COLUMBUS
REGIONAL AIRPORT AUTHORITY

MEETING OF THE

BOARD OF DIRECTORS

August 25, 2026

COLUMBUS
REGIONAL AIRPORT AUTHORITY

Board Meeting Agenda

Tuesday, August 25, 2026 at 4:00 p.m.

CMH Boardroom & Microsoft Teams

1. Welcome / Call to Order .... E. Kessler
2. Committee Reports
    - Finance, Governance & Administration .... K. Morrison
    - Economic & Air Service Development .... R. Jones
    - Infrastructure & Operations .... J. Miller, Jr.
3. New Terminal Project Update .... T. McCarthy
4. President & CEO Report .... D. Griffin
5. Consent Agenda
    - Approval of Minutes – June 30, 2026 Board Meeting
    - 20-2026 – RS&H Ohio, Inc. – Professional Engineering Services
6. Public Comment
7. Executive Session
8. Other Business
9. Motion to Adjourn

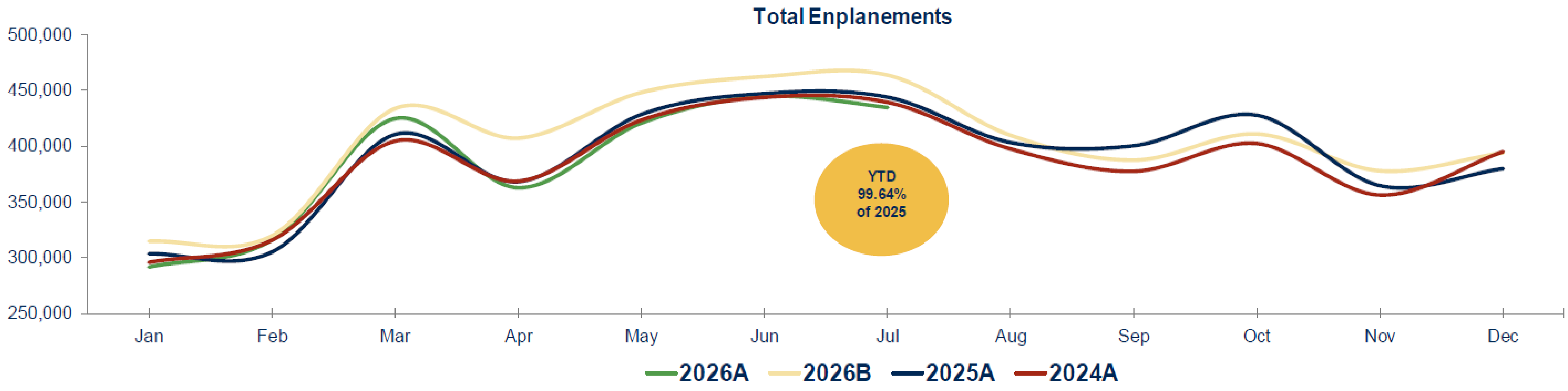
Chief Financial Officer Report

July 2026 activity report

Activity	Month	FYTD	Budget	July 2026	July 2025	FYTD 2026	FYTD 2025	FYTD Budget
Revenue	7%	4%	2%	$15,932,021	$14,825,696	$101,304,801	97,743,581	$99,566,954
Expenses	6%	6%	-4%	$9,430,454	$8,872,410	$64,385,428	$60,765,277	$67,212,735
NOI (Before depreciation)	9%	-0.2%	14%	$6,501,567	$5,953,286	$36,919,373	$36,978,304	$32,354,219
Food & beverage revenue	2%	9%	7%	$449,612	$439,950	$2,822,082	$2,578,043	$2,635,832
Retail revenue	2%	-2%	8%	$235,943	$231,391	$1,460,828	$1,491,212	$1,354,863
Hotel revenue	21%	15%	16%	$1,104,945	$914,035	$6,787,053	$5,897,369	$5,866,446
Parking activity (Tickets issued)	-4%	-4%	1%	95,278	99,098	610,253	638,435	602,805
Parking activity (Revenue)	2%	0.1%	-0.2%	$5,337,099	$5,256,941	$36,452,155	$36,398,224	$36,514,581
Ground transportation revenue	-5%	9%	11%	$2,160,869	$2,275,855	$12,529,133	$11,519,108	$11,273,491
RAC transaction days	2%	1%	-0.1%	162,619	159,129	891,5677	880,637	892,476
Enplaned passengers	-2%	-0.4%	-5%	434,350	443,205	2,692,776	2,702,487	2,845,303
Landed weight - CMH	3%	0.8%	-0.3%	504,745,300	489,393,519	3,184,182,683	3,158,878,409	3,192,777,639
Landed weight - LCK	-13%	-2%	-21%	45,286,338	52,228,041	299,759,958	304,972,020	378,080,690

Enplaned passengers

For the period ending July 31, 2026



Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year	YTD
2026A	291,124	315,668	424,403	362,537	420,408	444,286	434,350						2,692,776	2,692,776
2026B	314,546	319,552	432,849	406,637	447,370	461,526	462,823	409,066	386,983	410,241	377,468	393,721	4,822,782	2,845,303
2025A	302,941	304,446	409,851	367,736	427,811	446,497	443,205	402,711	399,772	426,956	364,100	379,352	4,675,378	2,702,487
2024A	295,178	315,160	404,467	368,525	423,397	443,709	439,174	397,368	377,370	402,139	355,966	395,006	4,617,459	2,689,610

Cash position

July 2026

Unrestricted funds

Revenue fund	$56,796,209.96
General purpose fund	$86,485,540.70
New terminal reserve fund	$190,000,000.00
O&M & R&R	$28,439,655.50
Hotel	$2,505,267.03
Security deposits	$470,456.37
Unrestricted total	**$364,697,129.56**

Days of cash on hand

CMH, LCK & TZR

563 days

Excludes New Terminal Reserve Fund

1,175 days

Includes New Terminal Reserve Fund

Fiscal year-to-date actual to budget

July 2026

Revenue

	Actual	Budget
Aeronautical		
Passenger Airline	$26,138,883	$28,087,598
Cargo Airline	$1,364,901	$993,009
Other Aeronautical	$9,250,138	$8,416,859
Non-Aeronautical		
Parking	$36,452,155	$36,514,581
Ground Transportation	$12,529,133	$11,273,491
Concessions	$5,702,134	$5,240,251
Hotel	$6,787,053	$5,866,446
Other Non-Aeronautical	$3,080,406	$3,174,719
Total Operating Revenue	**$101,304,801**	**$99,566,954**

Expenses

	Actual	Budget
Salaries Wages & Benefits	$26,960,901	$28,283,843
Material & Supplies	$3,367,145	$3,449,703
Purchase of Services	$33,007,502	$34,403,821
Other Expenses	$1,049,880	$1,075,367
Total Operating Expenses	**$64,385,428**	**$67,212,735**

Net Operating Income

ACTUAL
$36,919,373

BUDGET
$32,354,219

FYTD comparison

July 2026

Revenue

	2026	2025
Aeronautical		
Passenger Airline	$26,138,883	$25,243,293
Cargo Airline	$1,364,901	$1,365,474
Other Aeronautical	$9,250,138	$8,591,487
Non-Aeronautical		
Parking	$36,452,155	$36,398,224
Ground Transportation	$12,529,133	$11,519,108
Concessions	$5,702,134	$5,476,471
Hotel	$6,787,053	$5,897,369
Other Non-Aeronautical	$3,080,406	$3,252,155
Total Operating Revenue	**$101,304,801**	**$97,743,581**

Expenses

	2026	2025
Salaries Wages & Benefits	$26,960,901	$26,392,402
Material & Supplies	$3,367,145	$3,250,798
Purchase of Services	$33,007,502	$29,837,577
Other Expenses	$1,049,880	$1,284,500
Total Operating Expenses	**$64,385,428**	**$60,765,277**

Net Operating Income

ACTUAL 2026
$36,919,373

ACTUAL 2025
$36,978,304

Appendix

Operating revenue& expenses

For the period ending July 31, 2026

	2026				2025		
Revenue	**Actual**	**Budget**	**Variance**	**%**	**Actual**	**Variance**	**%**
Aeronautical							
Passenger Airline	$26,139	$28,088	($1,949)	-6.9%	$25,243	$896	4%
Cargo Airline	$1,365	$993	$372	37.5%	$1,365	($1)	0%
Other Aeronautical	$9,250	$8,417	$833	9.9%	$8,591	$659	8%
Total Aeronautical	$36,754	$37,497	($744)	-2.0%	$35,200	$1,554	4%
Non-Aeronautical							
Parking	$36,452	$36,515	($62)	-0.2%	$36,398	$154	0%
Ground Transportation	$12,529	$11,273	$1,256	11.1%	$11,519	1,010	9%
Concessions	$5,702	$5,240	$462	8.8%	$5,476	$226	4%
Hotel	$6,787	$5,866	$921	15.7%	$5,897	$890	15%
Other Non-Aeronautical	$3,080	$3,175	($94)	-3.0%	$3,252	($172)	-5%
Total Non-Aeronautical	**$64,551**	**62,069**	**$2,481**	**4.0%**	**$62,543**	**$2,008**	**3%**
TOTAL	**$101,305**	**$99,567**	**$1,738**	**1.7%**	**$97,744**	**$3,561**	**3.6%**
Expenses							
Employee wages & benefits	$26,961	$28,284	$1,323	4.7%	$26,392	$568	2%
Materials & supplies	$3,367	$3,450	$83	2.4%	$3,251	$116	4%
Purchase of services	$33,008	$34,404	$1,396	4.1%	$29,838	$3170	11%
Other expenses	$1,050	$1,075	$25	2.4%	$1,285	$(235	-18%
TOTAL	**$64,385**	**$67,213**	**$2,827**	**4.2%**	**$60,765**	**$3,620**	**6%**
Operating income before depreciation	**$36,919**	**$32,354**	**$4,565**	**14.1%**	**$36,978**	**($59)**	**-0.2%**

Management comments
Current year budget variance:

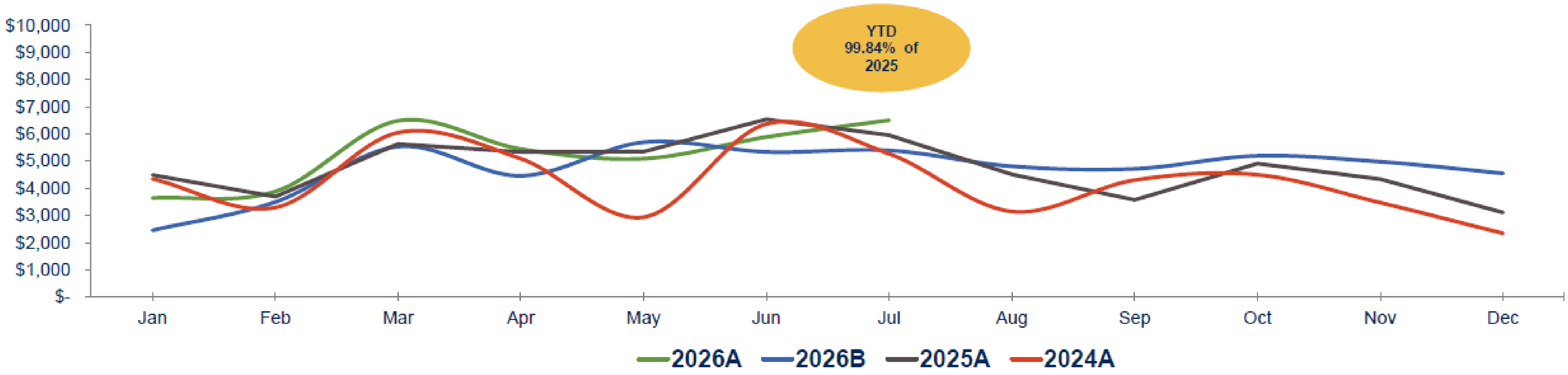
Revenue
Total operating revenue has a favorable budget variance of $1,738.
Passenger airline - ($1,949)
The unfavorable variance is due to lower than forecasted landing fees and apron fees. In addition, it's important to note that Spirit airlines ceased operations on May 2, 2026.
Cargo airline revenue- $372
The favorable variance is due to higher than forecasted landing fees from national airlines and Kalitta air.
Other aeronautical revenue - $833
The favorable variance is due to higher than forecasted FBO fuel sales, fueling fees, and FBO ground handling fees.
Ground transportation - $1,256
The favorable variance is due to higher than forecasted rental car commissions as well as transportation network companies such as Uber and Lyft.
Concessions - $462
The favorable variance is due to higher than forecasted sales for retail concessions, passenger security screening, vending machines, and food & beverage.
Hotel revenue - $921
The favorable variance is due to higher than forecasted occupancy rates at the hotels.

Expenses
Total operating expenses have a favorable budget variance of $2,827.
Employee wages & benefits - $1,323
The favorable variance is due to higher than forecasted vacancies and lower than expected health insurance costs versus the budget.
Purchase of services - $1,396
The favorable variance is due to a decrease in spending for repairs & maintenance, inspections, permits & licenses, services, business conferences & employee training, contract labor & benefits, and software maintenance.

