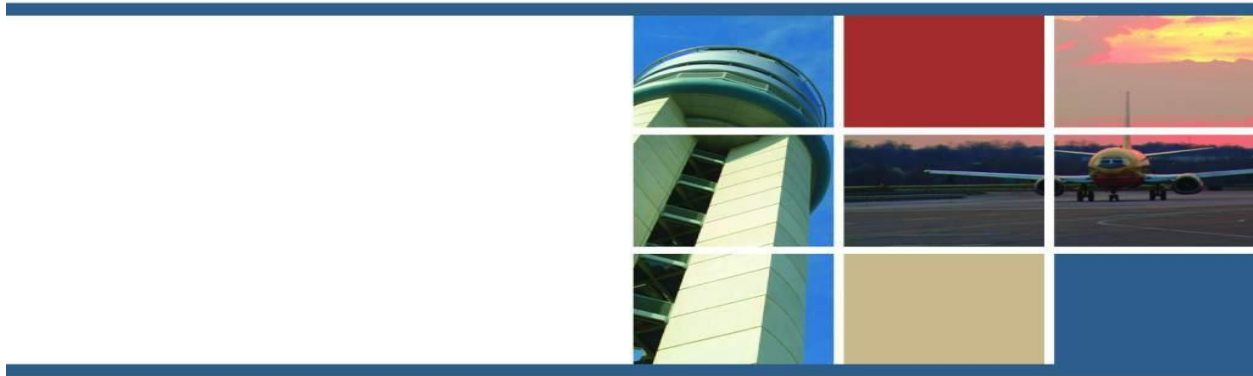




COLUMBUS REGIONAL AIRPORT AUTHORITY
JOHN GLENN INTERNATIONAL • RICKENBACKER INTERNATIONAL • BOLTON FIELD

JOHN GLENN COLUMBUS INTERNATIONAL & BOLTON FIELD AIRPORTS
DISADVANTAGED BUSINESS ENTERPRISE (DBE) PROGRAM PLAN
ENABLING LEGISLATION: 49 CFR PART 26



Dated August 2019

Submitted by: Karmin Bailey
Senior Manager, Procurement & Business Diversity

4600 International Gateway | Columbus, Ohio 43219 | 614.239.4000
columbusairports.com

JOHN GLENN
INTERNATIONAL

RICKENBACKER
INTERNATIONAL AIRPORT

BOLTON
FIELD

www.columbusairports.com

Page 1 of 60

TABLE OF CONTENTS

POLICY STATEMENT	4
SUBPART A – GENERAL REQUIREMENTS.....	5
Objectives (49 CFR §26.1).....	5
Applicability (49 CFR §26.3).....	5
Definitions (49 CFR §26.5).....	5
Non-Discrimination Requirements (49 CFR §26.7).....	5
Record Keeping Requirements (49 CFR §26.11(b)).....	5
Reporting to DOT(49 CFR §26.11(c)).....	5
Bidders List (49 CFR §26.11(c))	5
Records Retention and Reporting (49 CFR §26.11(d)).....	6
Federal Financial Assistance Agreement (49 CFR §26.13).....	6
Assurance (49 CFR §26.13(a)).....	6
Contract Assurance (49 CFR §26.13(b)).....	6
SUBPART B – ADMINISTRATIVE REQUIREMENTS.....	7
DBE Program Updates (49 CFR §26.21)	7
Policy Statement (49 CFR §26.23).....	7
DBE Liaison Officer (DBELO) (49 CFR §26.25).....	7
DBE Financial Institutions	8
Research to Identify Potential DBE Financial Institutions.....	8
Prompt Payment Mechanisms §26.29	8
Directory (49 CFR §26.31).....	9
Over-Concentration (49 CFR §26.33).....	9
Business Development Programs (49 CFR §26.35).....	10
Monitoring Responsibilities (49 CFR §26.37).....	10
Monitoring Payments to DBEs and Non-DBEs	10
Prompt Payment Dispute Resolution	11
Prompt Payment Complaints	12
Enforcement Actions for Noncompliance of Participants.....	12
Monitoring Contracts and Work Sites	12
Fostering Small Business Participation (49 CFR §26.39)	13
SUBPART C – GOALS, GOOD FAITH EFFORTS AND COUNTING	13
Set Asides or Quotas (49 CFR §26.43)	13
Overall Goals (49 CFR §26.45).....	13
Section 26.45 (g)(1)	14
Section 26.45 (e) Project Goals.....	14
Section 26.45 (f) Prior Operating Administration Concurrence	15

