiru Gambo (not pictured: Mitiku Wordofa)

English as a Second Language (ESL) pilot program

The 12-week ESL pilot program was designed to strengthen workplace communication, safety, awareness, and employee confidence among Custodial employees whose primary language is not English. The Custodial leadership team partnered with Tewahedo Social Services to identify employees' needs and develop goals for the pilot. By focusing on practical, workplace-based communication, the classes gave participants tools they can use every day.

The program delivered positive outcomes for both employees and the organization. Supervisors observed increased participation in workplace discussions, improved radio communication, and better responsiveness to Communications Center requests. Participants reported greater confidence speaking English at work and valued the opportunity to practice real-world workplace communication while improving their grammar and computer skills. Based on the pilot's success, we recommend continuing ESL training in 2027 to further improve communication, support employee development, enhance safety, and strengthen operational effectiveness.

Employee tailgate and townhall

On October 14, the Executive Team hosted an employee tailgate and townhall. It is one of the first gatherings of the majority of employees from across the organization in years. Football tailgate themed, employees had lunch and received updates from the Executive Team about the strategic direction of the organization and progress on new terminal construction, new concessions program, and the upcoming art program.

MEETING OF THE CRAA BOARD OF DIRECTORS | MINUTES OF AUGUST 25, 2026

Board of Directors Members Present:	Elizabeth P. Kessler, Chair Jordan A. Miller, Jr., Vice Chair Frederic Bertley Corrine M. Burger Mo Dioun Sandy Doyle-Ahern Ramon Jones – Virtual Karen J. Morrison
CRAA Executive Team Present:	Daren A. Griffin, President & Chief Executive Officer Casey Denny, Chief Development Officer Onnie Jacque, General Counsel Tom McCarthy, Chief Planning & Engineering Officer John McClelland, Chief Communications & Public Affairs Officer Marc Sethna, Chief Operations Officer Fabio Spino, Chief Financial Officer Cammi Wing, Chief People Officer

CALL TO ORDER

Chair Kessler called the meeting of the Columbus Regional Airport Authority Board of Directors to order at 4:02 p.m. on Tuesday, August 25, 2026. Chair Kessler confirmed Jason Hall's resignation from the Columbus Regional Airport Authority Board of Directors.

COMMITTEE REPORTS

Finance, Governance & Administration:

Morrison reported that the Committee met on August 19, 2026. At that meeting, Fabio Spino provided a review of the July 2026 financial statements. Richard Jones presented the committee with the annual cybersecurity update.

Economic & Air Service Development:

Jones reported that the Committee met on August 19, 2026. At that meeting, Casey Denny provided an update on economic development activities and an update on the concessions program.

Infrastructure & Operations:

Miller reported that the Committee met on August 19, 2026. At that meeting, Marc Sethna provided a safety and operations update. Brian Sarkis provided a capital projects update and Tom McCarthy provided a new terminal project update.

The Committee had the following resolution for the Board to consider:

- Resolution 20-2026

The resolution was later presented to the Board.

NEW TERMINAL PROJECT UPDATE

McCarthy provided an update on the New Midfield Terminal Project. Denny provided an update on the concessions program.

PRESIDENT & CEO REPORT

Griffin provided brief remarks regarding the August 2026 President & CEO Report.

CONSENT AGENDA

Before moving to the consent agenda Chair Kessler called for a motion to nominate Jackie Pervan as Assistant Secretary to the Board. Bertley provided a second and the motion carried.

Chair Kessler asked the Board if there was any item or resolution they would like to pull from the consent agenda and move to the regular agenda for discussion. Hearing none, Morrison made a motion to approve the consent agenda items. Miller and Burger seconded. Motion carried.

1. **Approval of Minutes** – June 30, 2026 Board Meeting
2. **Resolution 20-2026** – A resolution authorizing funding in the amount of $250,000.00 for Professional Engineering Services Agreement #ENG-2022-047 with RS&H Ohio, Inc. for services at John Glenn Columbus International, Rickenbacker International, and Bolton Field Airports.

PUBLIC COMMENT

There were no speaking requests from the public for this meeting.

EXECUTIVE SESSION

Chair Kessler moved that the Board go into Executive Session pursuant to Ohio Revised Code (ORC) Section 4582.58 (B), and 121.22 (G) (5), to consider matters required to be kept confidential by federal law or regulations or state statutes. Chair Kessler motioned to go into Executive Session and Burger provided a second.

Roll call vote to move into Executive Session:

	Enter Executive Session			
Board Member:	**Absent**	**Yea**	**Nay**	**Abstain**
Elizabeth P. Kessler		X		
Jordan A. Miller, Jr.		X		
Dr. Frederic Bertley		X		
Corrine M. Burger		X		
Mo Dioun		X		
Sandy Doyle-Ahern		X		
Ramon Jones		X		
Karen J. Morrison		X		
Total	0	8	0	0
Time	5:12 p.m.			

