



COLUMBUS
REGIONAL AIRPORT AUTHORITY

MEETING OF THE
BOARD OF DIRECTORS

June 30, 2026



Board Meeting Agenda

Tuesday, June 30, 2026 at 4:00 p.m.

CMH Boardroom & Microsoft Teams

1. Welcome / Call to Order E. Kessler
2. Committee Reports
 - Air Service & Customer Experience Committee F. Bertley
 - Finance & Audit Committee J. Miller, Jr.
 - Human Resources Committee K. Morrison
3. New Terminal Project Update T. McCarthy
4. President & CEO Report D. Griffin
5. Consent Agenda
 - Revised CRAA Committee Structure – Effective July 1, 2026
 - Approval of Minutes – April 28, 2026 Board Meeting
 - 13-2026 – Kimley-Horn and Associates, Inc. – Professional Engineering Services
 - 14-2026 – Korda/Nemeth Engineering, Inc. – Rickenbacker Parkway Phases 3B & 3C
 - 15-2026 – Strawser Paving Company, Inc. – Rickenbacker Parkway Phases 3B & 3C
 - 16-2026 – True North Software, LLC – General Services Agreement
 - 17-2026 – ATC Indoor DAS, LLC – Neutral Host Distributed Antenna System
 - 18-2026 – Unison Consulting, Inc. – Concessions Consulting Services
 - 19-2026 – Assignment of Leases & Termination of Trust
6. Public Comment
7. Other Business
8. Motion to Adjourn

CMH Concessions Program

CRAA | Board of Directors Meeting
June 30, 2026



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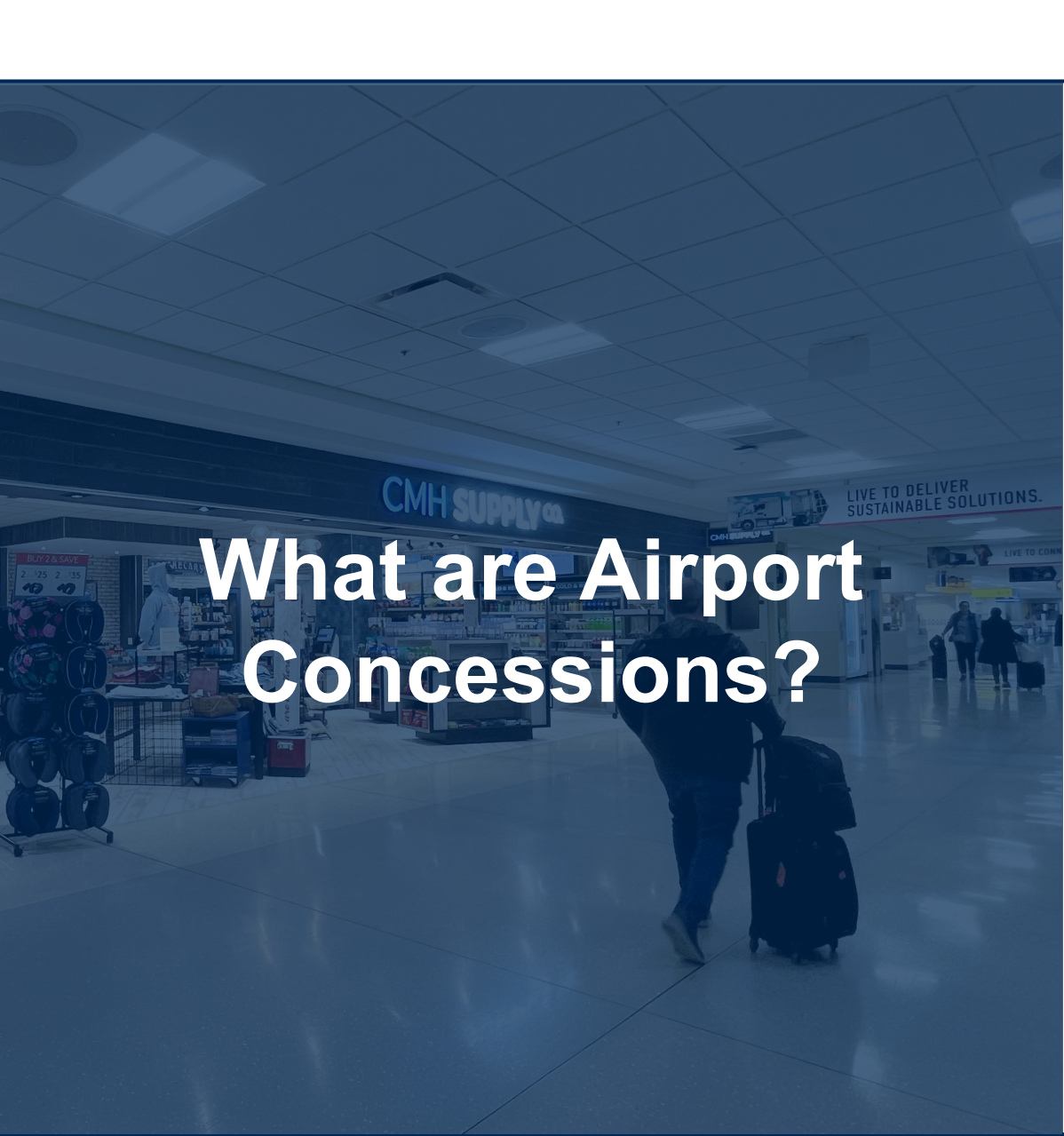


Agenda

1. Concessions Overview + Board Feedback
2. Solicitation Process
3. Evaluation Criteria
4. Program Timeline + Next Steps

Concessions Overview





What are Airport Concessions?

“**Concessions**” refers to a business that sells goods and/or services to the public and includes sources of revenue such as:

- **Food & Beverage**
- **Retail**
- Passenger Services
- Advertising Services
- Vending
- Baggage Cart Services
- On-Airport Rental Cars

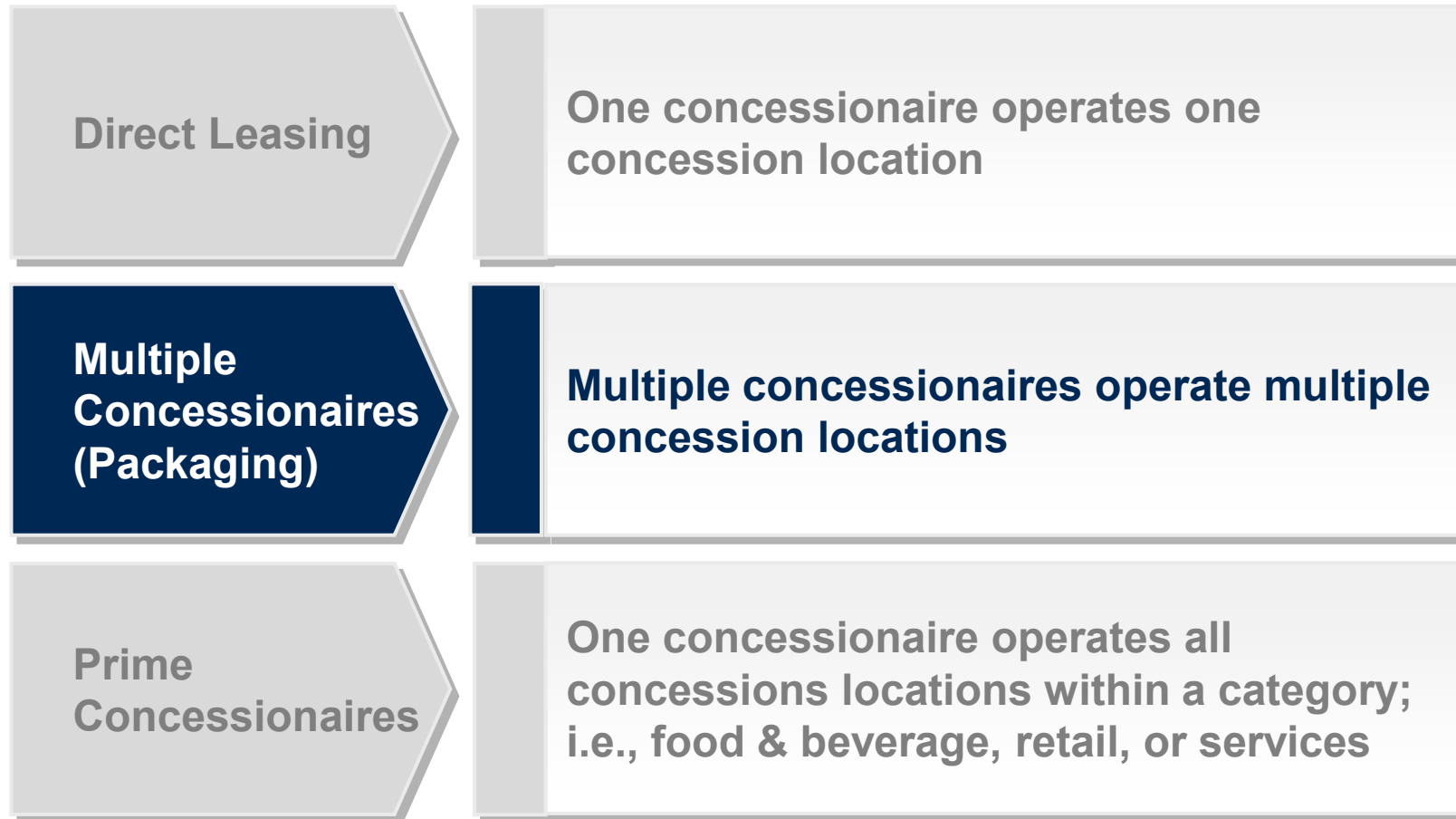
Concessions Program

Airport vs. Streetside Operational Differences – Not for Everyone

- Hours of operation
- Flight schedules
- Passenger traffic
- Build-out costs (30-40% higher)
- Goods/supplies (must follow a designated delivery/distribution process)
- Badging
- Employee parking fees
- Marketing fees
- Storage & office rental
- Operations & Maintenance costs
 - Utilities & common-area maintenance
 - Janitorial, trash & grease maintenance
 - Insurance requirements
 - Licenses & fees

Concessions Program

Opportunities for Involvement



Concessions Program

Summary of Board Feedback

- Establish a “sense of place”
- Incorporate concepts that represent Columbus & its surrounding region
- Identify space for pop-up concessionaires (local/small brands)
- Must consider small/diverse businesses (locally-owned, minority-owned, etc.)
- Ensure cohesiveness of all aspects of the program (advertising, art, concessions, design, etc.)
- Aim for competitive market pricing

Solicitation Process



Solicitation Process

Overview of Goals & Guidelines

1. **Purpose**: Establish a confidential, defensible, ethical, objective & transparent process for evaluating proposals submitted in response to the Request for Proposals (RFPs).
2. **Process**: Ensure fair competition, equal opportunity & selection of the proposer providing the best overall value to the airport considering airport goals & objectives, experience & qualifications, financial return, operational capability, and customer experience.
3. **Evaluation**: Establish a committee made up of 5-7 members with relevant expertise; may include airport staff, industry representatives, and other non-voting subject matter experts.
4. **Responsibilities**: Review proposals independently, score proposals based on the evaluation criteria, maintain confidentiality, draft recommendations.