Actual current year vs. Prior year
2026 revenue exceeded 2025 revenue by $3,561 and 2026 expenses were higher than 2025 expenses by $3,620.
Revenue increased primarily due to an increase in passenger airline, other-aeronautical, ground transportation, concession, and hotel revenue.
Expenses have increased over prior year primarily due to increases in union contracts and budgeted salary increases in wages & benefits as well as increases in materials & supplies, and purchase of services.

Operating income

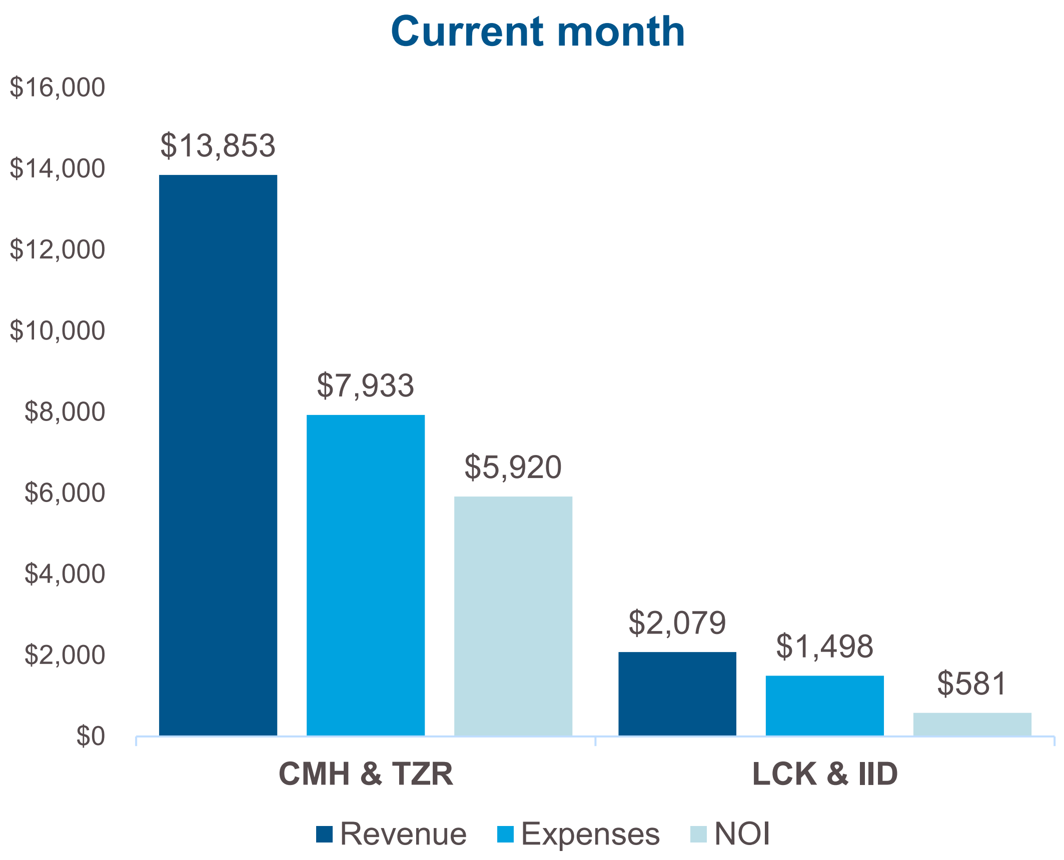
For the period ending July 31, 2026

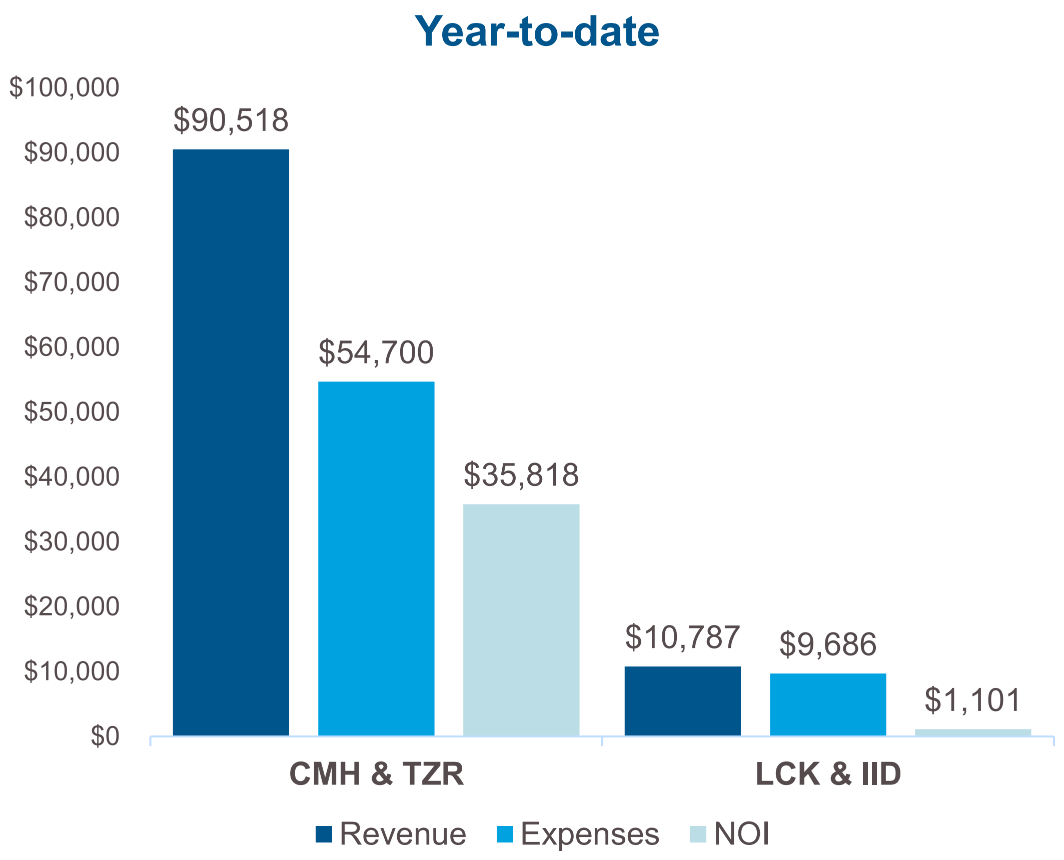


Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year	YTD
2026A	$3,641	$3,881	$6,480	$5,444	$5,089	$5,883	6,502						$36,919	$36,919
2026B	$2,453	$3,493	$5,533	$4,459	$5,691	$5,336	$5,390	$4,807	$4,714	$5,192	$4,975	$4,549	$56,591	$32,354
2025A	$4,491	$3,693	$5,628	$5,335	$5,343	$6,535	$5,953	$4,512	$3,570	$4,907	$4,337	$3,106	$57,411	$36,978
2024A	$4,344	$3,291	$6,043	$5,086	$2,937	$6,361	$5,265	$3,144	$4,300	$4,495	$3,469	$2,343	$51,076	$33,325

Net operating income by business unit

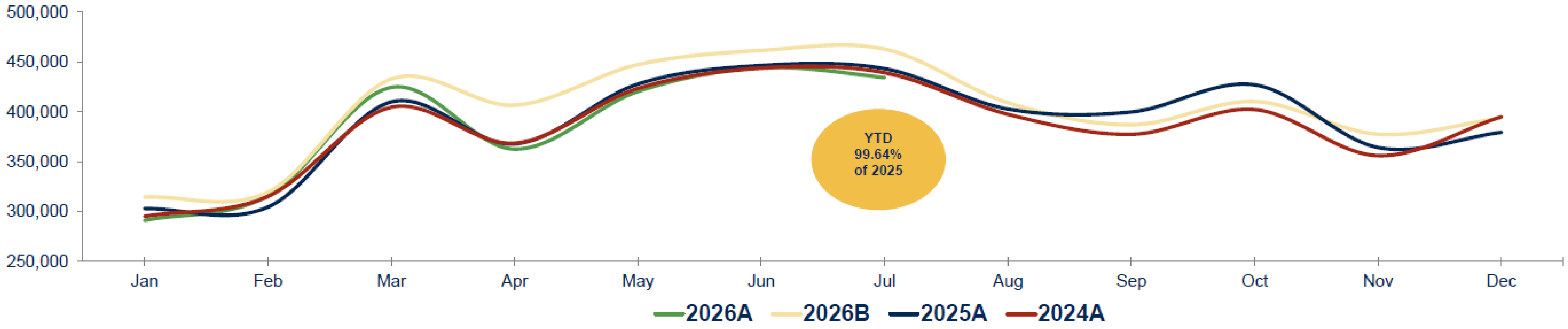
For the period ending July 31, 2026





Total enplanements

For the period ending July 31, 2026



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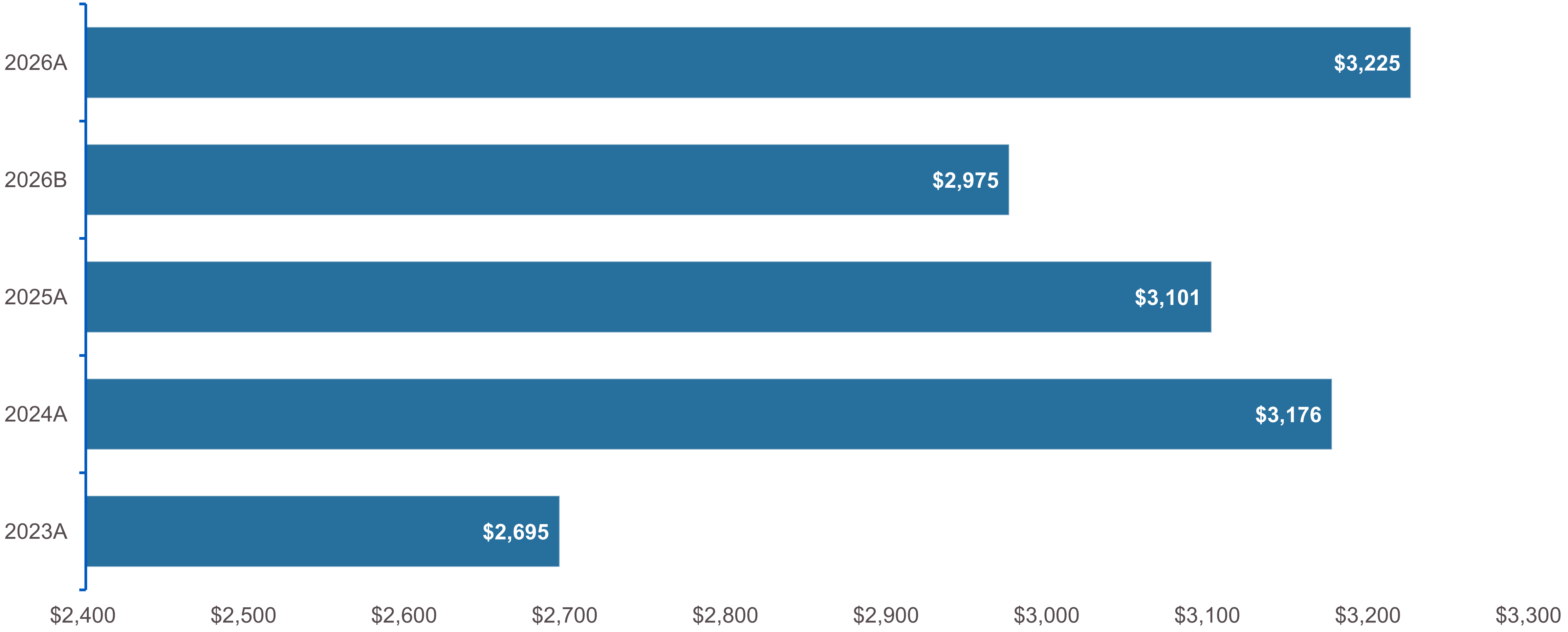
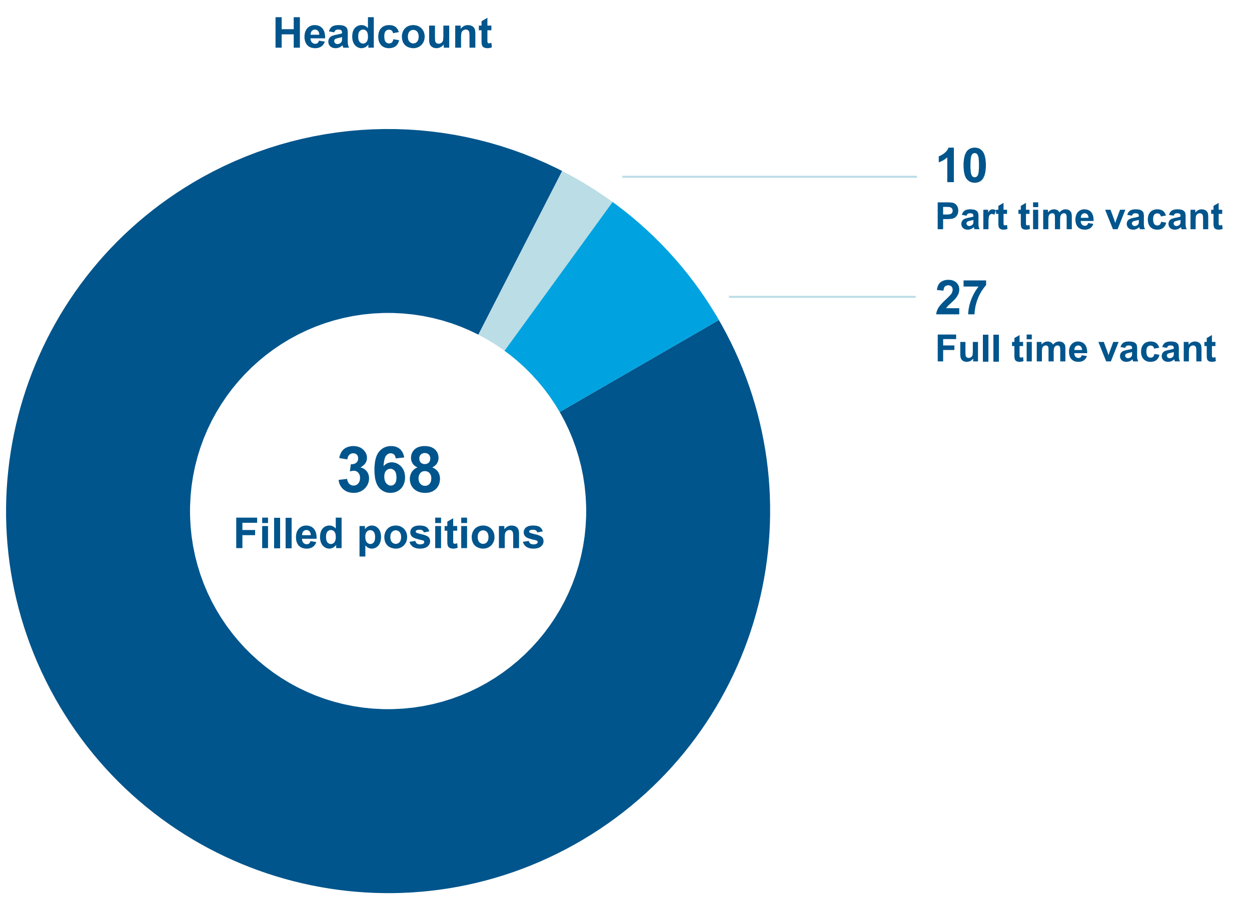
Utility costs