The motion carried and Kessler requested that the public and staff leave the Boardroom, with the exception of the following: Executive Team members, Betsy Taylor, Howard Mann, Jackie Pervan, and Courtney Masiarczyk. The Board then entered into Executive Session.

At conclusion of the Executive Session, Kessler made a motion to reconvene business. Morrison seconded.

Roll call vote to reconvene business:

	To Reconvene Business			
Board Member:	**Absent**	**Yea**	**Nay**	**Abstain**
Elizabeth P. Kessler		X		
Jordan A. Miller, Jr.		X		
Dr. Frederic Bertley	X			
Corrine M. Burger		X		
Mo Dioun		X		
Sandy Doyle-Ahern		X		
Ramon Jones		X		
Karen J. Morrison		X		
Total	1	7	0	0
Time	5:44 p.m.			

OTHER BUSINESS / MOTION TO ADJOURN

With no further business brought before the Board, Miller made a motion to adjourn; Dioun seconded. Chair Kessler adjourned the meeting at 5:44 p.m. on August 25, 2026.

Respectfully submitted,

Daren A. Griffin

Secretary
DAG | jp

COLUMBUS
REGIONAL AIRPORT AUTHORITY

RESOLUTION 21-2026

A RESOLUTION OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY AUTHORIZING AN AGREEMENT IN THE AMOUNT OF $303,551.41 WITH SITA INFORMATION NETWORKING COMPUTING USA INC. FOR THE LEASE OF COMMON USE TERMINAL EQUIPMENT AND RELATED SERVICES AT JOHN GLENN COLUMBUS INTERNATIONAL AIRPORT, PLUS AN OWNER-CONTROLLED CONTINGENCY IN THE AMOUNT OF $30,355.14.

RESOLVED, to authorize an agreement with SITA Information Networking Computing USA Inc. (SITA) in the amount of $303,551.41 for the 26-month lease of Common Use Terminal Equipment and services at John Glenn Columbus International Airport (CMH) and to authorize an owner-controlled contingency in the amount of $30,355.14, for a total authorized amount of $333,906.55.

Background: In response to increased aircraft operations, the Columbus Regional Airport Authority ("CRAA") must enhance the flexibility of its common-use gates at CMH. Historically, individual airlines have installed proprietary equipment at common-use gates, requiring advance coordination for modifications and limiting access for other carriers. As airline activity grows, ensuring all common-use gates remain readily available to any airline is essential to minimizing operational impacts.

To support this need, CRAA intends to deploy SITA Flex Common Use Terminal Equipment, which includes hardware, software, training, and support services for the following components:

- 3 common use check-in workstations for installation at the charter ticketing counter
- 3 common-use gate workstations for installation at gates C46, C49, and C50
- 2 Mobile Agent Desks serving gates C48 and B36
- 1 U.S. Customs and Border Protection biometric outbound station (SITA Smart Path Hub)

CRAA will be utilizing the same SITA common-use platform in the new terminal. The deployment of SITA Flex in the existing terminal allows our airline partners an opportunity to begin using the technology while also increasing near-term gate flexibility.

Originally scheduled for implementation in January 2027, the project timeline has been accelerated to 2026 to support JetBlue's announced start date in November 2026.

This lease qualifies for Direct Selection, according to CRAA's Procurement Policy.

Common Use Terminal Equipment will be funded by the FY 2026 Operating Budget and is included in the requested FY2027 Operating Budget, with costs offset through revised Rates and Charges applied via Common Use Gate Fees. The total cost reflected in this resolution will be split and invoiced monthly throughout the duration of the existing terminal's operations.

CRAA staff recommends Board approval of Resolution 21-2026.

ADOPTED BY THE BOARD OF DIRECTORS OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY BY RESOLUTION NO. 21-2026 ON THE 27TH DAY OF OCTOBER 2026.

X

By
Board Chair

X

Attest
Secretary to the Board

COLUMBUS
REGIONAL AIRPORT AUTHORITY

RESOLUTION 22-2026

A RESOLUTION OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY AUTHORIZING A GRANT OF EASEMENT OF REAL PROPERTY TO FRANKLIN COUNTY FOR A ROADWAY IMPROVEMENT PROJECT ON CASSADY AVENUE LOCATED WEST OF JOHN GLENN COLUMBUS INTERNATIONAL AIRPORT.