Solicitation Process

Legal Requirements

- The Federal Aviation Administration (FAA) requires airports to administer contracting & concessions programs fairly, without discrimination, and in line with DBE/ACDBE standards.
- Code of Federal Regulations requirements apply to federally funded airports:
 - No local geographic preferences
 - No quotas or set-asides to meet goals
 - Concessions opportunities must be competitively solicited unless an exception is granted
 - Sole-source concessions require strong legal support & federal approval

Solicitation Process

Cone of Silence

In support of a fair, transparent, and impartial process:

- Outside the designated procurement channels, proposers are not to contact CRAA staff, Board members, or any other stakeholders
- Any inquiry or message concerning the RFP is to be routed through the Procurement Agent
- Strict confidentiality must be maintained throughout the process
- Members of the Evaluation Committee are not to discuss the RFP with:
 - Any proposer or its representatives
 - Consultants or entities tied to a proposer
 - Authority personnel who are not directly engaged in the procurement
 - Members of the CRAA Board of Directors
- General process updates will be provided to the Board throughout the solicitation

Evaluation Criteria



Evaluation Criteria Summary

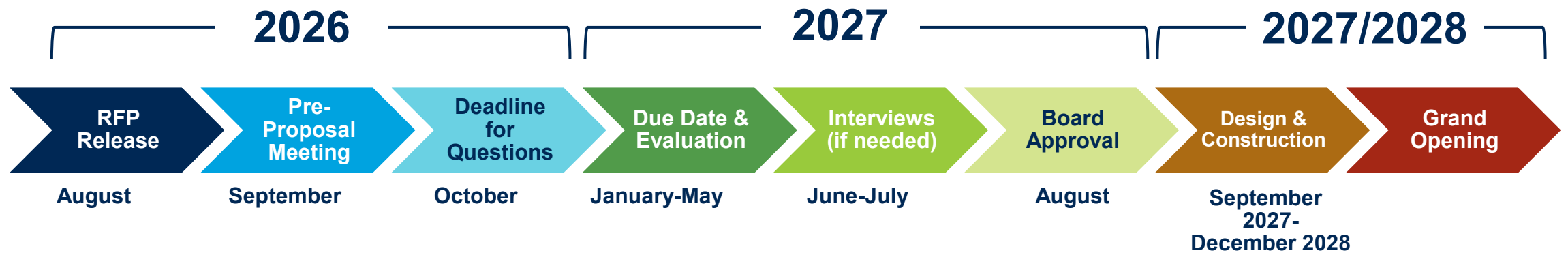
Category	Weight
Minimum Qualifications	Pass/Fail
Proposed Concept Plan & Design	40%
Financial Plan & Rent Offer	25%
Management, Operations & Customer Service Plan	20%
Experience & Qualifications	15%

Program Timeline



Timeline

Anticipated RFP Release – August 2026



Preliminary Working Draft – Subject to Change

Next Steps

1. Complete Outreach
2. Finalize RFP Packaging
3. Establish Evaluation Committee

CRAA Board | Finance & Audit Committee

Fabio Spino
Chief Financial Officer
May 2026
Financial Presentation - Unaudited



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Activity Report: May 2026

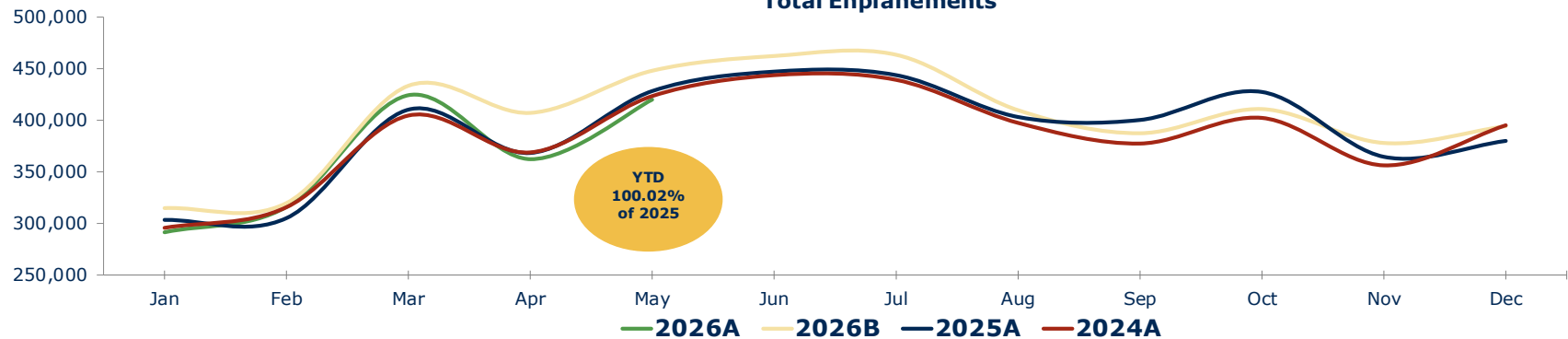
Activity	Month	FYTD	Budget	May 2026	May 2025	FYTD 2026	FYTD 2025	FYTD Budget
Revenue	2%	3%	2%	\$ 14,616,225	\$ 14,344,985	\$ 70,029,440	\$ 68,141,896	\$ 68,923,128
Expenses	6%	4%	-4%	\$ 9,527,222	\$ 9,002,431	\$ 45,494,523	\$ 43,651,974	\$ 47,294,691
NOI (before Depreciation)	-5%	0.18%	13%	\$ 5,089,003	\$ 5,342,554	\$ 24,534,918	\$ 24,489,922	\$ 21,628,437
Food & Beverage (revenue)	-9%	12%	12%	\$ 431,037	\$ 474,825	\$ 1,978,507	\$ 1,761,977	\$ 1,769,114
Retail (revenue)	-12%	2%	12%	\$ 223,484	\$ 254,990	\$ 1,024,595	\$ 1,000,058	\$ 918,392
Hotel (revenue)	5%	9%	13%	\$ 1,003,673	\$ 954,445	\$ 4,522,641	\$ 4,159,388	\$ 4,006,816
Parking Activity (Tickets Issued)	-7%	-4%	29%	91,416	98,362	418,442	436,985	323,562
Parking Activity (Revenue)	-4%	0.07%	-0.29%	\$ 5,100,599	\$ 5,295,647	\$ 25,556,880	\$ 25,539,157	\$ 25,630,957
Ground Transportation (Revenue)	24%	12%	11%	\$ 2,036,063	\$ 1,645,686	\$ 8,249,344	\$ 7,384,735	\$ 7,442,145
RAC Transaction Days	6%	1%	-0.33%	138,871	131,214	570,839	563,047	572,737
Enplaned Passengers	-2%	0.02%	-6%	420,026	427,811	1,813,170	1,812,785	1,920,954
Landed Weight - CMH	0.41%	2%	-0.32%	476,924,358	474,981,972	2,215,992,204	2,179,264,035	2,223,107,927
Landed Weight - LCK	-8%	-1%	-14%	36,768,080	40,175,673	203,544,962	206,082,541	237,171,442

Enplaned Passengers CRAA

COLUMBUS REGIONAL AIRPORT AUTHORITY

For the Period Ending May 31, 2026

Total Enplanements



Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Full year	YTD
2026A	291,124	315,668	424,123	362,229	420,026								1,813,170	1,813,170
2026B	314,546	319,552	432,849	406,637	447,370	461,526	462,823	409,066	386,983	410,241	377,468	393,721	4,822,782	1,920,954
2025A	302,941	304,446	409,851	367,736	427,811	446,497	443,205	402,711	399,772	426,956	364,100	379,352	4,675,378	1,812,785
2024A	295,178	315,160	404,467	368,525	423,397	443,709	439,174	397,368	377,370	402,139	355,966	395,006	4,617,459	1,806,727

NOTE: Current Month Represents Forecasted Enplanements.

FYTD Actual to Budget May 2026

	FYTD 2026 May 31, 2026	FYTD 2026 May 31, 2026	
	Actual	Budget	
Revenue			
Aeronautical Revenue			
Passenger Airline	\$ 18,159,777	\$ 19,517,426	
Cargo Airline	\$ 1,011,338	\$ 711,704	
Other Aeronautical	\$ 6,320,573	\$ 5,895,671	
Non-Aeronautical Revenue			
Parking	\$ 25,556,880	\$ 25,630,957	
Ground Transportation	\$ 8,249,344	\$ 7,442,145	
Concessions	\$ 4,063,730	\$ 3,576,721	
Hotel	\$ 4,522,641	\$ 4,006,816	
Other Non-Aeronautical	\$ 2,145,157	\$ 2,141,688	
Total Operating Revenue	\$ 70,029,440	\$ 68,923,128	2%
Expenses			
Salaries Wages & Benefits	\$ 18,856,767	\$ 20,156,512	
Material & Supplies	\$ 2,390,442	\$ 2,546,424	
Purchase of Services	\$ 23,462,749	\$ 23,819,919	
Other Expenses	\$ 784,564	\$ 771,836	
Total Operating Expenses	\$ 45,494,523	\$ 47,294,691	-4%
Net Operating Income	\$ 24,534,918	\$ 21,628,437	13%

FYTD Comparison May

	FYTD 2026 Actual 2026	FYTD 2025 Actual 2025	
Revenue			
Aeronautical Revenue			
Passenger Airline	\$ 18,159,777	\$ 17,589,094	
Cargo Airline	\$ 1,011,338	\$ 915,257	
Other Aeronautical	\$ 6,320,573	\$ 6,215,547	
Non-Aeronautical Revenue			
Parking	\$ 25,556,880	\$ 25,539,157	
Ground Transportation	\$ 8,249,344	\$ 7,384,735	
Concessions	\$ 4,063,730	\$ 3,744,947	
Hotel	\$ 4,522,641	\$ 4,159,388	
Other Non-Aeronautical	\$ 2,145,157	\$ 2,593,770	
Total Operating Revenue	\$ 70,029,440	\$ 68,141,896	3%
Expenses			
Salaries Wages & Benefits	\$ 18,856,767	\$ 18,667,978	
Material & Supplies	\$ 2,390,442	\$ 2,300,900	
Purchase of Services	\$ 23,462,749	\$ 21,841,964	
Other Expenses	\$ 784,564	\$ 841,133	
Total Operating Expenses	\$ 45,494,523	\$ 43,651,974	4%
Net Operating Income	\$ 24,534,918	\$ 24,489,922	0%

Cash Position: May 2026

UNRESTRICTED FUNDS		
Revenue Fund	\$	36,281,603.16
General Purpose Fund	\$	80,098,145.80
New Terminal Reserve Fund	\$	190,000,000.00
O&M & R&R	\$	28,344,688.16
Hotel	\$	2,498,423.86
Security Deposits	\$	476,008.37
UNRESTRICTED TOTAL	\$	337,698,869.35

Days of Cash on Hand CMH, LCK & TZR

- **476 days** (Excludes New Terminal Reserve Fund)
- **1,088 days** (Includes New Terminal Reserve Fund)

Appendix A

**Financial Statements
May 31, 2026
Unaudited for Internal Purposes
Respectfully Submitted
Fabio Spino
Chief Financial Officer**



COLUMBUS
REGIONAL AIRPORT AUTHORITY

FINANCIAL STATEMENTS

May 31, 2026

Respectfully Submitted

Fabio Spino

Chief Financial Officer

Unaudited for internal purposes

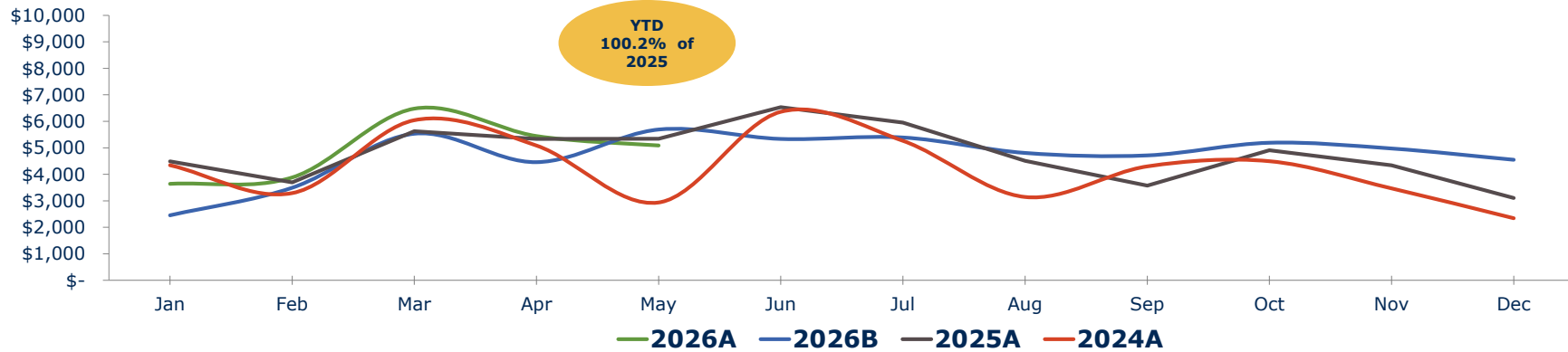
CRAA Operating Revenue & Expenses							
For the Period Ending May 31, 2026							
(\$ In Thousands)							
REVENUE	2026				2025		
	ACTUAL	BUDGET	VARIANCE	%	ACTUAL	VARIANCE	%
Aeronautical Revenue							
Passenger Airline Revenue	\$18,160	\$19,517	(\$1,358)	-7.0%	\$17,589	\$571	3%
Cargo Airline Revenue	1,011	712	300	42.1%	915	96	10%
Other Aeronautical Revenue	6,321	5,896	425	7.2%	6,216	105	2%
Total Aeronautical Revenue	25,492	26,125	(633)	-2.4%	24,720	772	3%
Non-Aeronautical Revenue							
Parking Revenue	25,557	25,631	(74)	-0.3%	25,539	18	0%
Ground Transportation Revenue	8,249	7,442	807	10.8%	7,385	865	12%
Concession Revenue	4,064	3,577	487	13.6%	3,745	319	9%
Hotel Revenue	4,523	4,007	516	12.9%	4,159	363	9%
Other Non-Aeronautical Revenue	2,145	2,142	3	0.2%	2,594	(449)	-17%
Total Non-Aeronautical Revenue	44,538	42,798	1,739	4.1%	43,422	1,116	3%
	70,029	68,923	1,106	1.6%	68,142	1,888	2.8%
EXPENSES							
Employee Wages & Benefits	18,857	20,157	1,300	6.4%	18,668	189	1%
Material & Supplies	2,390	2,546	156	6.1%	2,301	90	4%
Purchase of Services	23,463	23,820	357	1.5%	21,842	1,621	7%
Other Expenses	785	772	(13)	-1.6%	841	(57)	-7%
	45,495	47,295	1,800	3.8%	43,652	1,843	4%
OPERATING INCOME BEFORE DEPRECIATION							
	\$24,535	\$21,628	\$2,906	13.4%	\$24,490	\$45	0.2%