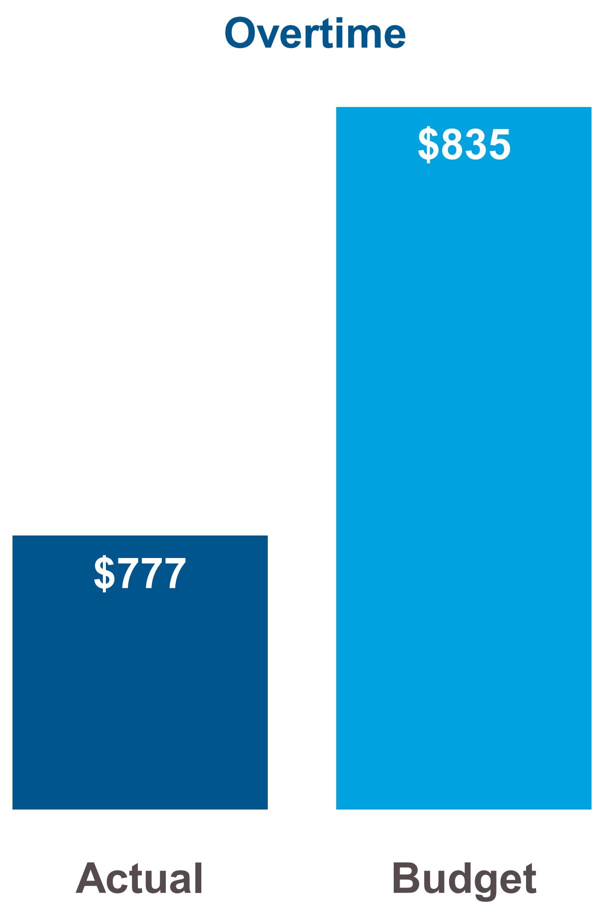
For the period ending July 31, 2026



Salaries & wages

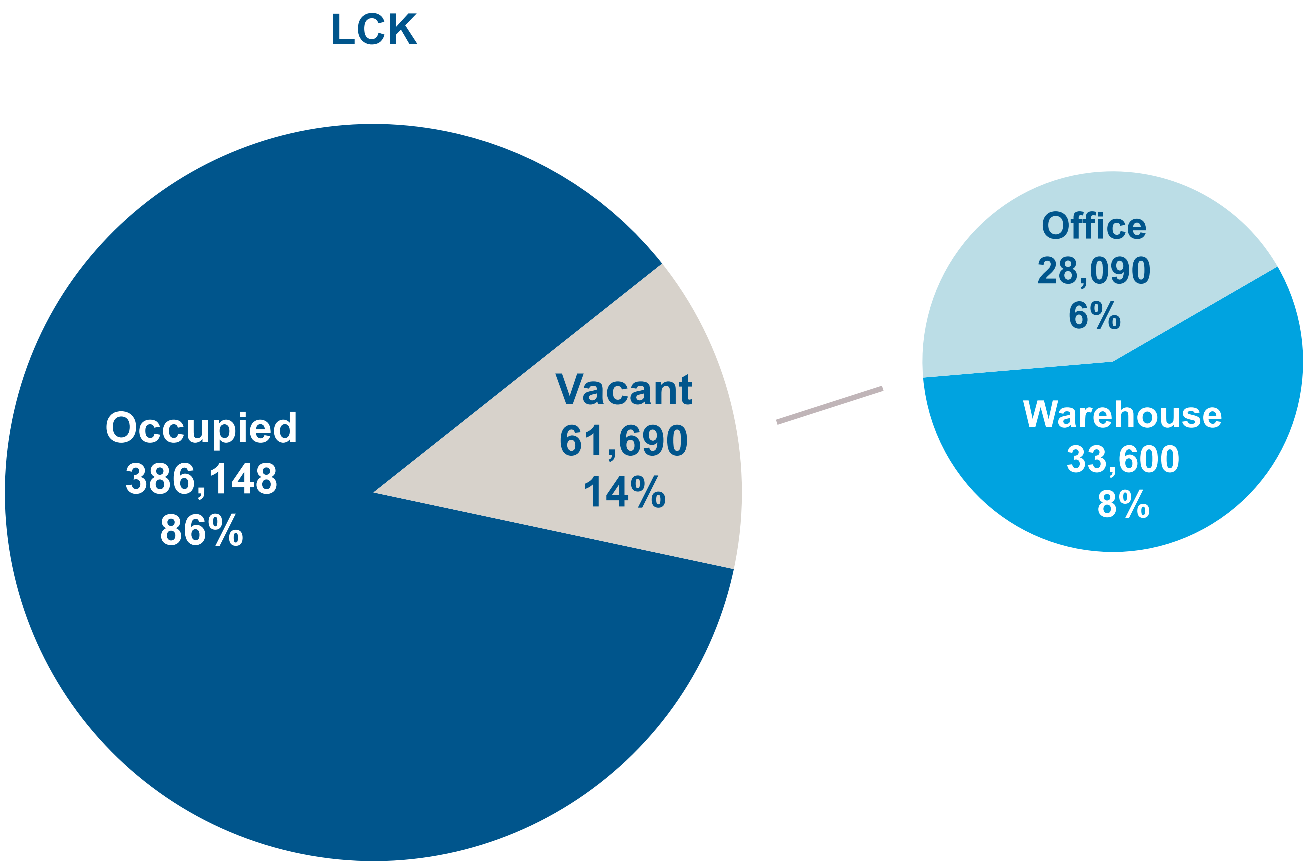
For the period ending July 31, 2026





Leasable buildings

For the period ending July 31, 2026

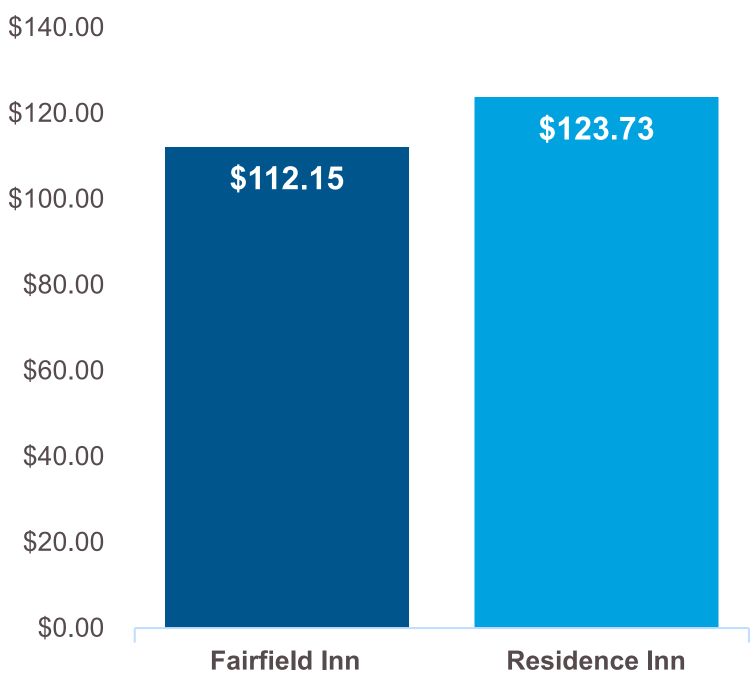


Hotel operations

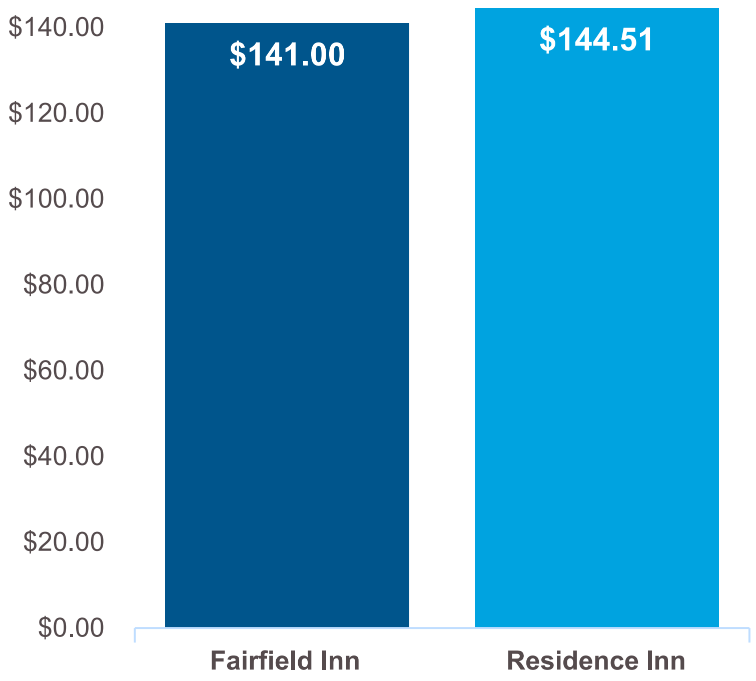
For the period ending July 31, 2026

	Actual	Budget	Variance
Revenue	$6,787	$5,866	$921
Expenses	$3,841	$3,757	($84)
Net operating income	**$2,946**	**$2,190**	**$837**