Failure to Meet Overall Goals (49 CFR §26.47)	15
How Overall Goals are Established for Transit Vehicle Manufacturers (49 CFR §26.49).....	16
Breakout of Estimated Race-Neutral and Race Conscious Participation (49 CFR §26.51 (a-c))	16
Contract Goals (49 CFR §26.51 (d-g))	17
Good Faith Efforts Procedures in Situations where there are Contract Goals (49 CFR §26.53).....	17
Demonstration of Good Faith Efforts (pre-award) (49 CFR §26.53(a) & (c))	17
Information To Be Submitted (49 CFR §26.53(b)).....	17
Administrative Reconsideration (49 CFR §26.53(d))	18
Good Faith Efforts Procedural Requirements (post-solicitation) (49 CFR §26.53(f) & (g))	19
Counting DBE Participation (49 CFR §26.55).....	20
SUBPART D – CERTIFICATION STANDARDS.....	20
Certification Process (49 CFR §26.61 – §26.73).....	20
SUBPART E – CERTIFICATION PROCEDURES	21
Unified Certification Programs (49 CFR §26.81)	21
SUBPART F – COMPLIANCE AND ENFORCEMENT	21
Compliance Procedures Applicable to the Columbus Regional Airport Authority (49 CFR §26.101).....	21
Information, Confidentiality, Cooperation, Intimidation or Retaliation (49 CFR §26.109).....	21
ATTACHMENTS.....	23
Attachment 1 - Regulations: 49 CFR Part 26 website link.....	24
Attachment 2 - Organizational chart	25
Attachment 3 - Bidder’s List Collection Form.....	26
Attachment 4 - DBE directory.....	37
Attachment 5 - Overall Goal Calculations.....	38
Attachment 6 - Demonstration of Good Faith Efforts – Forms 1 & 2.....	47
Attachment 7 - DBE Monitoring and Enforcement Mechanisms	50
Attachment 8 - DBE Certification Application Form.....	51
Attachment 9 - Ohio UCP Agreement.....	52
Attachment 10 - Small Business Element Program.....	53
Attachment 11 - Ohio Public Records Laws (ORC 149.011 and 149.43).....	58

Policy Statement

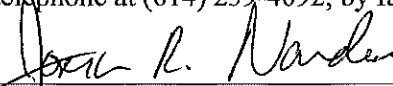
The Columbus Regional Airport Authority (CRAA or the "Authority"), owner of John Glenn Columbus International, Rickenbacker International and Bolton Field Airports, has established a Disadvantaged Business Enterprise (DBE) Program in accordance with regulations of the U.S. Department of Transportation (DOT), 49 CFR Part 26. The Authority has received federal financial assistance from the Department of Transportation, and as a condition of receiving this assistance, The Authority has signed an assurance that it will comply with 49 CFR Part 26, (hereafter referred to as "Part 26").

It is the policy of the Authority to ensure that DBEs as defined in Part 26, have an equal opportunity to receive and participate in DOT-assisted contracts. It is also our policy to engage in the following actions on a continuing basis:

1. Ensure nondiscrimination in the award and administration of DOT- assisted contracts;
2. Create a level playing field on which DBEs can compete fairly for DOT-assisted contracts;
3. Ensure that the DBE Program is narrowly tailored in accordance with applicable law;
4. Ensure that only firms that fully meet 49 CFR Part 26 eligibility standards are permitted to participate as DBEs;
5. Help remove barriers to the participation of DBEs in DOT assisted contracts;
6. Promote the use of DBEs in all types of federally-assisted contracts and procurement activities;
7. Assist the development of firms that can compete successfully in the market place outside the DBE Program; and
8. Make appropriate use of the flexibility afforded to recipients of Federal financial assistance in establishing and providing opportunities for DBEs.

Karmin Bailey, Program Manager, Business Diversity, has been delegated as the DBE Liaison Officer (DBELO). In that capacity, Karmin Bailey, Program Manager, Business Diversity is responsible for implementing all aspects of the DBE program. Implementation of the DBE program is accorded the same priority as compliance with all other legal obligations incurred by the Authority in its financial assistance agreements with the Department of Transportation.

The Authority has disseminated this policy statement to the Columbus Regional Airport Authority Board of Directors and all of the components of our organization. This statement has been distributed to DBE and non-DBE business communities that may perform work on the Authority's DOT-assisted contracts. The distribution was accomplished by posting this policy and the entire DBE Program document on the Authority's website, www.columbusairports.com. If there are any questions or a need for further information regarding this Program, please contact Program Manager, Business Diversity, Karmin Bailey, by telephone at (614) 239-4092, by fax at (614) 239-3029, or by e-mail at kbailey@columbusairports.com



Joseph Nardone, President & CEO

2-1-19

Date



SUBPART A-GENERAL REQUIREMENTS

Section 26.1 Objectives

The objectives are elaborated in the policy statement on the first page of this program.