MANAGEMENT COMMENTS	
CURRENT YEAR BUDGET VARIANCE:	
REVENUE	
Total Operating Revenue has a favorable budget variance of \$1,106.	
PASSENGER AIRLINE - (\$1,358)	
The unfavorable variance is due to lower than forecasted Landing Fees and Apron Fees. In addition, it's important to note that Spirit Airlines ceased operations on May 2, 2026.	
CARGO AIRLINE REVENUE- \$300	
The favorable variance is due to higher than forecasted Landing Fees.	
OTHER AERONAUTICAL REVENUE - \$425	
The favorable variance is due to higher than forecasted FBO Fuel Sales and FBO Ground Handling Fees.	
GROUND TRANSPORTATION - \$807	
The favorable variance is due to higher than forecasted Rental Car Commissions as well as Transportation Network Companies such as Uber and Lyft.	
CONCESSIONS - \$487	
The favorable variance is due to higher than forecasted sales for Retail Concessions, Passenger Security Screening, Vending Machines, and Food & Beverage.	
HOTEL REVENUE - \$516	
The favorable variance is due to higher than forecasted occupancy rates at the hotels.	
EXPENSES	
Total Operating Expenses have a favorable budget variance of \$1,800.	
EMPLOYEE WAGES & BENEFITS - \$1,300	
The favorable variance is due to higher than forecasted vacancies and lower than expected health insurance costs versus the budget.	
MATERIAL & SUPPLIES - \$156	
The favorable variance is due to inventory warehouse adjustments.	
PURCHASE OF SERVICES - \$357	
The favorable variance is due to a decrease in spending for Repairs & Maintenance, Inspections, Permits & Licenses, Services, Business Conferences & Employee Training, and Software Maintenance.	
ACTUAL CURRENT YEAR VS. PRIOR YEAR	
2026 Revenue exceeded 2025 Revenue by \$1,888 and 2026 Expenses were higher than 2025 Expenses by \$1,843.	
Revenue increased primarily due to an increase in Passenger Airline, Other-Aeronautical, Ground Transportation, Concession, and Hotel revenue.	
Expenses have increased over prior year primarily due to increases in union contracts and budgeted salary increases in Wages & Benefits as well as increases in Purchase of Services.	

COLUMBUS REGIONAL AIRPORT AUTHORITY

For the Period Ending May 31, 2026
(\$ In Thousands)

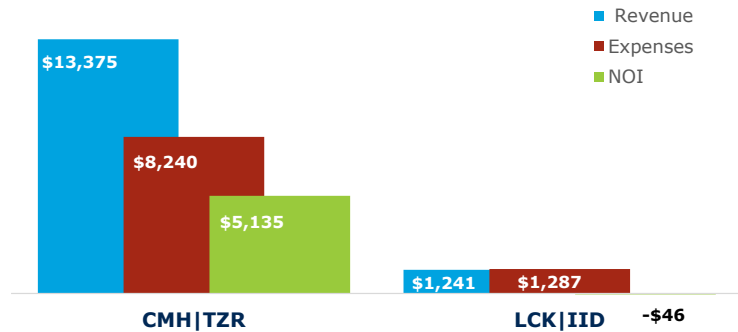
CRAA OPERATING INCOME



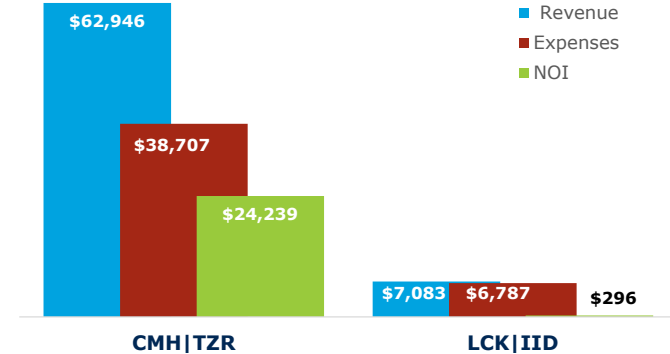
Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Full year	YTD
2026A	\$ 3,641	\$ 3,881	\$ 6,480	\$ 5,444	\$ 5,089								\$ 24,534	\$ 24,534
2026B	\$ 2,453	\$ 3,493	\$ 5,533	\$ 4,459	\$ 5,691	\$ 5,336	\$ 5,390	\$ 4,807	\$ 4,714	\$ 5,192	\$ 4,975	\$ 4,549	\$ 56,591	\$ 21,628
2025A	\$ 4,491	\$ 3,693	\$ 5,628	\$ 5,335	\$ 5,343	\$ 6,535	\$ 5,953	\$ 4,512	\$ 3,570	\$ 4,907	\$ 4,337	\$ 3,106	\$ 57,411	\$ 24,490
2024A	\$ 4,344	\$ 3,291	\$ 6,043	\$ 5,086	\$ 2,937	\$ 6,361	\$ 5,265	\$ 3,144	\$ 4,300	\$ 4,495	\$ 3,469	\$ 2,343	\$ 51,076	\$ 21,700

NET OPERATING INCOME BY BUSINESS UNIT

Current Month

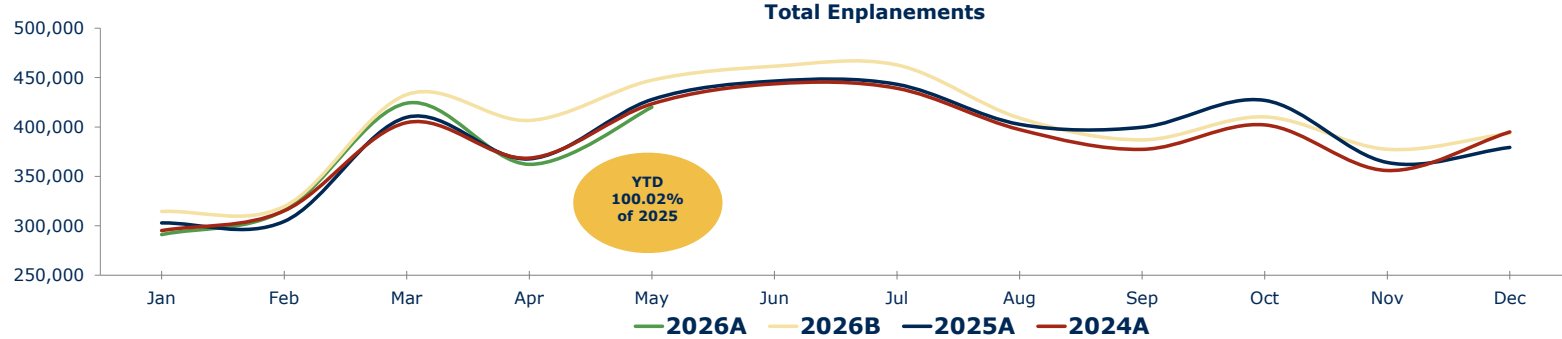


Year to Date



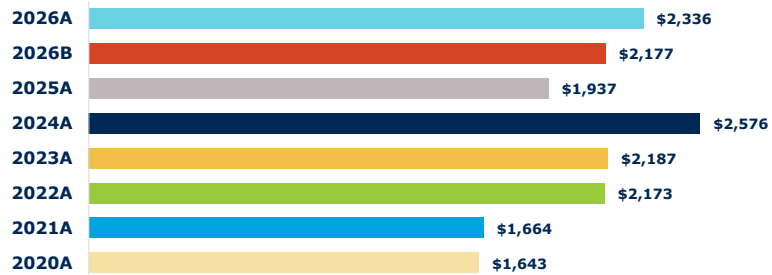
COLUMBUS REGIONAL AIRPORT AUTHORITY

For the Period Ending May 31, 2026

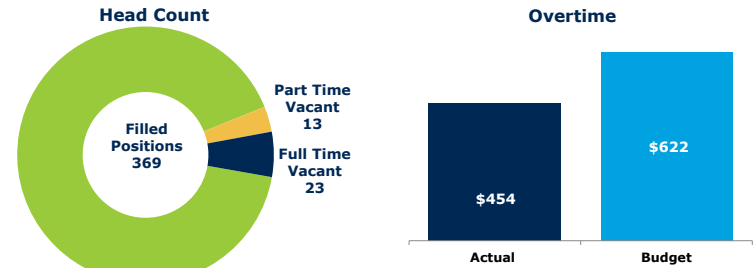


NOTE: Current Month Represents Forecasted Enplanements.

UTILITY COSTS

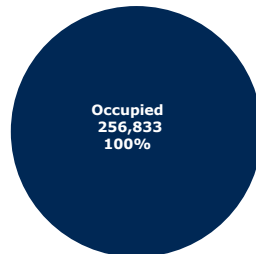


CRAA SALARIES & WAGES



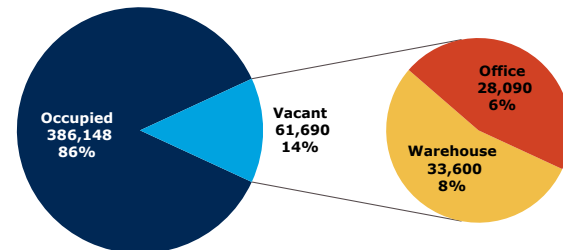
CMH LEASABLE BUILDINGS

Occupied & Vacant Square Feet



LCK LEASABLE BUILDINGS

Occupied & Vacant Square Feet

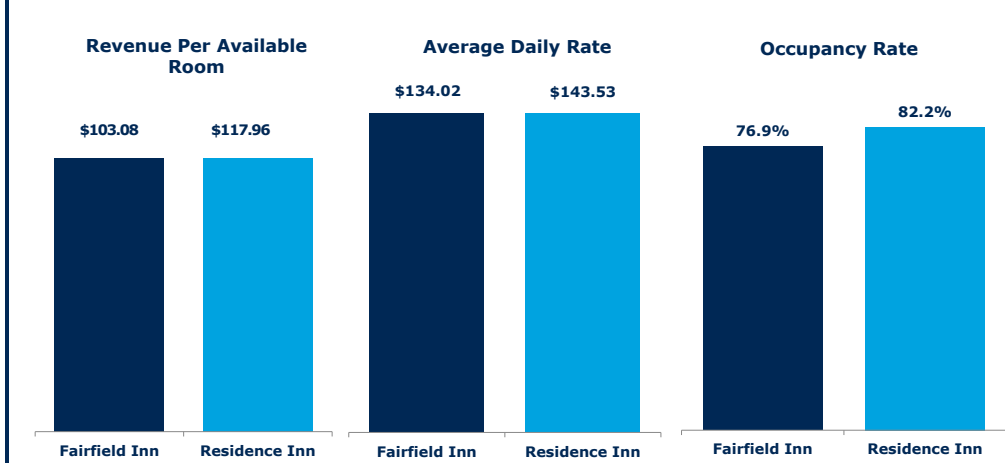


COLUMBUS REGIONAL AIRPORT AUTHORITY JOHN GLENN INTERNATIONAL

For the Period Ending May 31, 2026
(\$ In Thousands)

HOTEL OPERATIONS

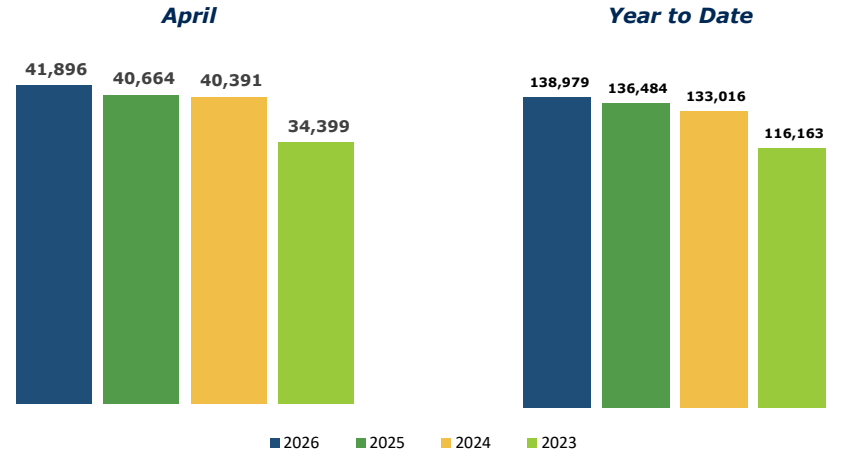
	Actual	Budget	Variance
REVENUE	\$4,523	\$4,007	\$516
EXPENSES	2,638	2,556	(82)
Net Operating Income	\$1,884	\$1,450	\$434



Statistical Results are reported YTD through the current month.