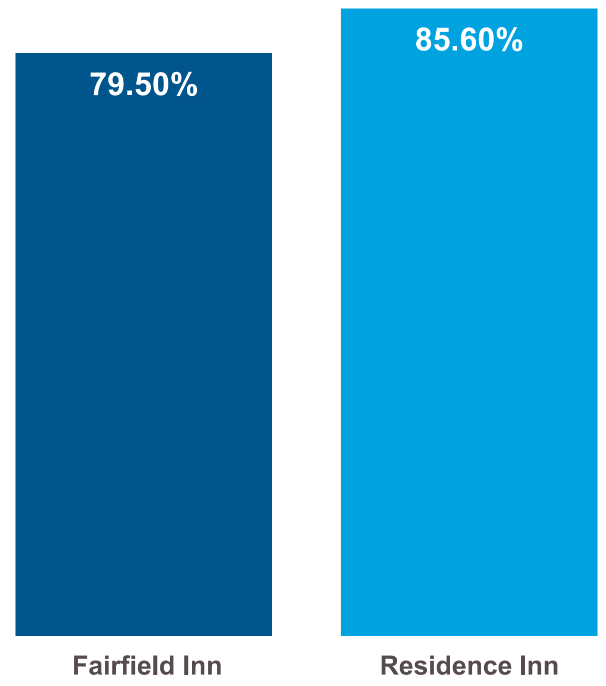
Revenue per available room



Average daily rate



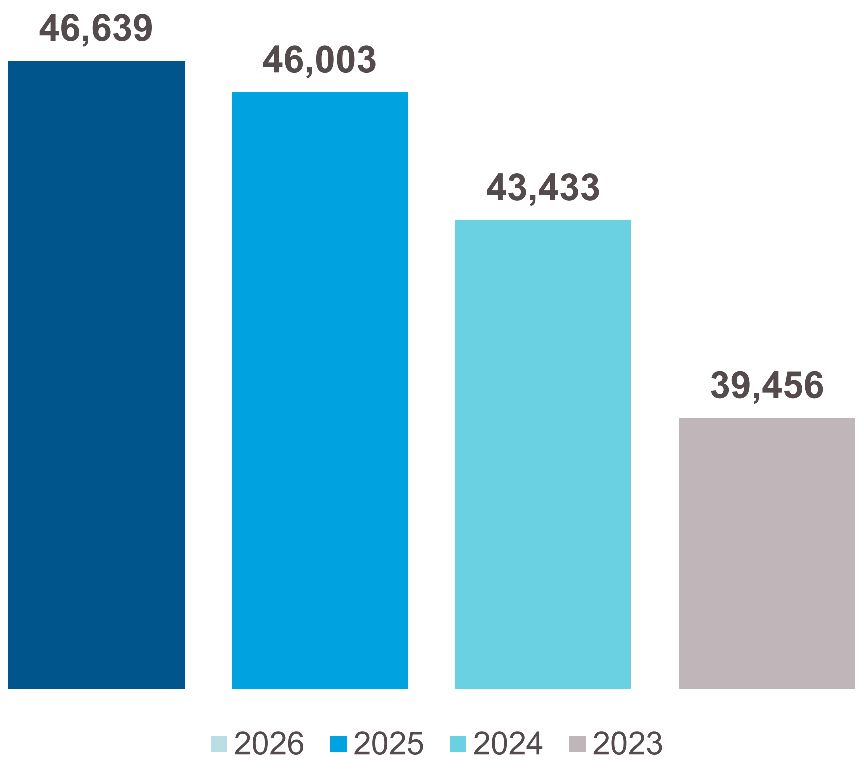
Occupancy rate



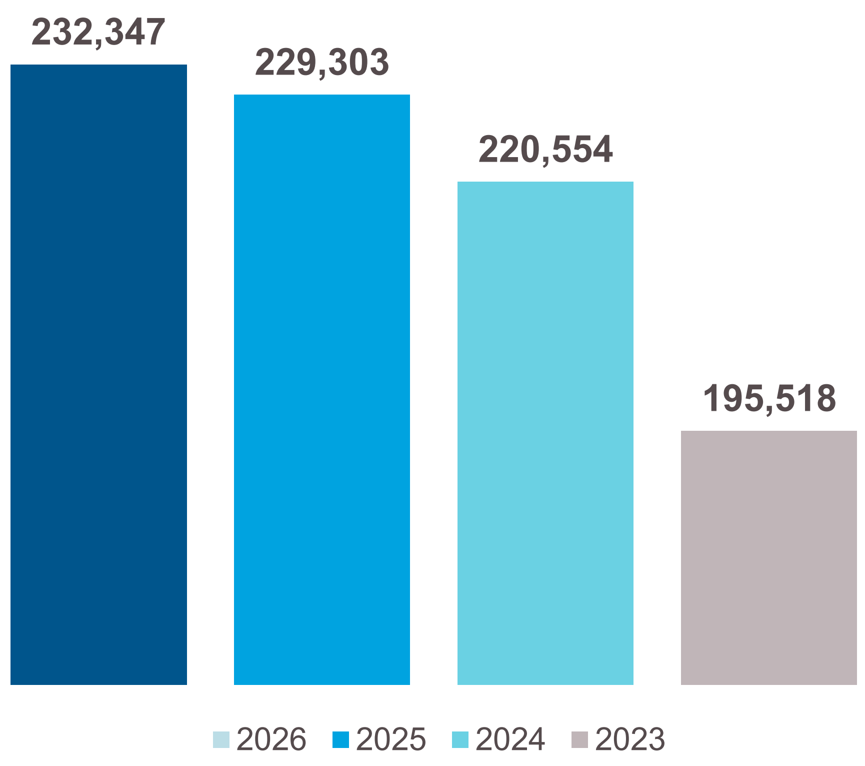
Rental car activity

For the period ending July 31, 2026

June



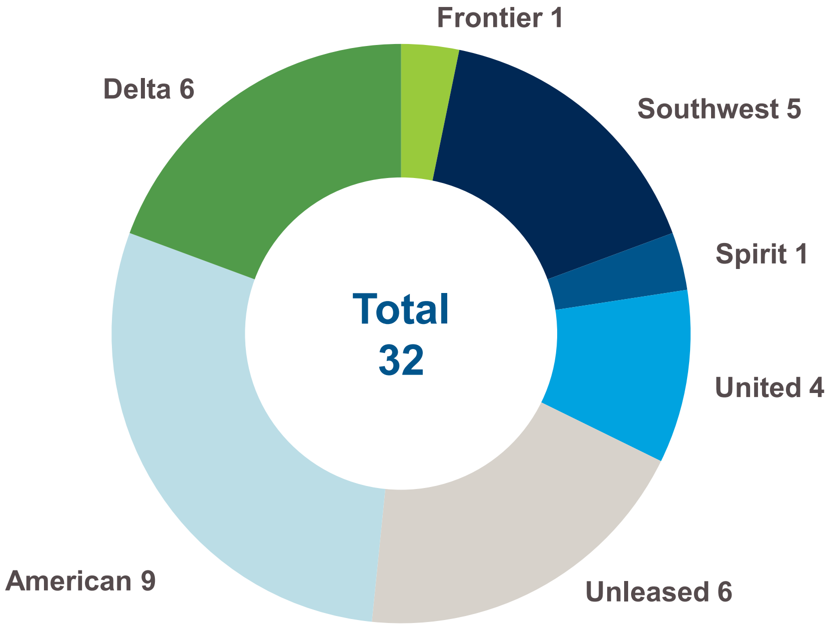
Year-to-date



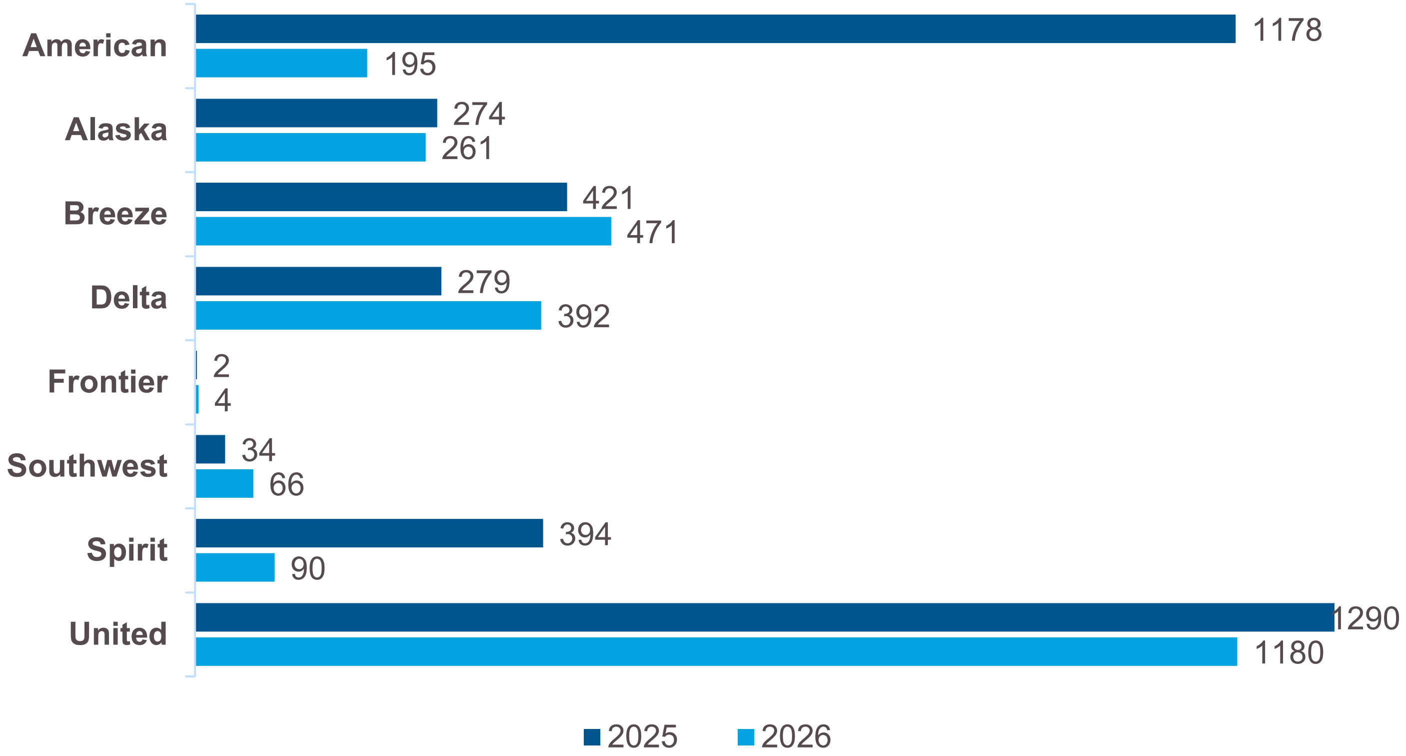
Gates

For the period ending July 31, 2026

Leased gates



YTD use of unleased gates



New Terminal Project Status

August 25, 2026

CMH NEXT | JOHN GLENN INTERNATIONAL

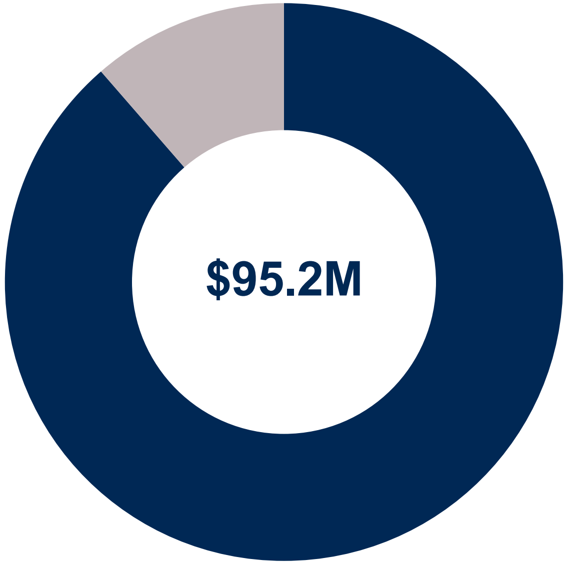
Status Update

Project Components

Project Components	Component Percentage	Budget Dollars
Terminal & Ground Transportation Center	62.29%	$1,245,757,276
Baggage System	6.19%	$123,747,300
Parking Garage	8.70%	$174,000,000
Public Safety Building	1.82%	$36,450,082
Apron / Taxilane	8.71%	$174,294,067
Design/Consultants/Misc.	5.98%	$119,684,517
Tariffs	0.16%	$3,233,900
Total Budget Components	**94%**	**$1,877,167,142**
Contingency & Allowances	**Construction Cost Percentage**	**Budget Dollars**
Contractor Contingency	1.10%	$22,085,326
Design Development	0.39%	$7,781,097
Allowances	3.17%	$63,434,891
Owner Contingency	1.48%	$29,531,544
Sub-Total	**6%**	**$122,832,858**
Total Project Budget		**$2,000,000,000**

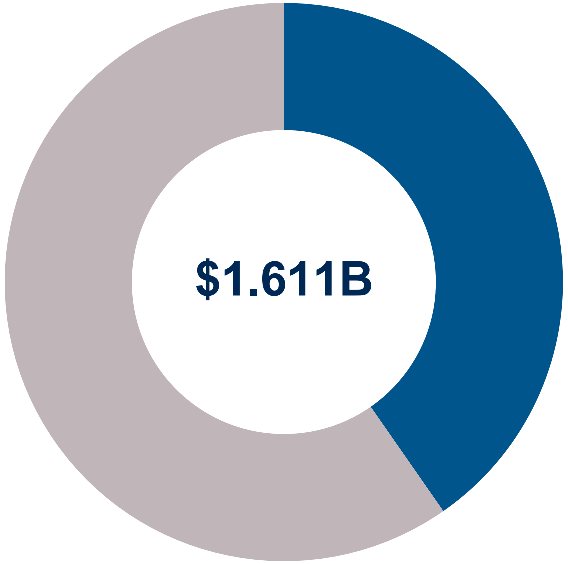
Project Spend Status

Design



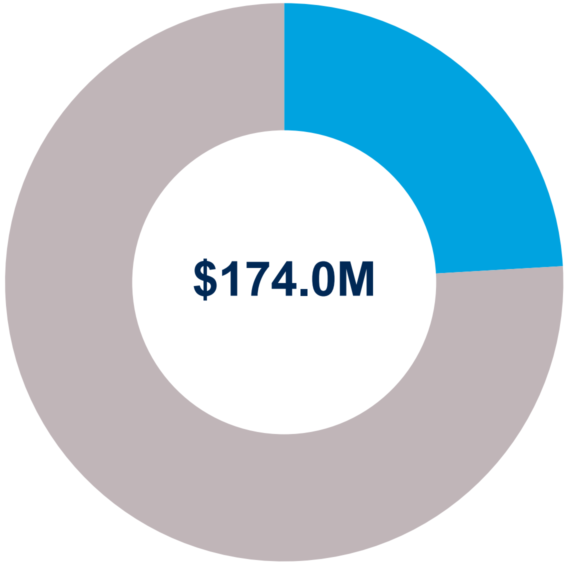
Spend to Date	Remaining Spend
$84,413,658	$10,840,961