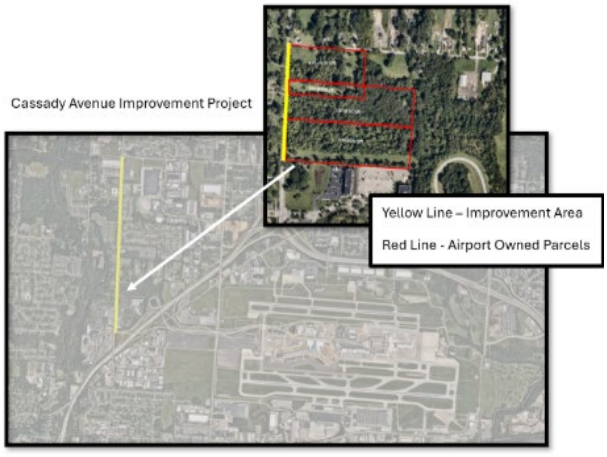
RESOLVED, to authorize the President & CEO, or designee, to execute a grant of easement of real property to Franklin County for a road improvement project on Cassady Avenue located west of John Glenn Columbus International Airport.

Background: The Franklin County Engineer on behalf of Franklin County (the "County") is constructing a roadway improvement project along Cassady Avenue adjacent to property owned by the Columbus Regional Airport Authority ("CRAA"). The project includes widening Cassady Avenue to three lanes, reconstructing the pavement to its full depth, constructing a five-foot sidewalk and an 11-foot shared-use path, installing a new storm sewer and street lighting, and upgrading the traffic signal at the Agler Road intersection. The project extends approximately 1.3 miles.

The project is intended to reduce congestion and improve safety for the traveling public by upgrading the existing roadway. It will also enhance pedestrian and bicycle safety through the installation of additional street lighting, a new sidewalk, and a shared-use path. The improvements benefit CRAA and are expected to improve the value of our property in this area.

The perpetual easement to be acquired by the County encompasses a net take area of approximately 0.436 acres from CRAA, specifically portions of Franklin County Real Estate Tax Parcels 010-257078-00, 010-257079-00, 190-000364-00, and 190-001912-00. The County will compensate the Authority $80,737.00, which is based on a valuation of the property determined in accordance with standard procedures established by the State of Ohio and the federal government.

CRAA staff recommends Board approval of Resolution 22-2026.



ADOPTED BY THE BOARD OF DIRECTORS OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY BY RESOLUTION NO. 22-2026 ON THE 27TH DAY OF OCTOBER 2026.

X

By
Board Chair

X

Attest
Secretary to the Board

COLUMBUS
REGIONAL AIRPORT AUTHORITY

RESOLUTION 23-2026

A RESOLUTION OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY AUTHORIZING THE PRESIDENT & CEO TO EXECUTE AN AMENDED AND RESTATED GROUND LEASE WITH NETJETS SERVICES, INC. FOR APPROXIMATELY 54.4931 ACRES ON THE NORTH AIRFIELD AT JOHN GLENN COLUMBUS INTERNATIONAL AIRPORT.

RESOLVED, to authorize the President & CEO, or designee, to execute an Amended and Restated Ground Lease with NetJets Services, Inc.("NetJets") for approximately 54.4931 acres on the north airfield at John Glenn Columbus International Airport (CMH).

Background: The original lease between NetJets and the Columbus Regional Airport Authority ("CRAA") was signed on August 1, 1998. That agreement laid the foundation for NetJets' presence and development on the north airfield at CMH. The original lease consisted of approximately 19.5 acres of real property on which NetJets constructed, and continues to operate, a hangar and associated office building (Bridgeway 1). An additional 2.0008 acres was leased by NetJets in 2005 to provide additional parking.

In December 2010, after NetJets executed a build-to-suit lease agreement with CRAA for the development of a 140,000-square-foot office building on the north airfield (Bridgeway 2), CRAA entered into a ground lease with Bridgeway Partners for an additional 8.7502 acres. The Bridgeway 2 facility was subsequently sold, and the ground lease assigned to Orion Columbus OH LLC, with NetJets continuing as its tenant.

In September 2025, NetJets exercised the option contained in its original lease to add an additional 14.0088 acres for continued facility expansion (Bridgeway 3). As planning for an expanded world headquarters campus advanced, NetJets determined that acquiring Bridgeway 2 from Orion and securing another 10.2289 acres would be necessary to accommodate an additional facility (Bridgeway 4), a parking garage, and associated surface parking.

This resolution serves to add the final 10.2289 acres and consolidates the entire complex under an Amended and Restated Ground Lease, bringing all existing leases into a single instrument with unified rent structures and a common termination date of December 31, 2060, with an additional five-year renewal option.

During the revised term, the Authority will receive ground rent, beginning at $.47 per square-foot per year and escalating, as was required in the original lease, every five years, as well as payment of airport use fees, together totaling approximately $1.4M annually. Fair market facility rent will apply during any renewal period.