RENTAL CAR ACTIVITY (Year over Year / Year to Date)

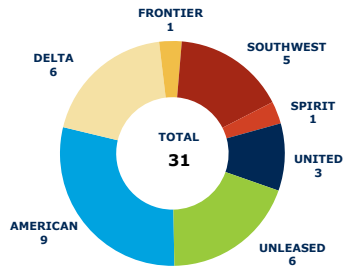
Number of Transactions



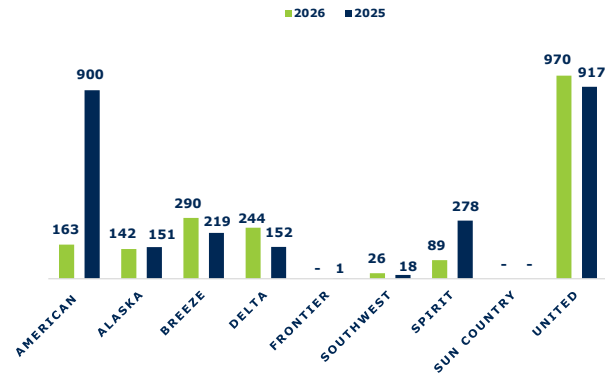
Reported 1 month in arrears.

JOHN GLENN COLUMBUS GATES

Leased Gates



YTD Use of Unleased Gates



New Terminal Project Status

June 30, 2026

CMH NEXT



Project Components

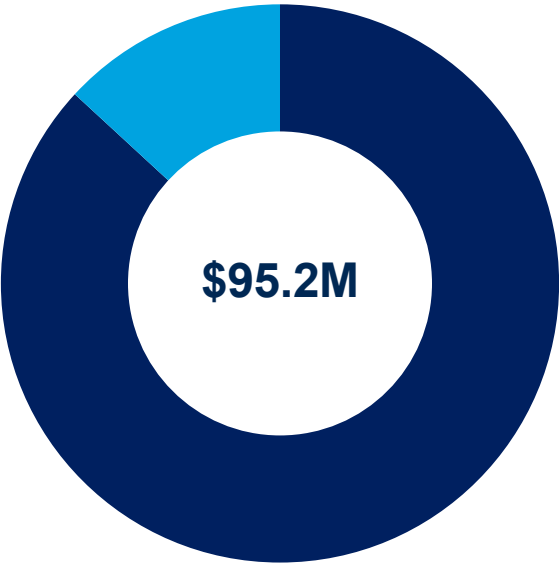


Project Components	Component Percentage	Budget Dollars
Terminal & Ground Transportation Center	62.29%	\$1,245,757,276
Baggage System	6.19%	\$123,747,300
Parking Garage	8.70%	\$174,000,000
Public Safety Building	1.82%	\$36,450,082
Apron / Taxilane	8.71%	\$174,294,067
Design / Consultants / Misc.	5.98%	\$119,684,517
Tariffs	0.16%	\$3,233,900
Total Budget Components	94%	\$1,877,167,142
Contingency & Allowances	Construction Cost Percentage	Budget Dollars
Contractor Contingency	1.10%	\$22,085,326
Design Development	0.39%	\$7,781,097
Allowances	3.17%	\$63,434,891
Owner Contingency	1.48%	\$29,531,544
Sub-Total	6%	\$122,832,858
Total Project Budget		\$2,000,000,000

Project Spend Status



Design



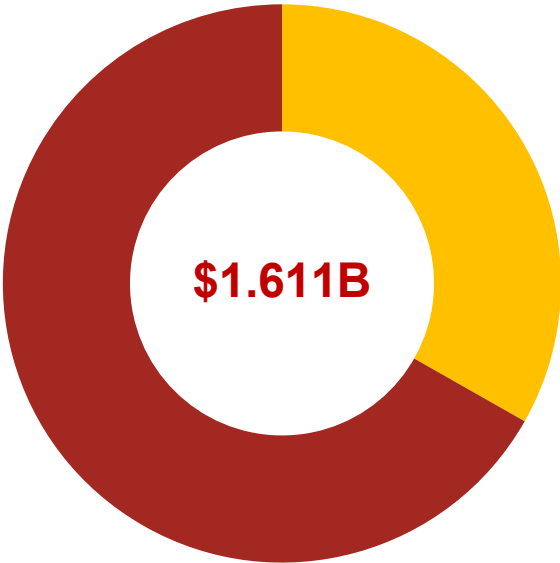
Spend to Date

\$82,003,121

Remaining Spend

\$13,256,498

Terminal Construction



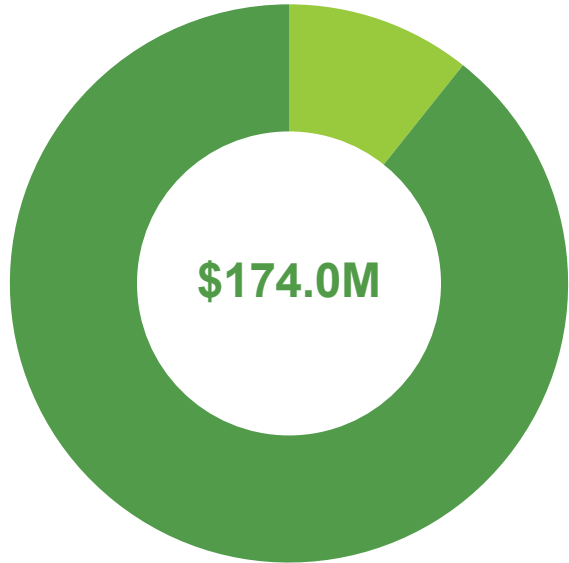
Spend to Date

\$533,080,504

Remaining Spend

\$1,071,530,021

New Parking Garage Design/Build



Spend to Date

\$18,635,054

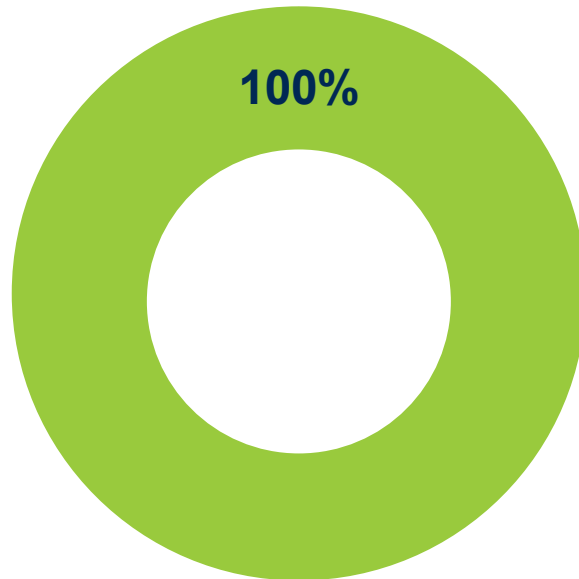
Remaining Spend

\$155,364,946

Terminal Buyout Status



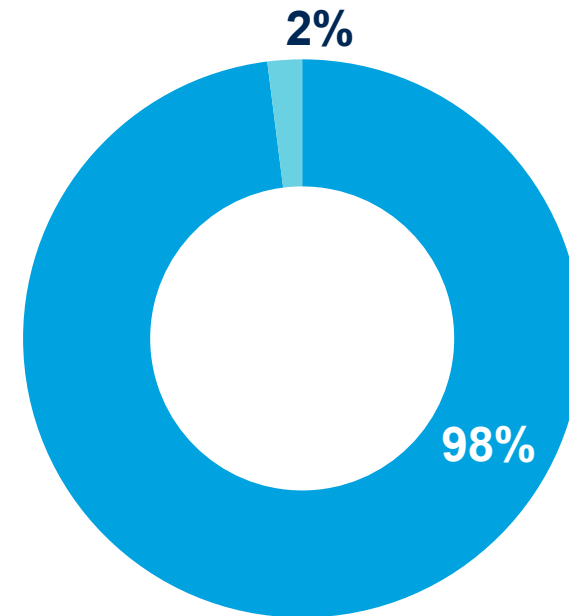
GMP Status



Amount Under GMP

Future GMPs Spend

Total Contracted Work



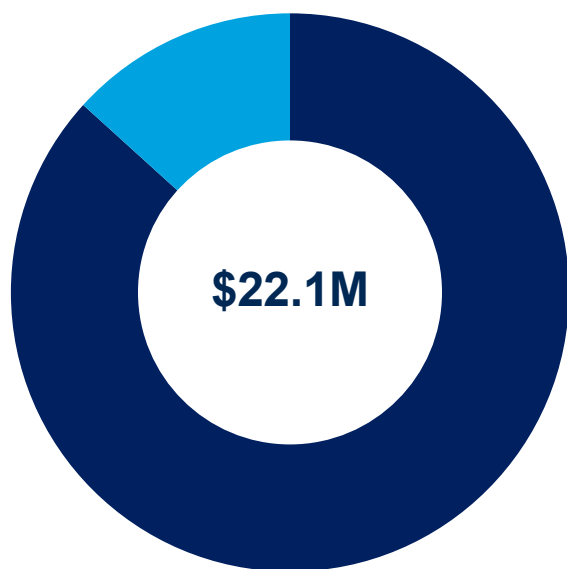
**Construction Work
Under Contract**

**Construction Work
to be Contracted**

Contingency/Allowance Status



Contractor Contingency



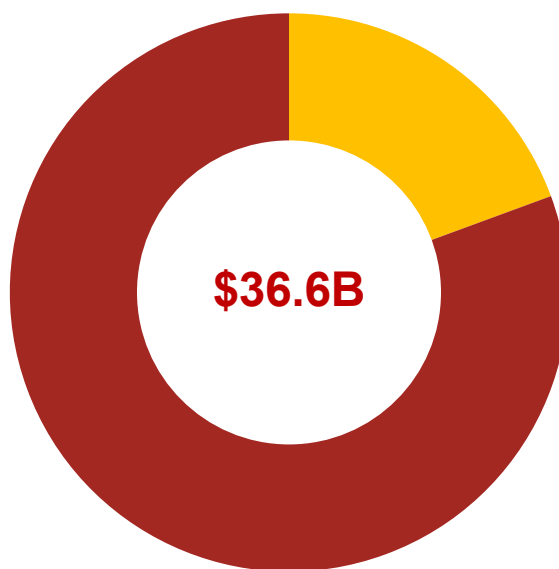
Committed to Date

Remaining Funds

\$3,019,247

\$19,066,079

Owner Contingency



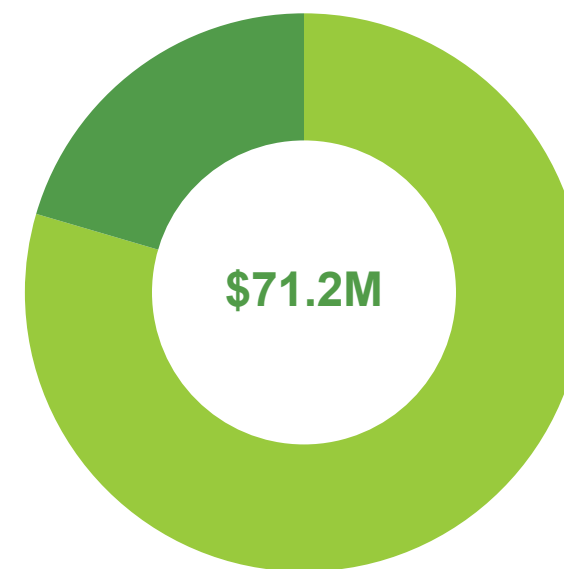
Committed to Date

Remaining Funds

\$7,104,282

\$29,531,544

Allowances/Design Development



Committed to Date

Remaining Funds

\$56,646,279

\$14,569,709

Project Safety Summary



MANHOURS TO DATE	604,470
EMPLOYEES ON SITE	500 Craft, 75 Staff
DART RATE	0.48
SAFETY OBSERVATIONS	1073
TRENDED CATEGORIES	Fall Protection, PPE, Housekeeping
INCIDENTS	1- Thumb Strain