Terminal Construction



Spend to Date	Remaining Spend
$649,853,930	$961,860,877

New Parking Garage Design/Build



Spend to Date	Remaining Spend
$41,895,785	$132,104,215

Terminal Buyout Status

GMP Status

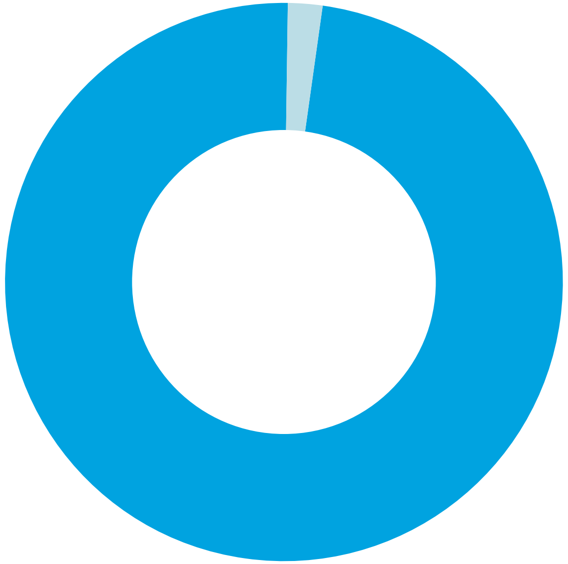
Amount Under GMP

Future GMPs Spend

100%

0%

Total Contracted Work



Construction Work Under Contract

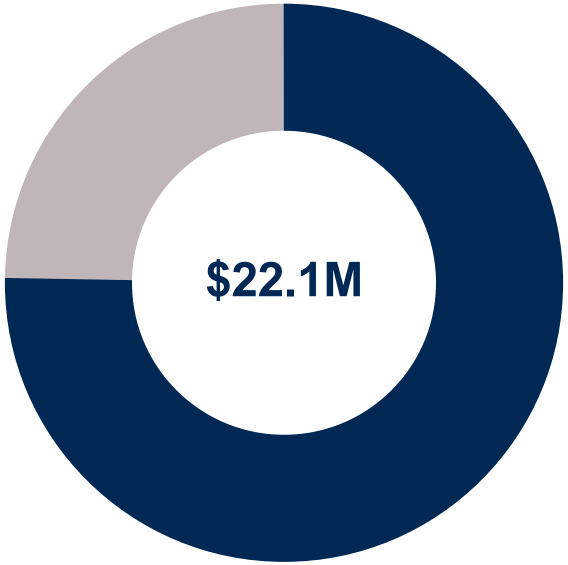
Construction Work to be Contracted

98%

2%

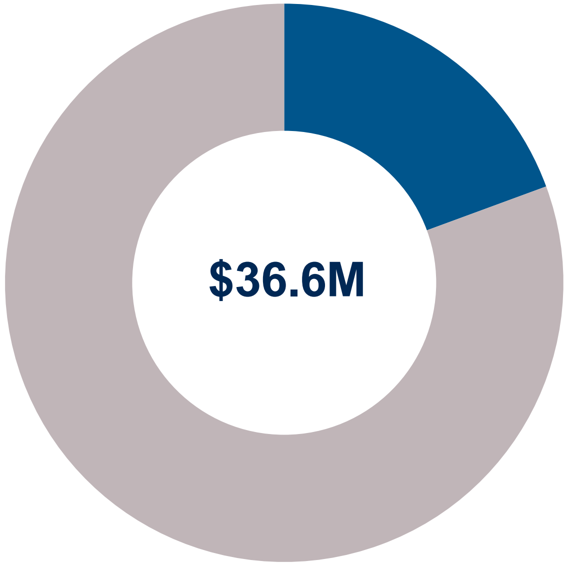
Contingency Status

Contractor Contingency



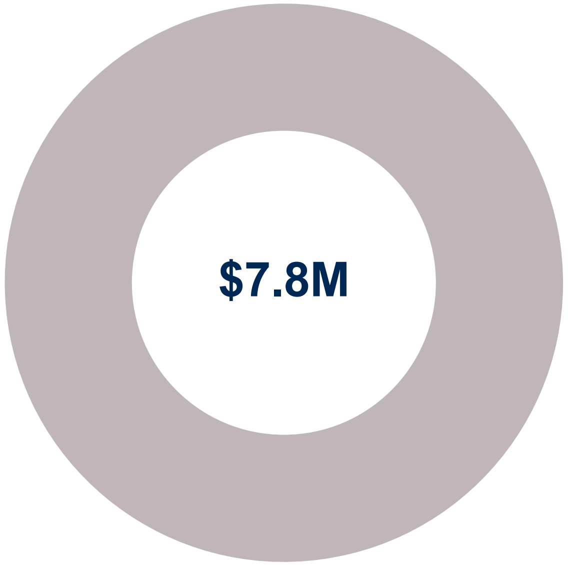
Committed to Date	Remaining Funds
$5,455,357	$16,628,969

Owner Contingency



Committed to Date	Remaining Funds
$7,104,282	$29,531,544

Design Development Contingency



Committed to Date	Remaining Funds
$0	$7,781,097

Project Safety Summary

Man hours to date	942,109
Employees on site	600 craft / 70 staff
Dart Rate	0.63
Safety observations	1,840
Trended categories	PPE, Falls, Housekeeping
Incidents	2 1 heat illness 1 debris in eye

Elevated Roadway

Departures Level

Arrivals Level

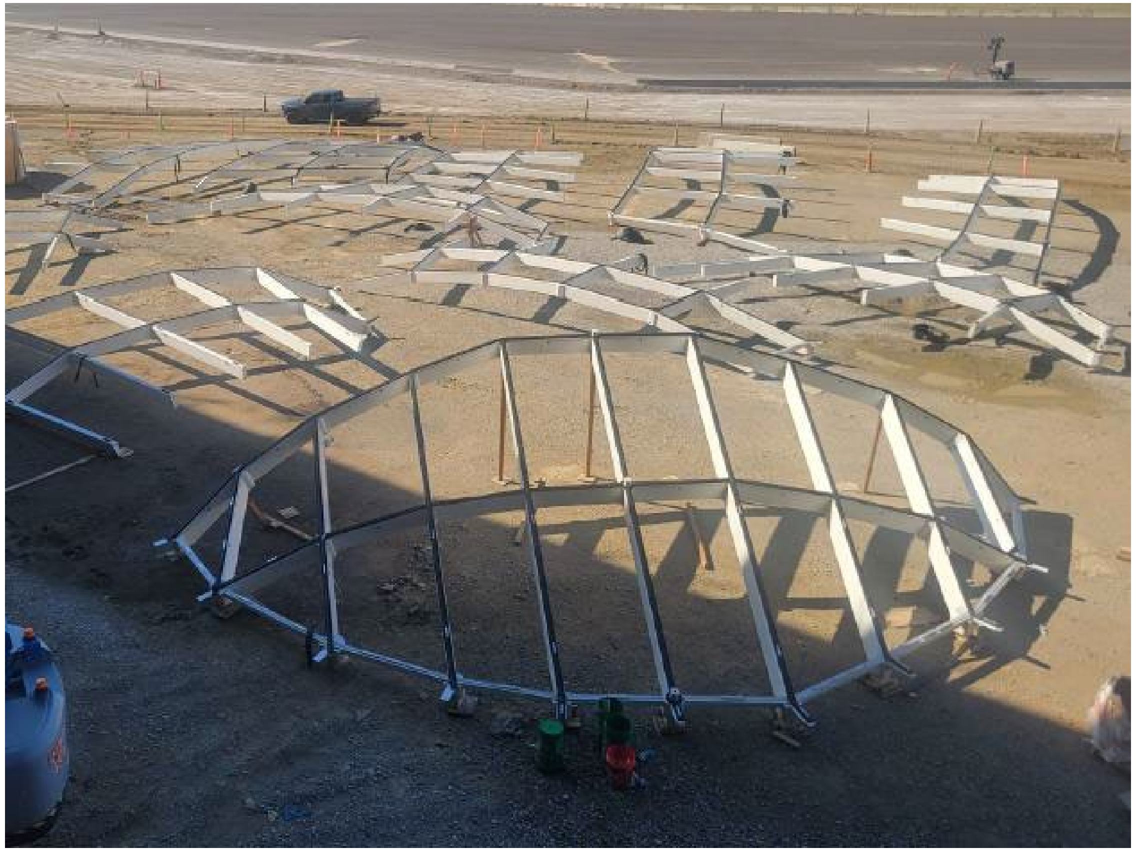
Terminal Structure

West Concourse

West Concourse

Exterior Enclosure

Skylight

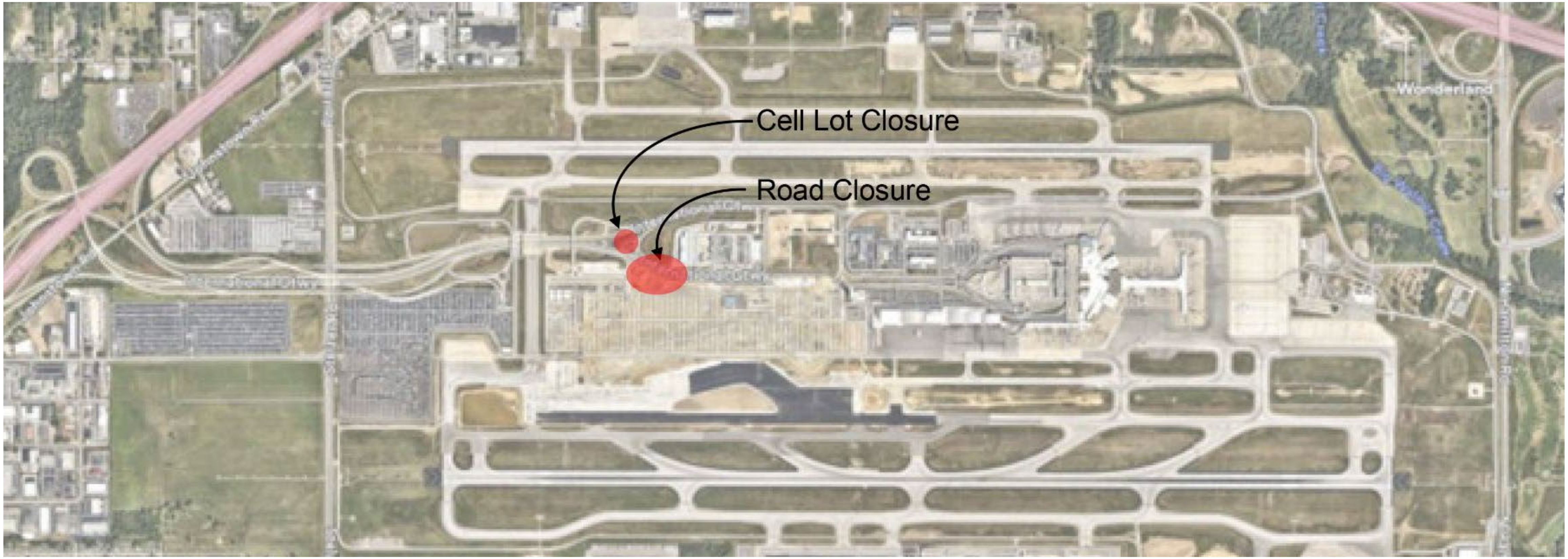


Terminal Interiors

Parking Garage

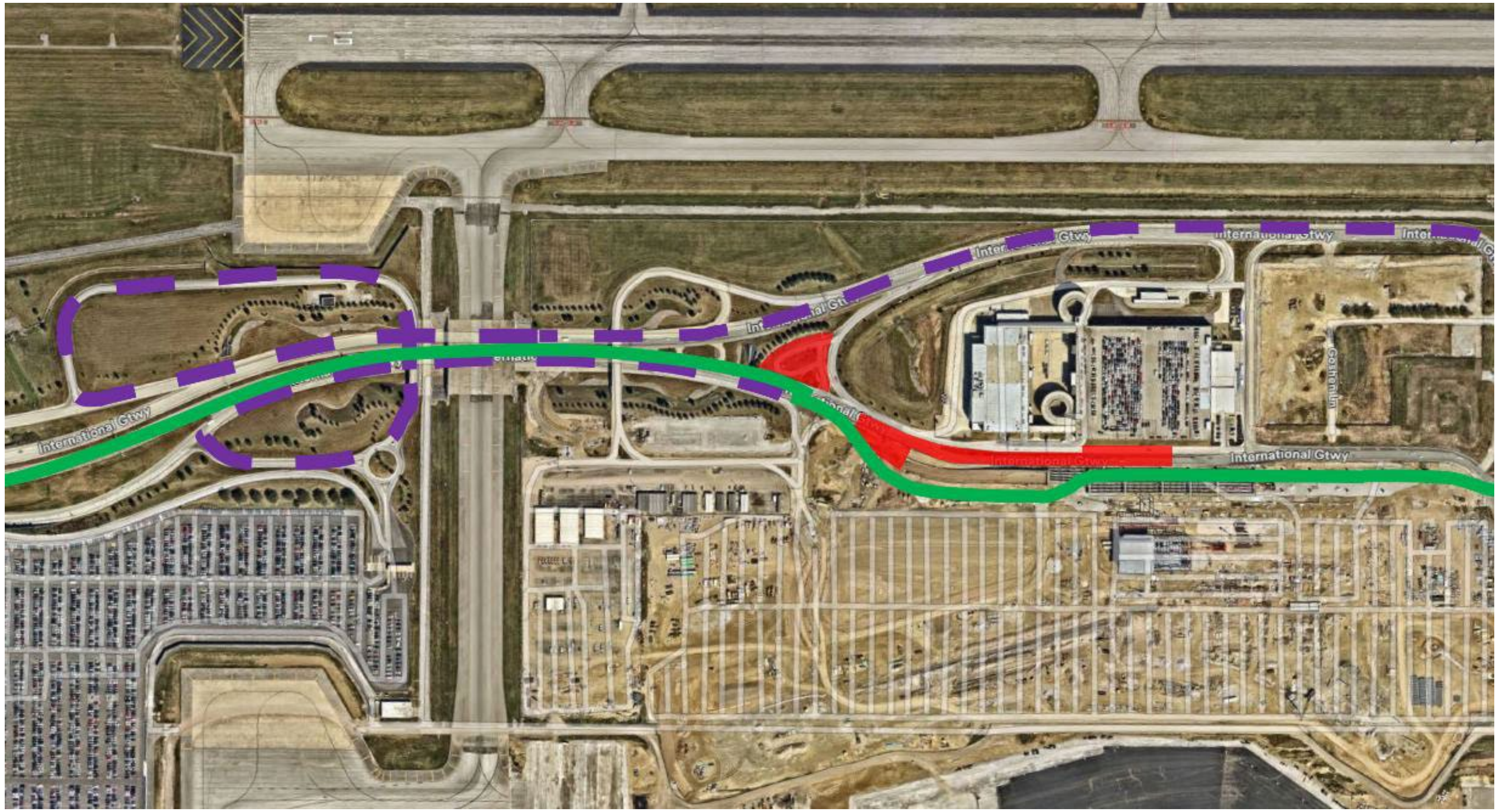
September 2026 Road Closure

September 9, 2026 – February 2027



Hamilton Road Access

September 9, 2026 – February 2027



Closed

Arriving vehicles from I-670

Arriving vehicles from Hamilton Rd.