Construction of the expanded headquarters campus is expected to commence immediately. This lease amendment and restatement will support NetJets continued growth and long-term investment in Columbus and at CMH.

CRAA staff recommends Board approval of Resolution 23-2026.

ADOPTED BY THE BOARD OF DIRECTORS OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY BY RESOLUTION NO. 23-2026 ON THE 27TH DAY OF OCTOBER 2026.

X _____
By
Board Chair

X _____
Attest
Secretary to the Board

COLUMBUS
REGIONAL AIRPORT AUTHORITY

RESOLUTION 24-2026

A RESOLUTION OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY AUTHORIZING AN INCREASE IN FUNDING IN THE AMOUNT OF $713,800.00 TO PROFESSIONAL DESIGN SERVICES AGREEMENT #ENG-2023-068 WITH KIMLEY-HORN AND ASSOCIATES INC. FOR PROFESSIONAL ENGINEERING SERVICES AT RICKENBACKER INTERNATIONAL AIRPORT.

RESOLVED, to authorize an increase in funding in the amount of $713,800.00 for Professional Design Servies Agreement #ENG-2023-068 with Kimley-Horn and Associates Inc. (KHA), for on-call engineering services including services associated with Project #25009, Construct New Fuel Farm at Rickenbacker International Airport (LCK).

Background: Columbus Regional Airport Authority ("CRAA") has determined there is a need for construction of a new fuel storage facility at LCK. The current LCK Fuel Facility has reached a point where significant improvements are required to eliminate aging underground fuel storage tanks and a need to provide a modern fuel pumping and control system. This Project includes the necessary improvements to add new above ground jet fuel storage tanks and will be sized based on a review of historical and projected operational use. KHA has been issued task orders for initial schematic design through design development.

This resolution will allow issuance of task orders to complete the design services and bidding phase services for Project #25009.

Project #25009 is included in the 2026 Capital Budget and is Funded 100% from CRAA Cash.

CRAA staff recommends Board approval of Resolution 24-2026.

ADOPTED BY THE BOARD OF DIRECTORS OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY BY RESOLUTION NO. 24-2026 ON THE 27TH DAY OF OCTOBER 2026.

X _____
By
Board Chair

X _____
Attest
Secretary to the Board

COLUMBUS
REGIONAL AIRPORT AUTHORITY

RESOLUTION 25-2026

A RESOLUTION OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY AUTHORIZING AN INCREASE IN FUNDING IN THE AMOUNT $10,092,712.00 TO THE PROFESSIONAL SERVICES AGREEMENT WITH JACOBSEN/DANIELS ASSOCIATES, L.L.C. FOR OWNER SUPPORT SERVICES AND COMMISSIONING FOR THE NEW MIDFIELD TERMINAL PROJECT AT JOHN GLENN COLUMBUS INTERNATIONAL AIRPORT.

RESOLVED, to authorize an increase in funding in the amount of $10,092,712.00 to the Professional Services Agreement with Jacobsen/Daniels Associates, L.L.C. (Jacobsen/Daniels) for owner support services and commissioning for the New Midfield Terminal project at John Glenn Columbus International Airport.

Background: Jacobsen/Daniels has been supporting the design and construction activities associated with the New Midfield Project by providing subject matter experts to augment Columbus Regional Airport Authority ("CRAA") project management staff. These support and management services include but are not limited to: required qualified third-party regulatory testing and inspections; Operational Readiness Activation and Transition ("ORAT") preparation; coordination with the Architect/Engineer; coordination with a full range of internal and external stakeholders; project management services; design reviews; constructability reviews; estimating; construction administration; and construction monitoring and project coordination.

The continuation of these services will be for the balance of the required regulatory third-party testing and inspections to support project execution of the New Midfield Terminal, New Terminal Parking Garage and Public Safety Building. Additional subject matter experts to support oversight of the execution of baggage handling systems, passenger boarding bridges, hydrant fueling systems, facilities commissioning and ORAT to support the operational shift from existing terminal to the new terminal are included as well.

This increase will be funded from CRAA Owner Contingency included in the overall New Midfield Terminal Budget and financed through CRAA Cash Reserves and/or Debt Services and is included in the capital budget in an amount of $7,218,505.00. ORAT services in the amount of $2,874,207.00 will be funded from the annual CRAA operating budget.

CRAA staff recommends Board approval of resolution 25-2026.

ADOPTED BY THE BOARD OF DIRECTORS OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY BY RESOLUTION NO. 25-2026 ON THE 27TH DAY OF OCTOBER 2026.

X _____
By
Board Chair

X _____
Attest
Secretary to the Board