Project Updates – Elevated Roadway



Project Updates – Terminal Structure



Project Updates – Terminal Interiors



Project Updates – Parking Garage

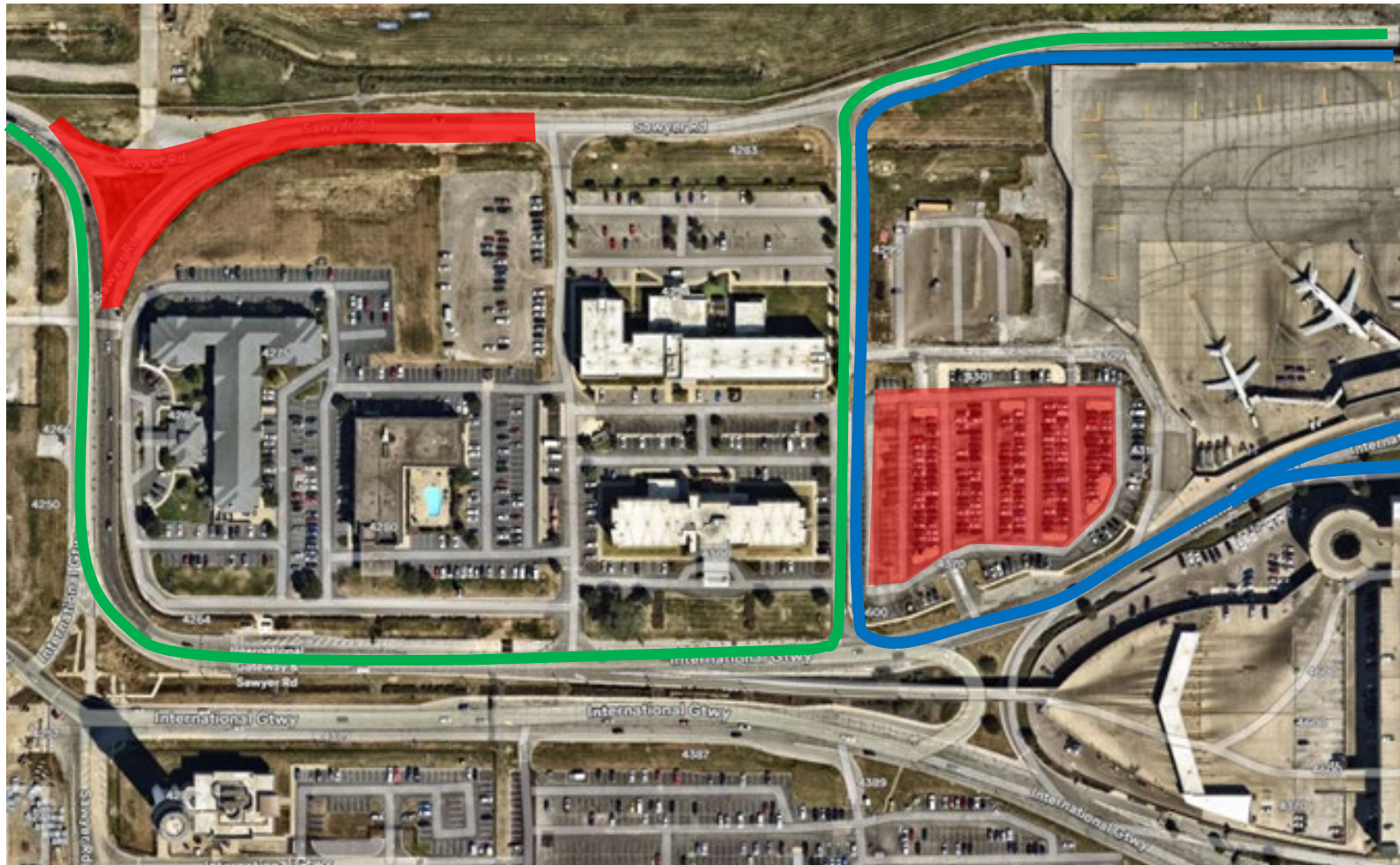


June 2026 Road Closure



June 8, 2026 – August 31, 2026

Hamilton Road Access



-  Closed
-  Arriving Vehicles from Hamilton Rd.
-  Departing Vehicles Terminal to Hamilton Rd.

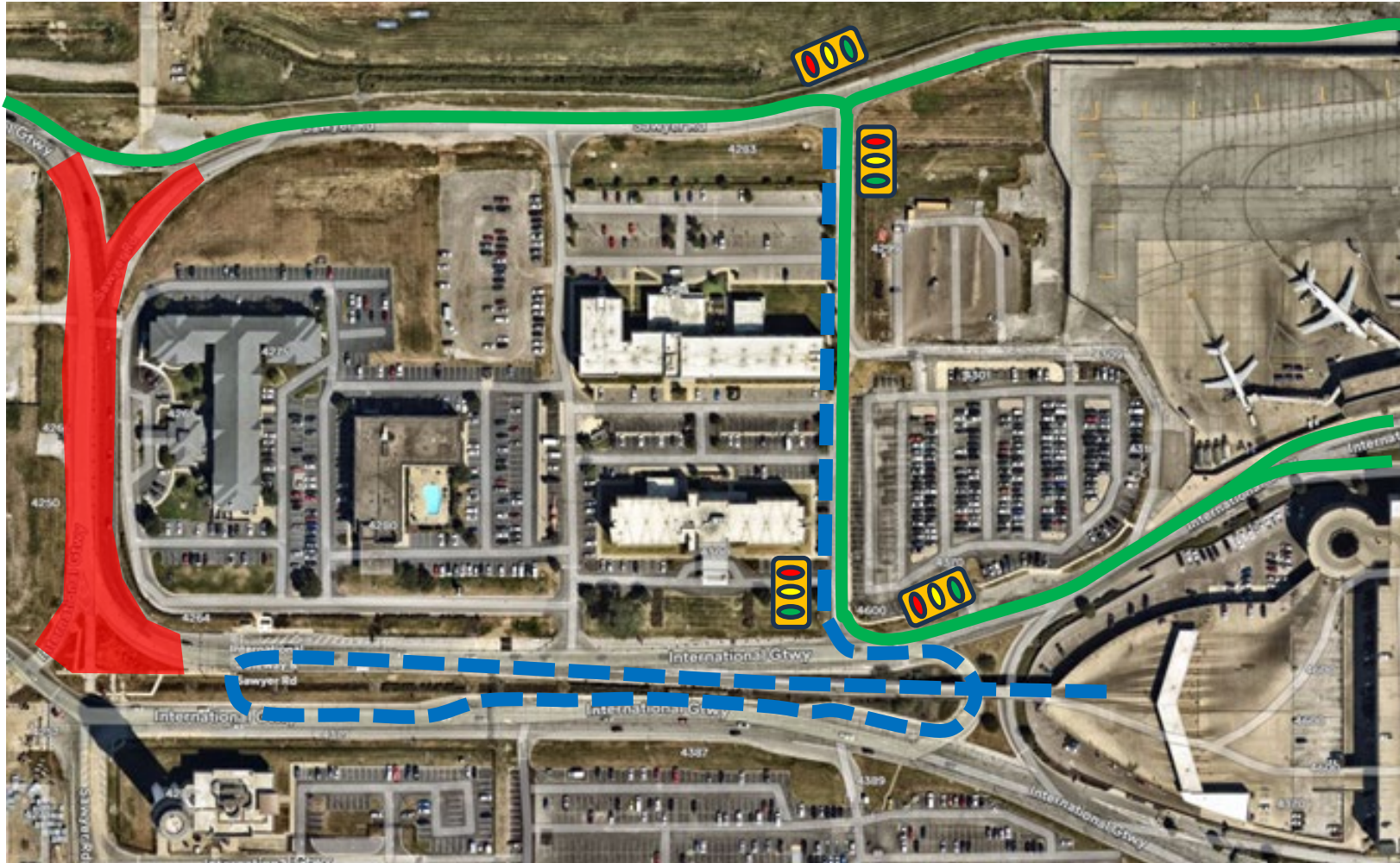
June 8, 2026 – August 31, 2026

September 2026 Road Closure



September 1, 2026 – July 1, 2027

Outbound Road Impact



-  Closed
-  Departing Vehicles
Terminal to I-670/Hamilton Rd.
-  Departing Vehicles
Parking Garage to I-670/Hamilton Rd.

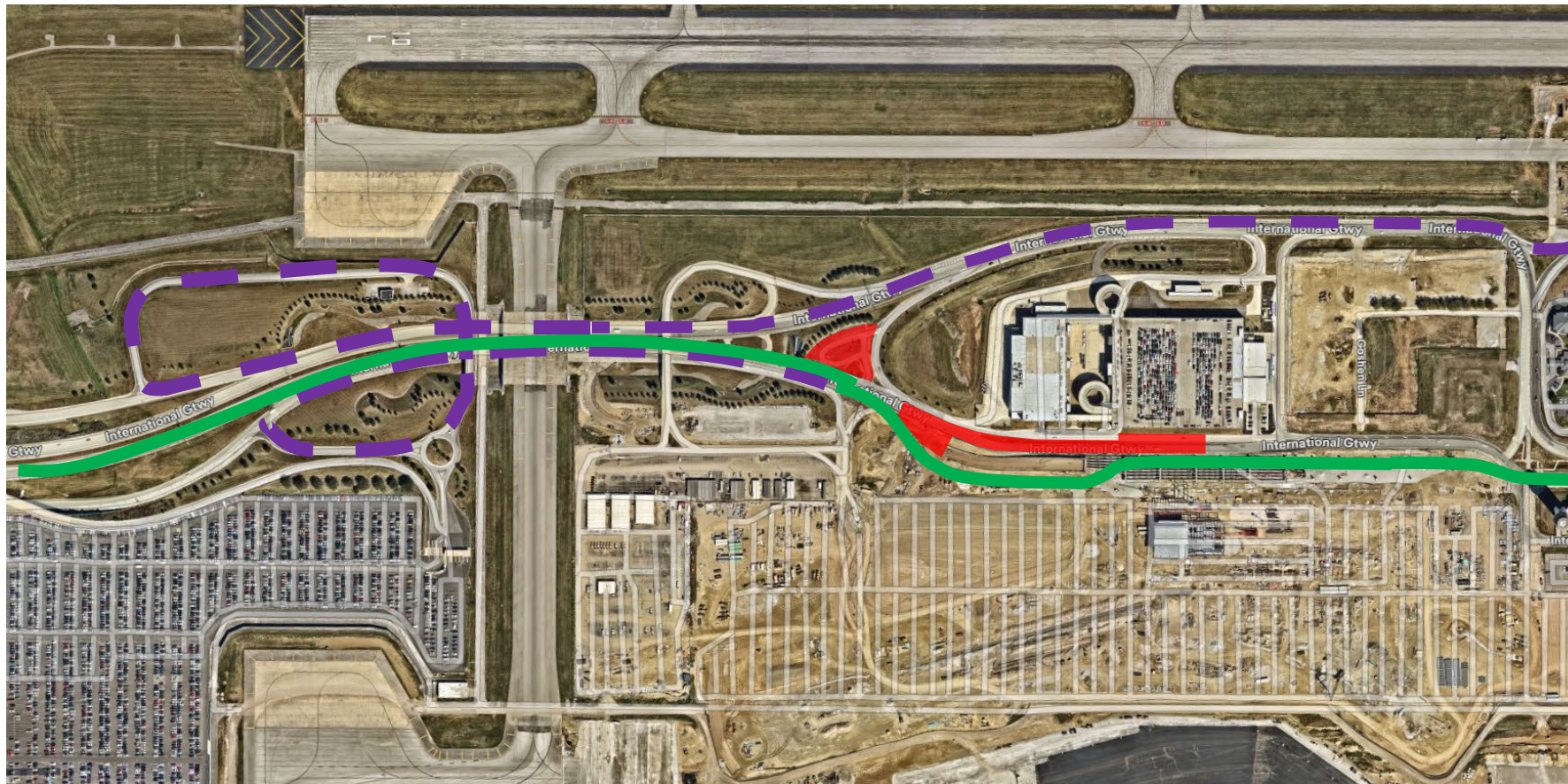
September 1, 2026 – July 1, 2027

August 2026 Road Closure



August 1, 2026 – December 31, 2026

Hamilton Road Access



-  Closed
-  Arriving Vehicles from I-670
-  Arriving Vehicles from Hamilton Rd.

Note: Rental Car Return Access Not Impacted

August 1, 2026 – December 31, 2026



Thank You

CMH NEXT

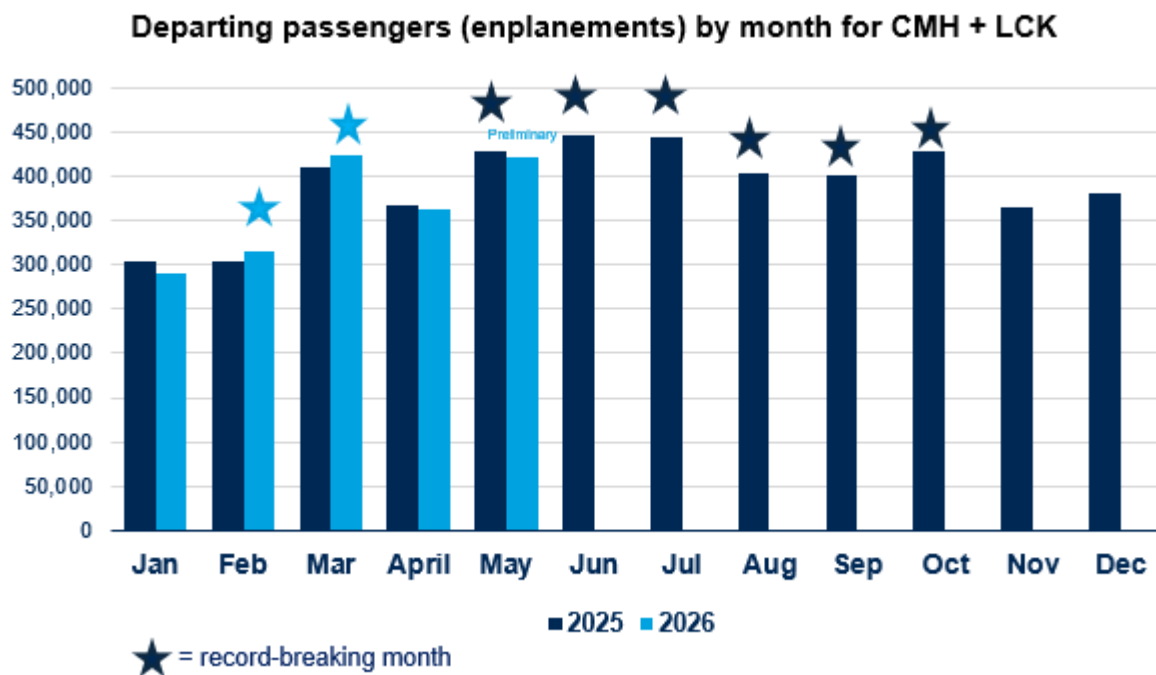




Top takeaways

1. Continued growth in air service
2. Airline returns
3. Foreign-Trade Zone top 10

Passenger air service



Latest travel trends

Following a strong spring break travel period, passenger traffic from CMH and LCK declined for the remainder of spring, in line with nationwide travel patterns. The latest year-to-date estimates remain flat compared to the year prior as we enter the peak summer travel season.