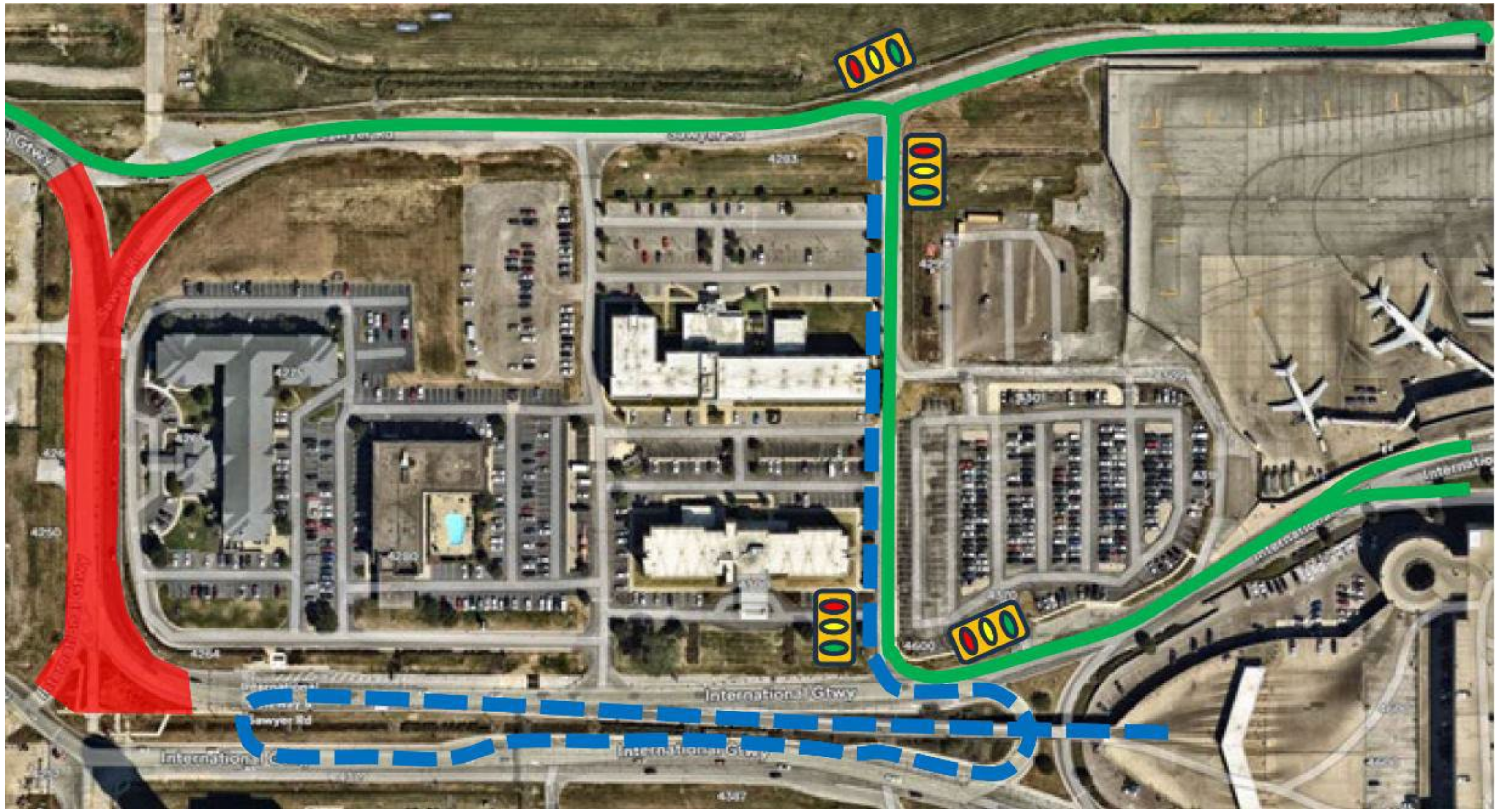
Rental car return access not impacted

September 2026 Road Closure

September 10, 2026 – July 1, 2027

September 10, 2026 – July 1, 2027

September 10, 2026 – July 1, 2027



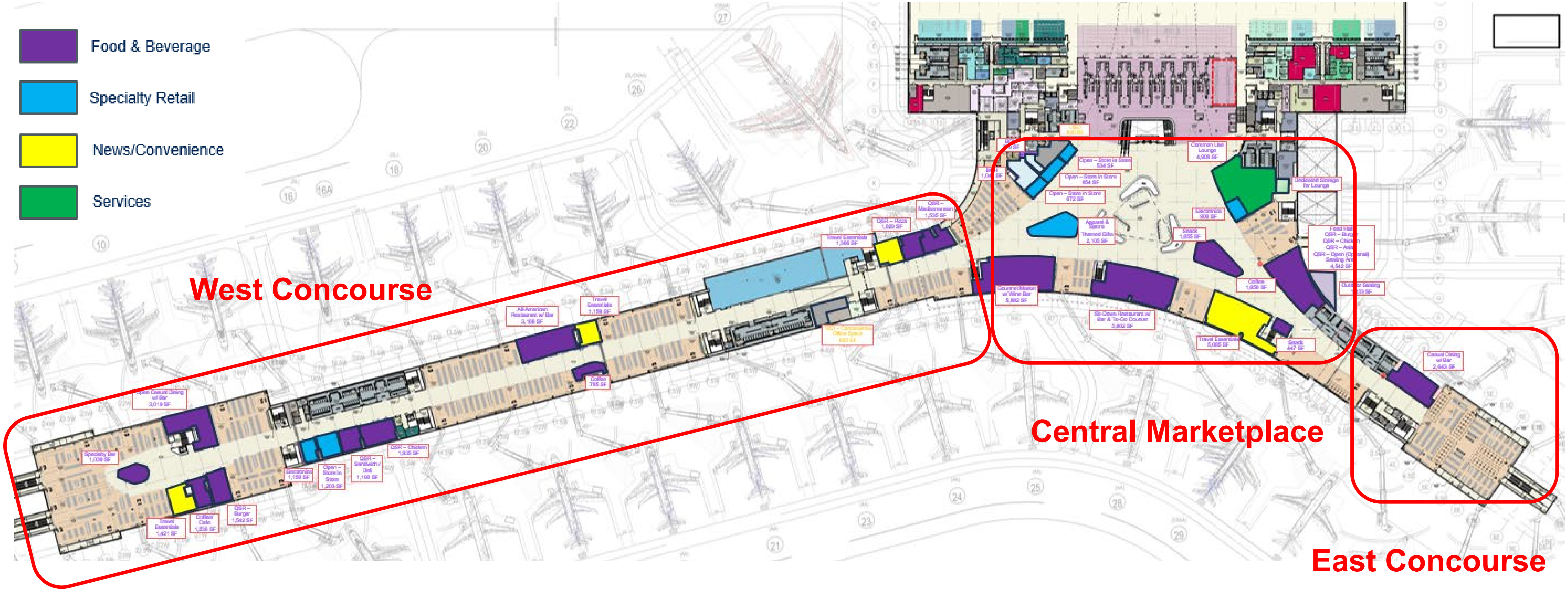
Closed

Departing vehicles from terminal to I-670/Hamilton Rd.

Departing vehicles from parking garage to I-670/Hamilton Rd.

Concessions Program Update

Concessions program update



Preliminary Working Draft – Subject to Change

Concessions program update

Timeline

	RFP release	Pre-proposal meeting	Deadline for questions	Due date & evaluation	Interviews (if needed)	Board approval
Year	2026	2026	2026	2027	2027	2027
Month	September	September	November	January-May	May	June

Evaluation Committee

- CRAA Executive Staff (3)
- Airport & Airlines Affairs Committee (1)
- Experience Columbus (1)

Guest Experience Committee

Scope and Role

Using the backdrop of the professionally designed airport terminal, ensure a cohesive experience between concessions, art, advertising, and experiential activities in an atmosphere that is uniquely Columbus.

The committee will have access to and share insights on the overall terminal experience, providing input regarding the content, implementation, and integration of various terminal experience elements.

Members

CRAA Board of Directors
COSI

Consumer Experience Designer
JCP Brand Consulting

Hospitality
Ohio Restaurant & Hospitality Alliance

Architect/Interior
Terminal Design Team – Gensler / Moody Nolan

Airport Commercial Environs Expert
Vantage Airport Group

Columbus Business Representative
Columbus Chamber

Visitors Bureau
Experience Columbus / Sports Commission

President & CEO Report

July – August

To: Columbus Regional Airport Authority Board of Directors

From: Daren Griffin, President & CEO

Executive summary

- The new CMH terminal program remains on schedule, supported by active cost, safety, utility, and federal coordination efforts.
- Passenger traffic is stable year-to-date, and new Caribbean service strengthens the 2027 outlook.
- Fiscal results are outperforming expectations as major financing and infrastructure initiatives advance.
- Emergency preparedness, security partnerships, and operational resilience continue to strengthen.
- Parking technology, responsible AI, and customer-focused improvements position CRAA for continued growth.
- 2027 priority setting and manager engagement are underway, complemented by active stakeholder outreach and long-range planning for airport land use and the original CMH terminal.

President & CEO additional items

Strategic priorities & organizational development

CRAA held its first executive team offsite planning session to begin aligning the organization's priorities for 2027. The session created dedicated time for the executive team to look beyond day-to-day operations, assess the opportunities and challenges ahead, and establish a shared direction for the coming year. The priorities developed through this process will guide more detailed planning, resource decisions, and organizational alignment as the 2027 operating and capital plans take shape.

CRAA also assembled its first Leadership Roundtable with managers from across the organization. The roundtable is intended to strengthen relationships across departments, support teambuilding, and give managers greater exposure to and engagement with the executive team. It also creates a forum for leaders to share perspectives, better understand enterprise-wide priorities, and build the cross-functional connections needed to lead the organization effectively.

Engagement & stakeholder developments

Daren Griffin, President & CEO, continued to represent CRAA at community and industry events and in meetings with elected officials and business leaders. In July, he spoke at the Columbus Metropolitan Club, providing an update on the new terminal and discussing the region's air service needs and opportunities. In August, he participated in the Ohio Chamber of Commerce's Aerospace & Defense Summit, where he highlighted Rickenbacker International Airport as a significant economic development asset for Ohio that can support aviation, aerospace, defense, logistics, and advanced-manufacturing investment.

Fury, Anduril’s autonomous drone, is produced at Arsenal-I, adjacent to Rickenbacker International Airport.

Left to right: Daren Griffin, President & CEO, Columbus Regional Airport Authority; Gil Turner, Director of Aviation, Dayton International Airport; Lawrence Krauter, CEO of Cincinnati/Northern Kentucky International Airport; and Daniel McCaul, COO, VILPE US, and event moderator; discuss Ohio’s complementary aviation system at the Ohio Chamber of Commerce’s Aerospace and Defense Summit.