Once final, comprehensive air service monthly activity reports are posted at flycolumbus.com/business/operational-statistics/.

JetBlue returning to Columbus

JetBlue Airways announced their return to Columbus with new daily flights to Ft. Lauderdale, Florida. Flights begin November 3, 2026, and are timed to connect to the airline's growing network throughout the Caribbean.

Winter route announcements

Central Ohio passengers will have more opportunities than ever to escape to warm destinations this winter. Breeze Airways is introducing new seasonal service to Punta Cana, Dominican Republic,

operating twice-weekly starting January 8, 2027. Additionally, Southwest Airlines will launch Saturday-only seasonal service to San Juan, Puerto Rico, beginning February 13, 2027. This will mark the first time San Juan is accessible nonstop from CMH.

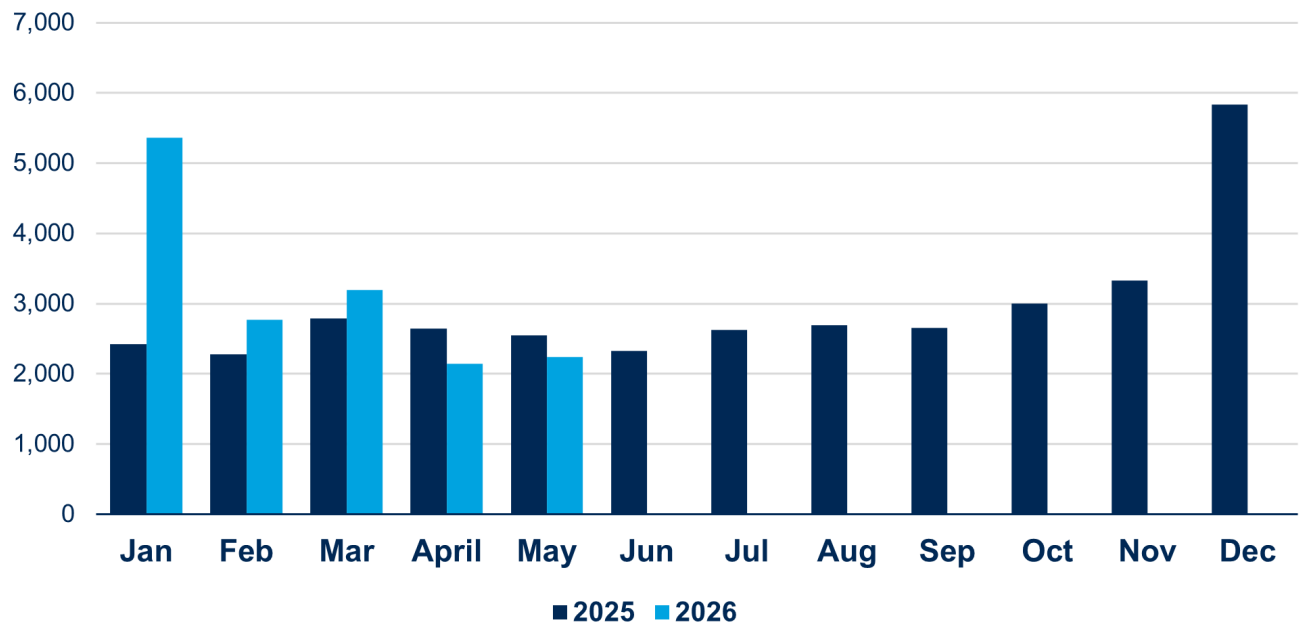
With these announcements, passengers traveling from Columbus airports have 12 new routes to choose from that are launching this year and next. Additionally, airlines are showing their commitment by enhancing service on longstanding routes, such as Austin, Chicago, and San Francisco.

Breeze Airways’ fifth anniversary

Next month will mark five years since Breeze Airways began operating flights from Columbus, one of its original launch cities. Since then, the airline has expanded to offer up to 32 weekly flights and will introduce its 14th destination, Punta Cana, early next year.

Cargo air service

Cargo volume by month for LCK (metric tons)



Cargo activity

- May preliminary cargo volume was down 12.0% from the year prior, year-to-date up 33.1%
- May preliminary cargo operations were up 3.0% from the year prior, year-to-date down 0.4%

Following a robust first quarter driven by charter operations, cargo activity at Rickenbacker International Airport (LCK) softened in April and May. This deceleration primarily reflects the stabilization of automotive supply chains, which had previously driven a surge in emergency airfreight into LCK.

Conversely, all-cargo landed weight increased 0.6% year-over-year. This performance was supported by the resumption of operations by Western Global Airlines, which utilizes LCK as a technical and operational base. The carrier's fleet, including its MD-11 aircraft, returned to service following temporary groundings linked to the November 4, 2025, crash of UPS flight 2976.

Foreign-trade zone

Top 10 in the nation

Interest in expanding the foreign-trade zone (FTZ) footprint remains strong, with eight companies currently in various stages of activation. FTZ 138 maintains its position among the top 10 foreign-trade zones nationally, having facilitated the entry of more than \$14.9 billion worth of foreign merchandise into Central Ohio over the past year.

Business forum

Economic development

Leveraging the momentum of the 2026 Columbus Air Show, CRAA hosted a high-level business forum for aerospace, aviation, logistics, and defense industry professionals. The forum featured executive briefings on key regional and statewide economic development initiatives and was led by The Honorable Steve Stivers (President & CEO of the Ohio Chamber of Commerce and former Congressman) alongside leadership representatives from JobsOhio, the 121st Air Refueling Wing, Herb Gillen of Herb Gillen Airshows, and the CRAA executive team.

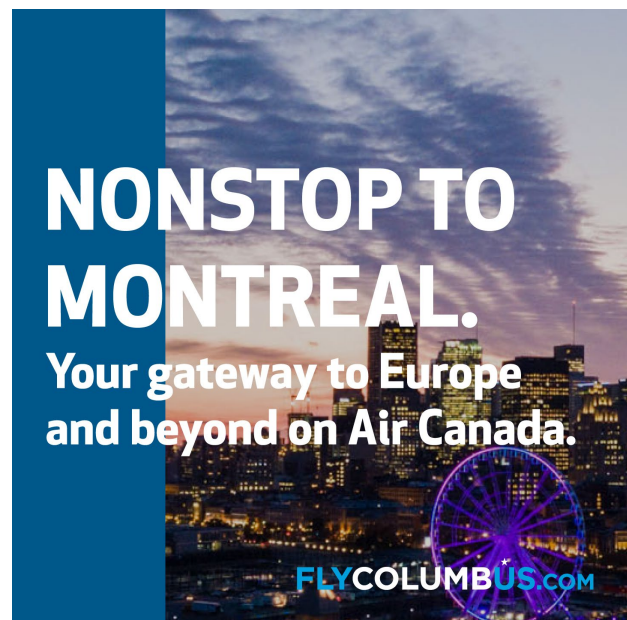
Communications

Strategic air service advertising

Our recent multichannel marketing campaign successfully drove awareness for key air service expansions, leading with our record number of nonstop options – specifically new routes to LA, Montreal, Key West, Panama City Beach, and Portland, Maine.

Campaigns heavily emphasized our 20 daily flights to New York and promoted Montreal as a strategic gateway to Europe, utilizing targeted digital ads complemented by high-profile, week-long homepage pushes on The Columbus Dispatch and Columbus Business First websites.

Looking ahead, the next phase of paid advertising will sustain this momentum by highlighting our new and expanded routes and the new beach destinations customers can reach in the winter.



Earned media success

Focused media outreach in May resulted in at least 38 stories highlighting our expanding air service routes and terminal construction updates. This coverage secured a broad audience, capturing 800,000 television and radio viewers alongside an online audience of 20 million. In total, the earned media generated for the month delivered a paid marketing equivalency of \$704,000, providing significant, high-value exposure for CRAA's growth.

Community events

Columbus Air Show

From June 19–21, Rickenbacker International Airport successfully hosted the 2026 Columbus Air Show presented by ScottsMiracle-Gro. Serving as an officially designated America 250-Ohio event under the theme "Celebrate America," the weekend showcased a powerful lineup headlined by the U.S. Air Force Thunderbirds and the Canadian Forces Snowbirds. This year's event introduced an

innovative twilight show format on Friday and Saturday. Operationally, the CRAA team demonstrated outstanding execution, seamlessly managing thousands of vehicles and visitors while showcasing LCK's premier capabilities as a world-class aviation platform. The event not only reinforced Rickenbacker's deep ties to military and aviation history but also served as a highly visible driver of regional economic impact and community pride.

Pride march

For the third consecutive year, the Columbus Regional Airport Authority participated in the annual Stonewall Columbus Pride March on Saturday, June 20. CRAA team members and airport staff marched alongside hundreds of community organizations to reinforce our core commitment to serve everyone, without exception. This public demonstration of support highlights our ongoing mission to maintain welcoming, safe, and first-class facilities that reflect the diverse global community we connect to Ohio.

Employee news

Officer recognized

On Monday, May 4, 2026, airport public safety personnel responded to a report of an individual exhibiting signs of a rapidly declining medical condition. Upon arrival, Officer John Quinlan immediately recognized the symptoms of a potential opioid overdose. Acting decisively, he directed assisting officers to retrieve NARCAN from a police vehicle while he remained with the individual to monitor their vital signs.

Officer Quinlan successfully administered two doses of NARCAN before emergency medical services arrived. Aircraft Rescue and Firefighting (ARFF) medics then took over patient care, administering a third dose of NARCAN to further stabilize the individual before transporting them to the hospital.

Following the incident, the ARFF Fire Chief contacted the communications center to formally commend the responding officers, noting that their swift intervention and seamless coordination directly saved the individual's life.

In recognition of these life-saving efforts and in accordance with Section 15.6 of the General Procedures Manual regarding the administration of opioid reversal agents, Officer Quinlan is being nominated for the First Aid/Lifesaving Award for his exemplary judgment and performance under pressure.

President's Report

Columbus Regional Airport Authority

June 2026



COLUMBUS
REGIONAL AIRPORT AUTHORITY

Airline updates



JetBlue Airlines to return to John Glenn Columbus this fall



Nathan Hart

Columbus Dispatch

May 4, 2026 | Updated May 5, 2026, 10:14 a.m. ET



JetBlue to resume Columbus service after 18-year hiatus

by Joe Durbin | Mon, May 4, 2026 at 4:35 PM



12 new routes in 2026 & 2027



**ALL OF THIS IN
PUERTO RICO**

NONSTOP TO SAN JUAN

**BOARDING FEBRUARY 13
ON SOUTHWEST AIRLINES**

FLYCOLUMBUS.COM



**New flight to Puerto Rico coming to
John Glenn Columbus in February
2027**



Nathan Hart
Columbus Dispatch

June 4, 2026 | Updated June 5, 2026, 11:05 a.m. ET



NEW NONSTOP

CMH → PUJ

PUNTA CANA

 Dominican Republic



Flight time
5 hours 30 minutes

Launching
January 2027

Breeze

**Columbus airport adds two
nonstop routes to sunny
destinations**



Among top 10 foreign-trade zones





2026 Board Committees

Members

Finance, Governance & Administration Committee This Committee ensures that the Airport Authority has a rigorous system of internal controls and financial reporting and complies with applicable laws and regulations as they relate to financial disclosure. The Committee also reviews airport finances including the retirement or issuance of debt, depository relationships, the financial impact of major capital projects, the investment plan, and annual budget assumptions. The Committee reviews human resources and compensation policies, major provisions of all bargaining unit contracts, significant benefit offerings, as well as the performance of the President & CEO and the adequacy of executive compensation arrangements. <i>Meets same months as full Board in 2026 – August 19, October 21 & December 2</i> <i>Staff Liaisons:</i> <i>Fabio Spino, Chief Financial Officer</i> <i>Tel 614.239.5051 FSpino@ColumbusAirports.com</i> <i>Cammi Wing, Chief People Officer</i> <i>Tel 614.239.6144 CWing@ColumbusAirports.com</i>	Karen J. Morrison, Chair Corrine M. Burger Elizabeth P. Kessler
Infrastructure & Operations Committee This Committee assists the Board in fulfilling its responsibility regarding long-range planning including master and capital plans. The Committee reviews the scope, schedule, and budget for major capital projects, as well as service contracts of significant value for their application. The Committee reviews and provides guidance on the airport's operational environment including operational readiness, infrastructure reliability, safety and security compliance, emergency preparedness, public safety, maintenance operations, and terminal and airfield performance. The Committee also monitors operational performance and strategic risks that may impact the airport's ability to deliver safe, secure, and efficient service to passengers, tenants, airlines, and stakeholders. <i>Meets same months as full Board in 2026 – August 19, October 21 & December 2</i> <i>Staff Liaisons:</i> <i>Tom McCarthy, Chief Planning & Engineering Officer</i> <i>Tel 614.239.6155 TMcCarthy@ColumbusAirports.com</i> <i>Marc Sethna, Chief Operations Officer</i> <i>Tel 614.239.4021 MSethna@ColumbusAirports.com</i>	Jordan A. Miller, Jr., Chair Mo Dioun Sandy Doyle-Ahern



2026 Board Committees

Members

Economic & Air Service Development Committee

This Committee has a working knowledge regarding existing CRAA economic and air service development in Central Ohio, and forward-looking development initiatives and efforts. The Committee provides critical support and subject matter expertise internally, and in various community forums in which they participate to educate stakeholders on CRAA economic development efforts, impacts, and help to promote those efforts. The Committee endorses strategic efforts to enhance domestic and international air service opportunities. This Committee will receive updates on CRAA's efforts to enhance the passenger experience and meet the needs of our customers.

Meets same months as full Board in 2026 – August 19, October 21 & December 2

Staff Liaisons:

Casey Denny, Chief Development Officer

Tel 614.239.4077 | CDenny@ColumbusAirports.com

John McClelland, Chief Communications & Public Affairs Officer

Tel 614.239.4068 | JWMcClelland@ColumbusAirports.com

Ramon Jones, Chair
Dr. Frederic Bertley
Jason Hall



MEETING OF THE CRAA BOARD OF DIRECTORS | MINUTES OF APRIL 28, 2026

Board of Directors Members Present:	Elizabeth P. Kessler, Chair Jordan A. Miller, Jr., Vice Chair Corrine M. Burger Paul Chodak III – Virtual Mo Dioun Jason Hall Karen J. Morrison
Board of Directors Members Absent:	Frederic Bertley Ramon Jones
CRAA Executive Team Present:	Daren A. Griffin, President & Chief Executive Officer Casey Denny, Chief Development Officer Tom McCarthy, Chief Planning & Engineering Officer Marc Sethna, Chief Operations Officer Fabio Spino, Chief Financial Officer Cammi Wing, Interim Chief People Officer

CALL TO ORDER

Chair Kessler called the meeting of the Columbus Regional Airport Authority Board of Directors to order at 4:00 p.m. on Tuesday, April 28, 2026.

Chair Kessler announced that this was Board Member Chodak's last Board of Directors Meeting. She emphasized the impact he has had on the Board and thanked him for his service. She then welcomed Board Member Hall to the Columbus Regional Airport Authority Board of Directors.

COMMITTEE REPORTS

Facilities, Services & Innovation Committee:

Chodak reported that the Committee met on April 22, 2026. At that meeting, Denny provided a Safety & Health Update and Sarkis provided a Capital Projects Update. Additionally, McCarthy provided an update on the New Terminal Project. The Committee had the following resolutions for the Board to consider:

- Resolution 07-2026
- Resolution 08-2026
- Resolution 09-2026
- Resolution 10-2026
- Resolution 11-2026
- Resolution 12-2026

The resolutions were later presented to the Board.

The Committee's next meeting is scheduled for June 24, 2026.

Finance & Audit Committee:

Miller reported that the Committee met on April 22, 2026. At that meeting, Spino provided a review of the March 2026 financial statements. Spino introduced Rea & Associates, Inc., who spoke to the Committee regarding the Fiscal Year 2025 Annual Comprehensive Financial Report. Spino also introduced Meeder Investment Management, who provided an investment portfolio review of 2025 and year-to-date 2026.



The Committee's next meeting is scheduled for June 24, 2026.

CONSENT AGENDA

Chair Kessler asked the Board if there was any item or resolution they would like to pull from the consent agenda and move to the regular agenda for discussion. Hearing none, Morrison made a motion to approve the consent agenda items. Miller seconded. Motion carried.

1. **Approval of Minutes** – February 24, 2026 Board Meeting
2. **Resolution 07-2026** – A resolution of the Columbus Regional Airport Authority authorizing an amendment to the Construction Manager at Risk contract with Hensel Phelps Construction Co. in the amount of \$7,104,282.00 for Guaranteed Maximum Price Amendment #10 related to the New Terminal Project at John Glenn Columbus International Airport.
3. **Resolution 08-2026** – A resolution of the Columbus Regional Airport Authority authorizing a construction contract with Trucco Construction Company Inc. in the amount of \$4,363,745.50 for Rickenbacker Parkway Phase 3B and 3C Sanitary Sewer Projects #22020 and #25052 at Rickenbacker International Airport.
4. **Resolution 09-2026** – A resolution of the Columbus Regional Airport Authority authorizing an increase in funding in the amount of \$394,559.04 to the contract with South Central Power Company for the relocation of powerlines, poles, and infrastructure for Rickenbacker Parkway Phase 3C Project #25052 at Rickenbacker International Airport.
5. **Resolution 10-2026** – A resolution of the Columbus Regional Airport Authority authorizing an increase in funding in the amount of \$161,616.00 to the Professional Engineering Design Services Agreement with DLZ Ohio, Inc. for the North Airport Waterline Loop Project #21040 at Rickenbacker International Airport.
6. **Resolution 11-2026** – A resolution of the Columbus Regional Airport Authority authorizing an increase in funding in the amount of \$299,976.00 to the Professional Design Services Agreement with Korda/Nemeth Engineering, Inc. for professional engineering services associated with Task Order #3 for Rickenbacker Parkway Phase 3B Project #22020 at Rickenbacker International Airport.
7. **Resolution 12-2026** – A resolution of the Columbus Regional Airport Authority authorizing funding in the amount of \$300,000.00 for a professional services agreement with CHA Consulting, Inc. for as needed professional environmental review (NEPA) services at John Glenn Columbus International Airport, Rickenbacker International Airport, and Bolton Field Airport.

PRESIDENT & CEO REPORT

Griffin provided brief remarks regarding the April 2026 President & CEO Report.

CRAA COMMITTEE STRUCTURE

Griffin provided an overview of potential ways to restructure the existing Columbus Regional Airport Authority Board Committees.

PUBLIC COMMENT

There were no speaking requests from the public for this meeting.

OTHER BUSINESS / MOTION TO ADJOURN

Griffin briefly discussed the upcoming Board Workshops and shared that an additional date has been added. He then provided remarks regarding Board Member Chodak's experience on the Board and thanked him for his service.



With no further business brought before the Board, Burger made a motion to adjourn; Miller seconded. Chair Kessler adjourned the meeting at 5:19 p.m. on Tuesday, April 28, 2026.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Daren A. Griffin". The signature is fluid and cursive, with a long horizontal stroke extending to the right.

Daren A. Griffin

Secretary
DAG | cm



RESOLUTION 13-2026

A RESOLUTION OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY ("CRAA") AUTHORIZING FUNDING IN THE AMOUNT OF \$989,200.00 TO THE PROFESSIONAL DESIGN SERVICES AGREEMENT WITH KIMLEY-HORN AND ASSOCIATES, INC. FOR PROFESSIONAL ENGINEERING SERVICES AT JOHN GLENN COLUMBUS INTERNATIONAL, RICKENBACKER INTERNATIONAL, AND BOLTON FIELD AIRPORTS.

RESOLVED, to authorize funding in the amount of \$989,200.00 for Professional Design Services Agreement #ENG-2026-1033, with Kimley-Horn and Associates, Inc. (KHA), for professional engineering services associated with Project #26012 – Taxiway Delta, Taxiway B5, and Taxiway Zulu rehabilitation at John Glenn Columbus International Airport (CMH), and projects included in the Capital Budgets at CMH, Rickenbacker International (LCK) and Bolton Field Airports (TZR).

Background: Pursuant to a Request for Qualifications issued on February 9, 2026, Kimley-Horn and Associates, Inc. (KHA) was selected through the required qualifications-based selection process to provide professional airfield civil engineering services. Six (6) firms submitted qualifications. A selection committee reviewed all submitted qualifications and scored each firm independently.

Interviewed Firm:	Technical Score
Kimley-Horn & Associates	77.67
RS&H	69.66
Woolpert	64.66
Michael Baker International Inc.	61.67
HDR Engineering	61.33
Johnson Mirmiran & Thompson	57.33

Professional airfield civil engineering services are anticipated to be conducted for Project #26012 – Taxiway Delta, Taxiway B5, and Taxiway Zulu rehabilitation to improve the useful life of this pavement and provide a safe operating environment for aircraft. Additional professional engineering services will be conducted as funding for capital improvement projects becomes available in future Capital Budgets.

Project #26012 is included in the 2026 Capital Budget and is to be funded 75% from an anticipated Airport Improvement Plan Grant (AIP) utilizing Entitlements and 25% Local funding source CRAA Cash.

CRAA staff recommends Board approval of Resolution 13-2026.

ADOPTED BY THE BOARD OF DIRECTORS OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY BY RESOLUTION NO. 13-2026 ON THE 30TH DAY OF JUNE 2026.

X

By
Board Chair

X

Attest
Secretary to the Board



RESOLUTION 14-2026

A RESOLUTION OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY (“CRAA”) AUTHORIZING AN INCREASE IN THE AMOUNT OF \$389,971.00 TO THE PROFESSIONAL SERVICES AGREEMENT WITH KORDA/NEMETH ENGINEERING, INC. FOR LANDSIDE CIVIL ENGINEERING SERVICES AT RICKENBACKER INTERNATIONAL AIRPORT.

RESOLVED, to authorize an increase in the amount of \$389,971.00 with Korda/Nemeth Engineering, Inc. (Korda/Nemeth) for professional engineering services associated with Professional Engineering Services Agreement ENG-2022-032.3, Task Order #4 for Rickenbacker Parkway Phase 3B-3C Roadway and Utility Extension at Rickenbacker International Airport (LCK).

Background: Resolutions 45-2024, 25-2025, and 11-2026, authorized task orders in the amount of \$1,760,024.00 for engineering services associated with Rickenbacker Parkway, Phase 3B and Utility Extensions. This task order is for landside civil engineering construction administrative services, testing and inspection of the Roadway and Utility Extension component. This increase will allow issuance of task orders up to a total agreement authorization of \$2,149,995.00.

Project #25052 is included in the 2026 Capital Budget and will be reimbursed through a cooperative agreement with the Pickaway County Port Authority and the All Ohio Future Fund (AOFF) Grant Agreement.

CRAA staff recommends Board approval for Resolution 14-2026.

ADOPTED BY THE BOARD OF DIRECTORS OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY BY RESOLUTION NO. 14-2026 ON THE 30TH DAY OF JUNE 2026.

X

By
Board Chair

X

Attest
Secretary to the Board



RESOLUTION 15-2026

A RESOLUTION OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY ("CRAA") AUTHORIZING A CONSTRUCTION CONTRACT WITH STRAWSER PAVING CO., INC. IN THE AMOUNT OF \$13,730,777.70 FOR RICKENBACKER PARKWAY PHASES 3B AND 3C ROADWAY AND UTILITY EXTENSION PROJECTS AT RICKENBACKER INTERNATIONAL AIRPORT, PLUS AN OWNER-CONTROLLED CONTINGENCY IN THE AMOUNT OF \$687,000.00, FOR A TOTAL AUTHORIZED AMOUNT OF \$14,417,777.70.

RESOLVED, to authorize a construction contract in the amount of \$13,730,777.70 with Strawser Paving Co., Inc. ("Strawser") for Rickenbacker Parkway Phases 3B and 3C Roadway and Utility Extension Projects at Rickenbacker International Airport (LCK) and to authorize an owner-controlled contingency in the amount of \$687,000.00, for a total authorized amount of \$14,417,777.70.

Background: On December 27, 2016, CRAA and DRCS, LLC (now Prologis, Inc.) executed the Second Amended and Restated Master Development Agreement for the development of the Global Logistics Park at Rickenbacker International Airport. This agreement obligated CRAA to provide the Development Infrastructure which includes cul-de-sac roads, water service, sanitary and storm sewers, street lighting, landscaping and private utility extensions, among other infrastructure improvements. This phase will construct an additional two (2) westbound lanes Heartland Court to Firing Range Road, a full roundabout at Firing Range Road, four (4) lanes extending to Airbase Road, two (2) lanes north on Firing Range Road and extensions of the waterline and sanitary infrastructure.

The engineer's estimate for the construction base bid was \$17,250,408.00. The following sealed bids were received on May 21, 2026, and found to be responsive and responsible:

Company	Base Bid
Strawser Paving Company, Inc.	\$13,730,777.70
Shelly and Sands, Inc.	\$14,408,511.14
Complete General Construction Company	\$15,207,585.22
The Ruhlin Company	\$15,637,136.83
Trucco Construction Co., Inc.	\$16,200,798.52

-Continued-

ADOPTED BY THE BOARD OF DIRECTORS OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY BY RESOLUTION NO. 15-2026 ON THE 30TH DAY OF JUNE 2026.