Daren was also invited to attend Anduril's unveiling of the first Fury advanced autonomous air combat vehicle, an important milestone for Anduril's growing Central Ohio presence and the region's aerospace and defense sector. Work on the Anduril hangar and taxiway connector continues and is expected to be completed this fall. These events, together with continued meetings with elected officials and business leaders, are strengthening relationships, building understanding of CRAA's priorities, and positioning our airport system as a central partner in the region's growth

For Board awareness

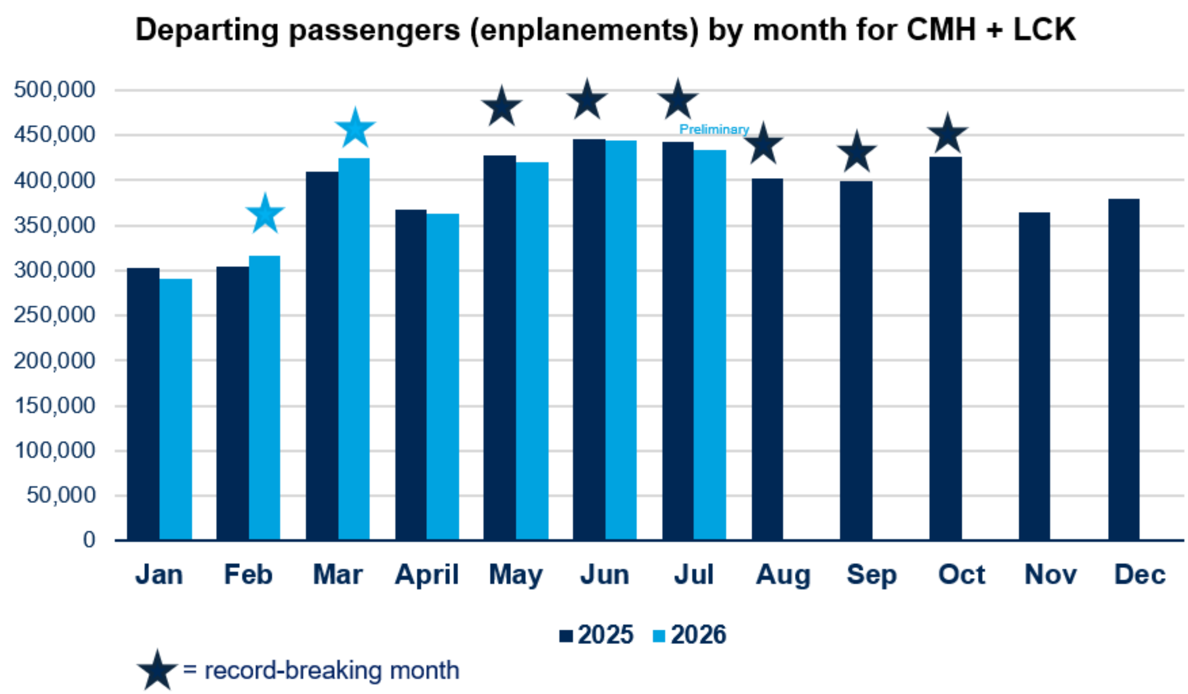
CRAA is planning a comprehensive land use study to support long-term planning and development across John Glenn Columbus International Airport, Rickenbacker International Airport, and Bolton Field. A systemwide review will help assess current land uses, identify opportunities and constraints, and establish a coordinated framework for future aeronautical, commercial, economic development, and community needs. Any proposed scope and next steps would be brought forward as the concept is further developed.

Leadership is also evaluating the condition and long-term future of the original terminal at CMH. With the airport's 100th anniversary approaching, restoration of this historic facility warrants consideration as both a preservation opportunity and a way to recognize the airport's role in the growth of Columbus and Central Ohio. Further assessment would be needed to understand the building's condition, potential uses, restoration requirements, costs, and partnership opportunities.

Business & Revenue Development

Passenger activity & outlook

Passenger activity across CRAA's airports softened modestly in July. Preliminary volumes were 2% below July 2025, while year-to-date passenger volumes remained in line with the prior year. The outlook for the second half of 2026 remains positive.



New & expanded Caribbean service

Central Ohio travelers will have additional options for Caribbean travel beginning in early 2027. The recently announced schedule includes:

- Breeze Airways will begin twice-weekly service to Punta Cana on January 8, 2027.
- Southwest Airlines will begin Saturday-only service to San Juan on February 13, 2027.

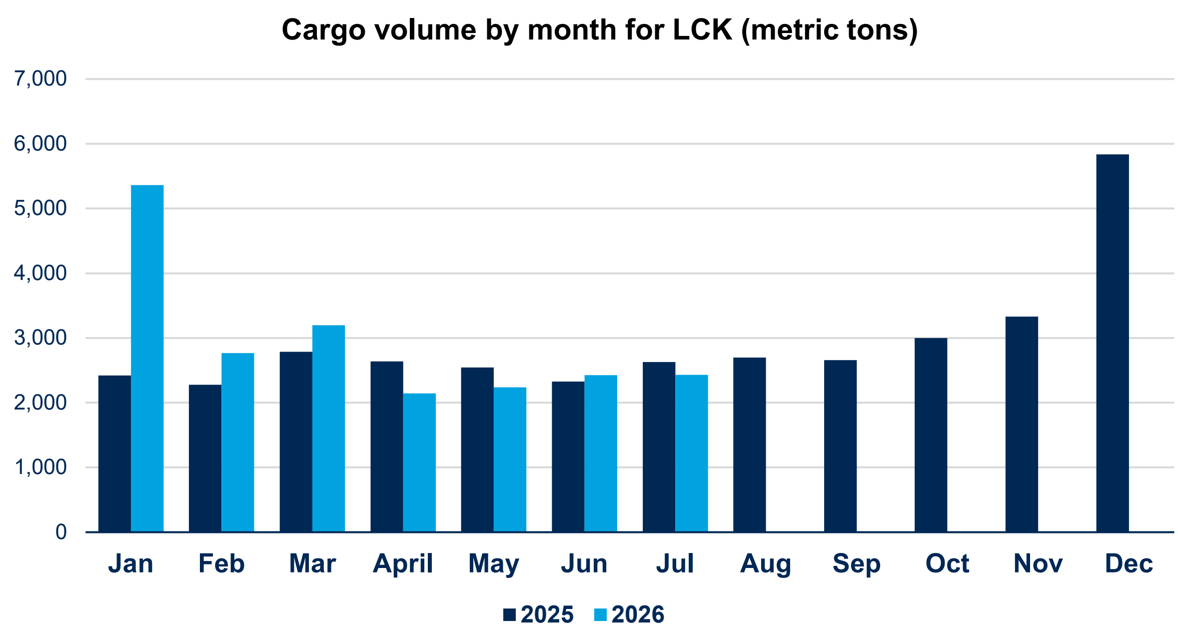
- Southwest Airlines will begin Saturday-only service to Punta Cana on March 13, 2027.
- Southwest Airlines will continue increased service to Cancun through March and early April, operating five times weekly.

Together, these additions expand nonstop leisure travel options and further strengthen CMH's value to travelers across Central Ohio.

Global Entry interview pop-up events

U.S. Customs and Border Protection is planning two pop-up events for conditionally approved Global Entry applicants who need to complete the required interview. The events are scheduled for August 24-28 and September 7-11, 2026, at the Residence Inn Columbus Airport. As in past years when these events were held, appointments are full but there will be limited availability on a walk-up basis.

Cargo activity



- July preliminary cargo volume was down 7.4% from the year prior, year-to-date up 16.7%
- July preliminary cargo operations were down -4.3% from the year prior, year-to-date up 1.3%

Advancing modern logistics

Rickenbacker Global Logistics Park continues to attract high-profile tenants, as demonstrated by the sale of a new 350,000-square-foot facility in the Intermodal South Campus, now occupied by Cardinal Health. Proceeds exceeded expectations and reinforced strong demand for modern logistics space near air and rail freight hubs.

Record fueling

Continuing its service to the U.S. Department of Defense at Rickenbacker, CRAA's Fixed-Based Operator (FBO) uplifted a record amount of fuel to a wide variety of military aircraft in July. In total, more than 175,000 gallons of jet fuel were delivered to aircraft such as the KC-46, KC-135R, A-10, and UH-60 during the month.

Accounting & Finance

Fiscal performance

CRAA continues to deliver strong fiscal performance. Revenue exceeds both the prior year's result and the current year's budget, while operating expenditures remain slightly below budget. As a result, fiscal year-to-date net operating income is above expectations.

2027 budget, rates, and charges

The 2027 Operating Budget, Capital Budget, and annual Rates and Charges updates are being finalized. The proposed budgets and rates will be presented to the Finance, Governance, and Administration Committee and the Board in October, with approval scheduled to be requested in December.

Passenger Facility Charge application

The Accounting & Finance and Planning & Engineering teams have submitted a complex Passenger Facility Charge application to the FAA in support of the new terminal program. The application covers the terminal, boarding bridges, and roadways, and follows approximately three years of coordination with the FAA. Upon approval, Passenger Facility Charge revenue will support pay-as-you-go project expenses and future debt service.

Planning & Engineering and the new terminal program

Existing terminal utility relocation

On the night of August 12, CRAA staff completed the final stage of the water and fire-sprinkler line relocation in the existing terminal. The project moved aging wet utilities away from critical electrical switchgear, reducing the risk that a utility failure could impair CRAA's ability to maintain safe operations in the existing terminal before the new terminal opens in 2029.

The final stage required extensive coordination. The team, led by Christine Chidester and Eric Franklin, project managers, worked with CRAA Operations, Facilities, and Security, as well as the City of Columbus Division of Fire, to provide oversight and continuous fire watch coverage from 7 p.m. until 6 a.m. while the fire suppression system was deactivated, relocated, and returned to service.

New terminal schedule, cost management, and team coordination

CMH Next, the new terminal program, continues to proceed on schedule with sustained focus on cost management and safety. On August 4, the CRAA project team participated in an all-day partnering session with the construction manager and design teams. Daren Griffin, CRAA's President & CEO, joined the session, gaining a firsthand view of the day-to-day coordination, challenges, and decision making required to deliver a program of this scale and complexity.

CRAA and TSA leaders tour the new CMH terminal construction site.

TSA engagement & future screening technology

CRAA conducted multiple new terminal site tours in July and August, including visits by the TSA Ohio Federal Security Director and senior TSA leaders from Washington, D.C. Most notably, CRAA hosted the TSA Executive Assistant Administrator for Security Operations and the Ohio Federal Security Director for a project tour and detailed discussion of future passenger screening operations.

The visit provided an important opportunity to advocate for federal funding to equip the new terminal with TSA's newest and most advanced passenger screening technology. TSA leadership expressed strong support for the project and committed to prioritizing CMH for the latest screening equipment as federal funding becomes available. Discussions also addressed the opportunity to create a leading-edge passenger screening experience and improved facilities for TSA employees. CRAA will continue working with TSA leadership and federal partners to position CMH for the most modern screening technology available when the new terminal opens.

Operations, Safety, and Security

Aircraft fuel farm

CRAA is negotiating with the airlines on a new aircraft fuel farm at CMH that would be designed, built, and funded by an airline consortium. The new facility will replace the existing fuel farm, which dates to 1958, with above-ground tanks and will connect to the hydrant fuel system that is being delivered as part of the new terminal program.

TSA Law Enforcement Officer Reimbursement Program

TSA approved CMH's Law Enforcement Officer Reimbursement Program application for the September 1, 2026-August 31, 2027, agreement period. The agreement provides a total annual reimbursement allocation of $456,250 subject to the availability of federal funds. The funding supports the continued presence of CRAA law enforcement officers at CMH in fulfillment of TSA security requirements and CRAA's broader commitment to a safe and secure airport environment.

Family assistance & reunification preparedness

On June 3 and 4, CRAA and the American Red Cross hosted a National Transportation Safety Board seminar at CMH focused on family reception, assistance, and reunification following a transportation disaster. CRAA employees, airline partners, and local, county, and federal agencies participated to strengthen their shared understanding of the roles, processes, and coordination required to support passengers and their families after a major incident.

The seminar was particularly timely as CRAA prepares for CMH's full-scale emergency exercise in September, which will include an emphasis on family assistance and reunification. Lessons from the seminar are being incorporated into exercise planning and will enhance coordination with airline and agency partners and strengthen overall emergency preparedness.

Annual emergency & security plan review

On August 10, CRAA completed the annual review of CMH's Airport Emergency Plan and Airport Security Plan. These reviews support ongoing regulatory and certification requirements and help ensure that emergency response and security procedures remain current, coordinated, and effective.

Severe thunderstorm response & airfield lighting repairs

CMH experienced a severe thunderstorm on August 11, with winds exceeding 80 mph. Operations closely monitored conditions, coordinated notifications with airport stakeholders, and completed post-storm airfield inspections. The Air Traffic Control Tower was evacuated for approximately one hour as a safety precaution. Initial inspections identified displaced miscellaneous items but no significant airfield discrepancies.

Later that evening, storm-related damage was identified on a section of the north runway edge lighting circuit. Maintenance teams responded and completed repairs within approximately 12 hours. The parallel runway remained available for air carrier operations throughout the repair period, allowing CMH to maintain operational continuity while the lighting system was restored.

GateSide by TSA PreCheck

Beginning September 1, CMH will be one of 14 airports nationwide participating in the launch of GateSide by TSA PreCheck. The TSA-managed program allows eligible non-travelers with TSA PreCheck to receive advanced approval and screening to enter the sterile area. TSA will fully fund the program and expects minimal operational impact. The initial launch will allow TSA to evaluate demand and operational effects before considering expansion to additional airports.

Parking & Ground Transportation

July revenue & usage

Parking delivered strong results in July 2026, led by garage and valet products. Garage revenue exceeded expectations by $105,456.32, driven in part by customers shifting from the Walking Lot, which closed in May to accommodate construction of the new Public Safety building. Long- and short-term garage parking both experienced higher average ticket values and longer stays; reported long-term capacity increased 6% year-over-year, while short-term capacity increased 9%. Valet demand also continued to grow, with revenue exceeding budget by 72.6%, or $96,031.