X

By
Board Chair

X

Attest
Secretary to the Board



RESOLUTION 15-2026

Projects #22020 and #25052 are included in the 2026 Capital Budget. The total contract bid amount of \$13,730,777.70, plus an owner-controlled contingency in the amount of \$687,000.00, will be funded initially from IID Cash with \$7,295,969.10, reimbursed through a Cooperative Agreement with the Pickaway County Port Authority and the All-Ohio Future Fund (AOFF) Grant Agreement.

CRAA staff recommends Board approval of Resolution 15-2026.



RESOLUTION 16-2026

A RESOLUTION OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY (“CRAA”) AUTHORIZING A GENERAL SERVICES AGREEMENT WITH TRUE NORTH SOFTWARE, LLC FOR A COMPUTER-AIDED DISPATCH, RECORD MANAGEMENT SYSTEM, AND MOBILE DISPATCH SYSTEM IN THE AMOUNT OF \$644,370.00 FOR THE PUBLIC SAFETY DIVISION, PLUS AN OWNER-CONTROLLED CONTINGENCY IN THE AMOUNT OF \$65,000.00, FOR A TOTAL AUTHORIZED AMOUNT OF \$709,370.00.

RESOLVED, to authorize the execution of a general services agreement and funding in the amount of \$644,370.00 with True North Software, LLC for a computer aided dispatch (CAD), records management system (RMS), and mobile dispatch system at Columbus Regional Airport Authority, and to authorize an owner-controlled contingency in the amount of \$65,000.00, for a total authorized amount of \$709,370.00.

Background: The Public Safety Platform Replacement project will retire the outdated Alert Public Safety Solutions system and implement a modern, cloud-based computer aided dispatch (CAD), records management system (RMS), and mobile dispatch system from True North Software, LLC to meet current operational, security, and reporting standards across all CRAA airports. A competitive evaluation including demonstrations, requirements validation, and pricing, confirmed True North as the best value solution.

The selection team received three (3) proposals that included separate, sealed cost proposals. The proposal of Central Square Technologies, LLC was deemed to be non-responsive due to multiple objections to CRAA’s terms and requirements; as a result, the cost proposal was not evaluated. GovHost, LLC’s proposal did not meet CRAA’s specifications as determined through the evaluation process. True North Software, LLC offered the best overall value to CRAA.

Company	Base Bid	Technical Score
Central Square Technologies, LLC	N/A	N/A
GovHost, LLC	\$395,657.00	58
True North Software, LLC	\$644,370.00	84.33

The costs for this Project will be funded from the 2026 Capital Reserve Fund within the approved budget for the project.

CRAA staff recommends Board approval of Resolution 16-2026.

ADOPTED BY THE BOARD OF DIRECTORS OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY BY RESOLUTION NO. 16-2026 ON THE 30TH DAY OF JUNE 2026.

X

By
Board Chair

X

Attest
Secretary to the Board



RESOLUTION 17-2026

A RESOLUTION OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY (“CRAA”) AUTHORIZING A 10-YEAR AGREEMENT WITH ATC INDOOR DAS, LLC FOR THE INSTALLATION AND MANAGEMENT OF A MULTI-CARRIER, NEUTRAL HOST, IN-BUILDING RADIO DISTRIBUTION SYSTEM AT JOHN GLENN COLUMBUS INTERNATIONAL AIRPORT.

RESOLVED, to authorize a 10-year In-Building Radio Distribution System Agreement with ATC Indoor DAS, LLC, a subsidiary of American Tower Corporation, for the installation, operation, and management of a multi-carrier Neutral Host Distributed Antenna System (“NH-DAS”) at John Glenn Columbus International Airport (CMH).

Background: In 2025, as part of the New Terminal Project, CRAA contracted with DAS Advisors to evaluate current cellular coverage at CMH, assess future requirements for the New Terminal, and recommend a long-term strategy for a carrier-neutral Distributed Antenna System.

Based on the recommendations of DAS Advisors, CRAA issued Request for Proposals 2025-IT-851 on August 21, 2025, to procure a multi-carrier Neutral Host DAS. Five (5) proposals were received from the following providers: American Tower LP, Boingo Wireless, Boldyn Networks, Crown Castle Fiber, and Verizon Communications. Proposals were evaluated by a selection committee. American Tower LP was selected as the top-ranked proposer following the Authority’s comprehensive evaluation of technical approach, carrier-coordination capabilities, financial structure, and long-term system support.

American Tower LP, doing business through its subsidiary company specializing in in-door DAS systems, ATC Indoor DAS, LLC (ATC Indoor) ATC Indoor will serve as CRAA’s Neutral Host DAS provider, responsible for designing, installing, operating, monitoring, and maintaining the system throughout the term of the agreement. The system will enable participation from all major wireless carriers, including, but not limited to, AT&T, T-Mobile, and Verizon, with ATC Indoor managing all carrier engagement and onboarding activities. ATC Indoor will fund 100% of all capital costs, including system design, equipment procurement, installation, testing, commissioning, and ongoing maintenance and support. No Authority capital funding is required for deployment of the NH-DAS. The Authority will provide required electrical service to support operation of the system. This service will be sub-metered, and ATC Indoor will be billed quarterly through the Authority’s established Common Use Charge process. No additional annual operating expenses are anticipated by the Authority for ongoing management or maintenance of the NH-DAS.

-Continued-

ADOPTED BY THE BOARD OF DIRECTORS OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY BY RESOLUTION NO. 17-2026 ON THE 30TH DAY OF JUNE 2026.

X

By
Board Chair

X

Attest
Secretary to the Board



RESOLUTION 17-2026

Contingent upon participation by the three (3) major carriers by 2028, ATC Indoor will provide a Minimum Annual Guarantee (MAG) of \$1,500.00 per carrier per month (totaling \$54,000.00 per year) with a 3% annual escalation. Participation by additional carriers will increase the monthly total by \$1,500.00/per carrier/per month.

The Authority will also receive shared revenue, in the amount of 30%, from carrier access fees, projected at approximately \$1.4 million during the 10-year base term, with additional revenue projected during the two (2) optional five-year extension periods. The agreement term is ten (10) years, with two (2) optional five-year extensions at the Authority's discretion.

CRAA staff recommends approval of Resolution 17-2026.



RESOLUTION 18-2026

A RESOLUTION OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY (“CRAA”) AUTHORIZING ADDITIONAL FUNDING FOR TASK ORDERS IN THE AMOUNT OF UP TO \$800,000.00 WITH UNISON CONSULTING, INC. FOR CONCESSIONS CONSULTING IN SUPPORT OF THE NEW TERMINAL PROJECT.

RESOLVED, to authorize additional funding for task orders in an amount of up to \$800,000.00 with Unison Consulting, Inc. (Unison) for concessions consulting services including detailed planning, solicitation and evaluation, implementation, operational readiness and airport transfer in support of concessions planning and execution for the New Terminal Project.

Background: Pursuant to a Request for Proposals issued October 26, 2023, Columbus Regional Airport Authority (CRAA) selected Unison through the required qualifications-based selection process to provide consulting services and support for concessions planning and execution for the new terminal.

A Professional Services Agreement was executed on February 27, 2024, for an initial not-to-exceed amount of \$250,000.00 covering initial planning and program development. On February 25, 2025, Resolution 02-2025 was executed on February 25, 2025, for a not-to-exceed amount of \$253,000.00 for market analysis, program finalization, and solicitation development, bringing the total contract authorization to \$503,000.00.

Remaining concessions-related consulting services required include solicitation review, evaluation support and implementation, and operational readiness services through the date of beneficial occupancy of the new terminal, at an estimated cost of \$800,000.00. Task orders will be issued based on project schedule and specific dates of key deliverables. Approval of this resolution will bring the total contract authorization to \$1,303,000.00.

This task order is funded from CRAA Cash and is included in Project 22122 – New Midfield Terminal.

CRAA staff recommends Board approval of Resolution 18-2026.

ADOPTED BY THE BOARD OF DIRECTORS OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY BY RESOLUTION NO. 18-2026 ON THE 30TH DAY OF JUNE 2026.

X

By
Board Chair

X

Attest
Secretary to the Board



RESOLUTION 19-2026

A RESOLUTION OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY ("CRAA") AUTHORIZING THE EXECUTION AND DELIVERY OF AN ASSIGNMENT OF LEASES AND TERMINATION OF TRUST; AND AUTHORIZING THE EXECUTION AND DELIVERY OF OTHER INSTRUMENTS, DOCUMENTS OR AGREEMENTS APPROPRIATE TO THE FOREGOING AND RELATED MATTERS.

RESOLVED, to authorize the execution and delivery of an Assignment of Leases and Termination of Trust related to the Base Lease Agreement, Sublease Agreement, Trust Agreement, and Lease Assignment Agreement executed and entered into by Rickenbacker Port Authority, as predecessor to the Columbus Regional Airport Authority ("CRAA" or "Authority"), in connection with issuance of the \$16,455,000.00 Certificates of Participation (State of Ohio DAS office Project), dated as of December 15, 1997 (the "Certificates of Participation"), which Certificates of Participation are no longer outstanding; and to authorize the execution and delivery of other instruments, documents or agreements appropriate to the foregoing and related matters.

Background: In connection with issuance of the Certificates of Participation, the Rickenbacker Port Authority, as lessee, entered into a Base Lease, with respect to certain real property (the "Property"), now owned by Columbus Downtown Development Corporation ("Property Owner"), which Base Lease terminates on June 30, 2029. The Rickenbacker Port Authority, as sublessor, also entered into a Sublease Agreement for the Property with the State of Ohio Department of Administrative Services (the "State"), under which the State occupied the Property and satisfied the debt service on the Certificates of Participation and the Property rental payment obligations through lease payments. The Rickenbacker Port Authority entered into a Trust Agreement with The Huntington National Bank (now Argent Institutional Trust Company, as successor in interest) (the "Trustee") for the issuance of the Certificates of Participation and assigned its interest, title and rights in the Base Lease and Sublease Agreement to Trustee through the Lease Assignment Agreement. The Certificates of Participation have been fully paid and discharged and are no longer outstanding. The Assignment of Leases and Termination of Trust, attached to this Resolution, would accomplish (a) the assignment of the Authority's and the Trustee's rights, title and interest under the Base Lease and the Sublease to the Property Owner, in order to remove the Authority from the lease structure between the Property Owner and the State, and (b) the termination of the Trust created under the Trust Agreement and the Certificates of Participation are no longer outstanding.

CRAA staff recommends Board approval of Resolution 19-2026.

WHEREAS, the CRAA is authorized and empowered by the Constitution of the State of Ohio (the "State") and the laws of the State including, without limitation, Ohio Revised Code Sections 4582.21 to 4582.73, both inclusive (the "Act"), to: (a) issue obligations for the purposes of providing funds to pay the "costs" of "port authority facilities", each as defined in the Act, in order to enhance, foster, aid, provide, or promote transportation, economic development, housing, recreation, education, governmental operations, culture or research, or create or preserve jobs and employment

- CONTINUED -

ADOPTED BY THE BOARD OF DIRECTORS OF THE COLUMBUS REGIONAL AIRPORT AUTHORITY BY RESOLUTION NO. 19-2026 ON THE 30TH DAY OF JUNE 2026.

X

By
Board Chair

X

Attest
Secretary to the Board



RESOLUTION 19-2026

opportunities and improve the economic welfare of the people of the State; (b) enter into a trust agreement or modifications thereof to secure such obligations, and to provide for the pledge or assignment of revenues sufficient to pay the principal of and interest and any premium on those obligations; and (c) adopt this Resolution and enter into the Assignment of Leases and Termination of Trust (as described herein), and such other agreements or instruments as are provided for herein; and

WHEREAS, pursuant to the foregoing and after advice from the administrative officers of the Authority, this Board has determined that it is necessary and proper and in the best interest of the Authority to authorize the execution and delivery of the Assignment of Leases and Termination of Trust pertaining the previously issued \$16,455,000.00 Certificates of Participation (State of Ohio DAS office Project), dated as of December 15, 1997, which are no longer outstanding.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Columbus Regional Airport Authority:

Section 1. Assignment of Leases and Termination of Trust Agreement. This Board finds and determines that it is in the best interest of the Authority to authorize the execution and delivery of the Assignment of Leases and Termination of the Trust in substantial form as attached hereto.

Section 2. Authorization of Documents Executed on Behalf of Authority. The President & CEO and the Chief Financial Officer of the Authority are each hereby authorized and directed, in the name of and on behalf of the Authority, to execute and deliver the Assignment of Leases and Termination of the Trust and any notices, agreements, certificates, documents or other instruments, as are consistent with this Resolution and as are necessary or appropriate in the judgment of such officers, to perfect the actions contemplated herein and to protect the rights and interests of the Authority.

Section 3. Compliance with Open Meeting Law. It is found and determined that all formal actions of this Board concerning and relating to the passage of this Resolution were taken in an open meeting of this Board, and that all deliberations of this Board and of any of its committees that resulted in such formal actions, were in meetings open to the public, in compliance with the law.

Section 4. Effective Date. This Resolution shall be in full force and effect upon its adoption.

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