New Parking Access & Revenue Control System

Planning is underway for a new Parking Access and Revenue Control System scheduled to launch in 2027. The new system is intended to deliver a more advanced, feature-rich parking experience. Planned capabilities include:

- Online parking reservations
- A customer loyalty program
- Customer-enrolled license plate recognition for ticketless entry and exit
- Customer-enrolled pay-by-phone and credit card options linked to a license plate or parking pass
- Dynamic pricing and discounts for seasonal, holiday, or weekend demand periods
- AI-powered, real-time data analytics

CRAA plans to issue a request for proposals in October, select a vendor during the first quarter of 2027, and begin installation in the second quarter of 2027.

Innovation & Technology

CRAA is advancing innovation and cybersecurity through a deliberate focus on responsible and secure AI adoption. The 2026 AI initiative prioritizes the safe, ethical, and effective use of AI while strengthening CRAA's defenses against emerging threats. Microsoft 365 Copilot is being deployed to 165 users, SharePoint modernization is underway, and the organization is strengthening data-sensitivity and governance practices.

CRAA has restricted access to more than 200 high-risk AI tools and is expanding employee awareness through training programs such as *Say Hi to AI*. Updated policies reinforce responsible use. Collectively, these efforts are intended to make AI adoption trusted and well governed while equipping employees to recognize and manage AI-related risks as part of CRAA's broader cybersecurity strategy.

Communications & Public Affairs

CMH Next, new terminal update

CRAA’s new terminal construction continues to generate strong community interest, highlighted by our President & CEO’s recent participation in the Columbus Metropolitan Club’s forum and the resulting media coverage, underscoring the public’s engagement with this transformative project. Our social media posts about terminal construction and project updates consistently earn the highest engagement rate – 13% – reflecting both the community’s curiosity and our effectiveness in communicating progress.

The Communications team is proactively developing messaging for upcoming traffic changes caused by construction, ensuring transparency and keeping the public fully informed. Building on the success of our first “Ask an Engineer” video, we are producing a new social media feature that will spotlight the complex coordination required to execute a major construction project between two active runways, further demonstrating CRAA's commitment to openness and operational excellence.

Air service messaging

CRAA's air service communications deploy paid marketing to directly address perception versus reality, spotlighting actual flight frequency alongside our 55+ nonstop destinations with emphasis on West Coast connectivity and newly added beach routes, including service to Key West, Punta Cana, and San Juan, as well as additional flights aligned to Ohio State football weekends. This strategy drives our social media posts, paid social promotions, and earned media, and is coordinated through the team's air service campaign and destination showcase plans. Through July, there have been 102 posts on social media regarding our air service, reaching an average of nearly 16,000 individual views per post.

Concessions promotions

Following the success of our concessions campaign of a free CMH-themed tote bag with a minimum purchase amount, we are working with Paradies to bring that promotion back with a higher price point. We believe this contributed to Concessions' solid performance. A second wave of concessions promotions, including location-based digital advertising, will launch next month.

Rickenbacker's economic impact

The team at Rickenbacker is working with the City of Lockbourne as they produce a memorial wall for the town square recognizing Rickenbacker International Airport's rich history and its continued impact on Central Ohioans. Memorial wall panels recognizing the airfield's origin through the opening of the new air defense production facilities are being finalized and the unveiling is scheduled for next year. Rickenbacker International Airport continues to demonstrate its leadership in the Central Ohio community through both historical recognition and ongoing economic development.

At the same time, recent media coverage has spotlighted economic growth near Rickenbacker. To capitalize on this momentum, the Communications & Public Affairs team is partnering with the Development team to refresh materials that showcase the Rickenbacker Advantage. These efforts emphasize shovel-ready and near shovel-ready acreage, the robust Foreign-Trade Zone 138, and the airport's proximity to logistics and airfield facilities – positioning Rickenbacker as a key driver of regional opportunity and community progress.

Social media collaboration

The Communications & Media Relations team has strategically partnered with the Only in Cbus social media influencer to produce video collaborations that directly address public perceptions versus reality regarding flight availability and frequency, highlight CRAA's extensive nonstop destination offerings, and inform passengers about parking options and seamless navigation amid ongoing airport construction. Leveraging Only in Cbus' trusted local voice and digital reach, these videos, to be released in the coming months, are designed to amplify CRAA's messaging, ensuring travelers receive accurate, engaging information that supports operational goals and enhances the passenger experience.

In addition, our senior digital media specialist recently attended a conference hosted by United Airlines, bringing together social media specialists from across the airline and airport industry to explore ways to partner, leverage audiences, and engage more customers. Our team anticipates developing ways to incorporate the methods and topics discussed into our social media plan.

Community Engagement & Customer Experience

America 250 mural at CMH

In recognition of America's 250th anniversary, the Facilities team installed a commemorative mural in the USO waiting area near Concourse C. The mural enhances the space and provides a patriotic backdrop for the service members, veterans, and military families who use the CMH USO.

The America 250 mural in the CMH USO waiting area near Concourse C.

Black Male Wellness Walk

Members of CRAA participated in the 2026 Black Male Wellness Walk.

Nearly two dozen CRAA employes participated in this year's Black Male Wellness Walk, a community event that brings together organizations and individuals across Central Ohio to promote health, wellness, and community unity. CRAA's ongoing involvement underscores our commitment to fostering positive relationships with the communities we serve and advancing our mission beyond the airport boundaries. Our participation is recognized internally as both a valuable employee engagement opportunity and a channel for community awareness.

People & culture / employee news

CRAA welcomed Jackie Pervan as Executive Assistant supporting the President & CEO and Chief Development Officer. Jackie joins CRAA from the Columbus Partnership, bringing executive support experience and valuable knowledge of Central Ohio's business and civic community. In her new role, she will help coordinate executive priorities and support key internal and external engagements. Her experience and regional perspective will provide immediate value to the executive team and the broader organization.

MEETING OF THE CRAA BOARD OF DIRECTORS | MINUTES OF JUNE 30, 2026

Board of Directors Members Present:	Elizabeth P. Kessler, Chair Jordan A. Miller, Jr., Vice Chair Frederic Bertley – Virtual Corrine M. Burger Mo Dioun Sandy Doyle-Ahern Ramon Jones – Virtual Karen J. Morrison
Board of Directors Members Absent:	Jason Hall
CRAA Executive Team Present:	Daren A. Griffin, President & Chief Executive Officer Casey Denny, Chief Development Officer Tom McCarthy, Chief Planning & Engineering Officer John McClelland, Chief Communications & Public Affairs Officer Marc Sethna, Chief Operations Officer Fabio Spino, Chief Financial Officer Cammi Wing, Chief People Officer

CALL TO ORDER

Chair Kessler called the meeting of the Columbus Regional Airport Authority Board of Directors to order at 4:01 p.m. on Tuesday, June 30, 2026.

COMMITTEE REPORTS

Air Service & Customer Experience Committee:
Bertley reported that the Committee met on June 24, 2026. At that meeting, Denny introduced Bhavesh Patel of Unison Consulting to provide an update on concessions planning for the new terminal. Mr. Patel also attended the June 30, 2026 Board of Directors meeting to provide an update to the full Board. Taylor reported on year-to-date traffic at CMH, new and upcoming routes, efforts to secure flights to underserved and unserved domestic markets, and ongoing initiatives to establish service routes to Europe.

The Committee had the following resolution for the Board to consider:

- Resolution 18-2026

The resolution was later presented to the Board.

Finance & Audit Committee:
Miller reported that the Committee met on June 24, 2026. At that meeting, Spino provided a review of the May 2026 financial statements.

The Committee had the following resolution for the Board to consider:

- Resolution 19-2026

The resolution was later presented to the Board.

Human Resources Committee:
Morrison reported that the Committee met on June 29, 2026. At that meeting, Wing presented administrative changes to the Executive Incentive Plan (EIP) to align with the Performance Reward Program (PRP). The Committee approved the requested changes to the Executive Incentive Plan effective for the 2026 program year.

NEW TERMINAL PROJECT UPDATE

McCarthy provided an update on the New Midfield Terminal Project.

PRESIDENT & CEO REPORT

Griffin provided brief remarks regarding the June 2026 President & CEO Report.

CONSENT AGENDA

Chair Kessler asked the Board if there was any item or resolution they would like to pull from the consent agenda and move to the regular agenda for discussion. Hearing none, Miller made a motion to approve the consent agenda items. Burger seconded. Motion carried.

1. **Revised CRAA Committee Structure** – Effective July 1, 2026

2. **Approval of Minutes** – April 28, 2026 Board Meeting

3. **Resolution 13-2026** – A resolution of the Columbus Regional Airport Authority authorizing funding in the amount of $989,200.00 to the professional design services agreement with Kimley-Horn and Associates, Inc. for professional engineering services at John Glenn Columbus International, Rickenbacker International, and Bolton Field Airports.

4. **Resolution 14-2026** – A resolution of the Columbus Regional Airport Authority authorizing an increase in the amount of $389,971.00 to the professional services agreement with Korda/Nemeth Engineering, Inc. for landside civil engineering services at Rickenbacker International Airport.

5. **Resolution 15-2026** – A resolution of the Columbus Regional Airport Authority authorizing a construction contract with Strawser Paving Co., Inc. in the amount of $13,730,777.70 for Rickenbacker Parkway Phases 3B and 3C Roadway and Utility Extension Projects at Rickenbacker International Airport, plus an owner-controlled contingency in the amount of $687,000.00, for a total authorized amount of $14,417,777.70.

6. **Resolution 16-2026** – A resolution of the Columbus Regional Airport Authority authorizing a general services agreement with True North Software, LLC for a computer-aided dispatch, record management system, and mobile dispatch system in the amount of $644,370.00 for the Public Safety division, plus an owner-controlled contingency in the amount of $65,000.00, for a total authorized amount of $709,370.00.

7. **Resolution 17-2026** – A resolution of the Columbus Regional Airport Authority authorizing a 10-year agreement with ATC Indoor DAS, LLC for the installation and management of a multi-carrier, neutral host, in-building radio distribution system at John Glenn Columbus International Airport.

8. **Resolution 18-2026** – A resolution of the Columbus Regional Airport Authority authorizing additional funding for task orders in the amount of up to $800,000.00 with Unison Consulting, Inc. for concessions consulting in support of the New Terminal Project.

9. **Resolution 19-2026** – A resolution of the Columbus Regional Airport Authority authorizing the execution and delivery of an Assignment of Leases and Termination of Trust; and authorizing the execution and delivery of other instruments, documents or agreements appropriate to the foregoing and related matters.

PUBLIC COMMENT

There were no speaking requests from the public for this meeting.

OTHER BUSINESS / MOTION TO ADJOURN

With no further business brought before the Board, Morrison made a motion to adjourn; Miller seconded. Chair Kessler adjourned the meeting at 5:19 p.m. on Tuesday, June 30, 2026.

Respectfully submitted,

Daren A. Griffin

Secretary
DAG | cm

RESOLUTION 20-2026

A RESOLUTION OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY ("CRAA") AUTHORIZING FUNDING IN THE AMOUNT OF $250,000.00 FOR PROFESSIONAL ENGINEERING SERVICES AGREEMENT #ENG-2022-047 WITH RS&H OHIO, INC. FOR SERVICES AT JOHN GLENN COLUMBUS INTERNATIONAL, RICKENBACKER INTERNATIONAL, AND BOLTON FIELD AIRPORTS.

RESOLVED, to authorize funding in the amount of $250,000.00 for Professional Engineering Services Agreement #ENG-2022-047, with RS&H Ohio, Inc. (RS&H), for professional engineering services associated with Project #26028 CMH Airfield Maintenance's Shop Trench Drain Repairs and Project #26035 AFM Pavement Improvements at John Glenn Columbus International Airport (CMH), and projects included in the Capital Budgets at CMH, Rickenbacker International Airport (LCK) and Bolton Field Airport (TZR). This increase will allow issuance of task orders up to a total contract authorization of $4,954,663.11.

Background: Pursuant to the Contract dated February 28, 2023, RS&H will provide professional civil engineering services for airside support-related projects at CMH, LCK, and TZR. This resolution will provide task order funding for the design, permits, competitive bid phase, testing and inspection, project close-out, and task order reconciliation from previously authorized task orders for Projects #26028 and 26035. This increase will allow issuance of task orders up to a total contract authorization of $4,954,663.11.

Professional airfield civil engineering services are anticipated to be conducted for Project #26028 CMH Airfield Maintenance's Shop Trench Drain Repairs to improve the useful life of the pavement and provide a safe operating environment. Project #26035, AFM Pavement Improvements, will add a paved drive around the recent high-bay maintenance building expansion for safe operational access. Additional professional engineering services will be conducted as funding for capital improvement projects becomes available in future Capital Budgets.

Project #26028 CMH Airfield Maintenance's Shop Trench Drain Repairs and Project #26035 AFM Pavement Improvements are included in the 2026 Capital Budget and will be funded with CRAA Cash.

CRAA staff recommends Board approval of Resolution 20-2026.

ADOPTED BY THE BOARD OF DIRECTORS OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY BY RESOLUTION NO. 20-2026 ON THE 25TH DAY OF AUGUST 2026.

X	X
By Board Chair	Attest Secretary to the Board