Section 26.3 Applicability

The Authority is the recipient of Federal airport funds authorized by 49 U.S.C. 47101, et seq.

Section 26.5 Definitions

The Authority will use terms in this program that have their meanings defined in Part 26, Section 26.5.

Section 26.7 Non-Discrimination Requirements

The Authority will never exclude any person from participation in, deny any person the benefits of, or otherwise discriminate against anyone in connection with the award and performance of any contract covered by 49 CFR Part 26 on the basis of race, color, sex, or national origin.

In administering its DBE program, the Authority will not, directly or through contractual or other arrangements, use criteria or methods of administration that have the effect of defeating or substantially impairing accomplishment of the objectives of the DBE program with respect to individuals of a particular race, color, sex, or national origin.

Section 26.11 Record Keeping Requirements

Reporting to DOT:

The Authority will provide data about its DBE Program to the Department as directed by DOT operating administrations.

DBE participation will be reported to the FAA as follows:

The Authority will transmit to FAA annually, by or before December 1, the information required for the "Uniform Report of DBE Awards or Commitments and Payments" as described in Appendix B to Part 26. The Authority will similarly report the required information about participating DBE firms. All reporting will be done through the FAA official reporting system, or another format acceptable to FAA as instructed thereby.

Bidders List:

The Authority will create and maintain a bidders list (see Attachment 3 as an example of a bidders list). The purpose of the list is to provide as accurate data as possible about the universe of DBE and non-DBE

contractors and subcontractors who seek to work on our DOT-assisted contracts for use in helping to set overall goals. The bidders list will include the name, address, DBE and non-DBE status, age of firm, and annual gross receipts of firms.

The Authority will collect this information by requiring all bidders, as part of demonstrating responsiveness regarding their bids/proposals, to:

- 1) Provide company information on their bid form including company name, address, DBE/non- DBE status, company age and company annual gross receipts.
- 2) Provide information regarding all subcontractors that provided a quote as part of the bidder's bid. If requested, this information shall include each quoting subcontractor's name, address, DBE/non-DBE status, company age and company annual gross receipts.

Records Retention and Reporting:

The Authority will maintain records documenting a firm's compliance with the requirements of this part. These records will be retained in accordance with all applicable record retention requirements of the Authority's financial assistance agreement. Other compliance related records will be retained for a minimum of three (3) years unless otherwise provided by applicable record retention requirements for the financial assistance agreement, whichever is longer.

Section 26.13 Federal Financial Assistance Agreement

The Authority has signed the following assurances, applicable to all DOT-assisted contracts and their administration:

Section 26.13 (a) Assurance -Each financial assistance agreement the Authority signs with a DOT operating administration (or a primary recipient) will include the following assurance:

The Authority shall not discriminate on the basis of race, color, national origin, or sex in the award and performance of any DOT-assisted contract or in the administration of its DBE program or the requirements of 49 CFR part 26. The Authority shall take all necessary and reasonable steps under 49 CFR part 26 to ensure nondiscrimination in the award and administration of DOT-assisted contracts. The Authority's DBE program, as required by 49 CFR part 26 and as approved by DOT, is incorporated by reference in this agreement. Implementation of this program is a legal obligation and failure to carry out its terms shall be treated as a violation of this agreement. Upon notification to the Authority of its failure to carry out its approved program, the Department may impose sanctions as provided for under 49 CFR part 26 and may, in appropriate cases, refer the matter for enforcement under 18 U.S.C. 1001 and/or the Program Fraud Civil Remedies Act of 1986 (31 U.S.C. 3801 *et seq.*).

Section 26.13 (b) Contract Assurance: – The Authority will ensure that the following clause is included in each DOT-funded contract it signs with a contractor (and each subcontract the prime contractor signs with a subcontractor):

The contractor, sub recipient or subcontractor shall not discriminate on the basis of race, color, national origin, or sex in the performance of this contract. The contractor shall carry out applicable requirements of 49 CFR part 26 in the award and administration of DOT-assisted contracts. Failure by the contractor to carry out these requirements is a material breach of this contract, which may result in the termination of this contract or such other remedy as the Authority deems appropriate, which may include, but is not limited to: (1) Withholding monthly progress payments; (2) Liquidated damages; and/or (3) Disqualifying the contractor from future bidding as non-responsible.

SUBPART B- ADMINISTRATIVE REQUIREMENTS

Section 26.21 DBE Program Updates

The Authority is required to have a DBE program meeting the requirements of this part as it will receive grants for airport planning or development and will award prime contracts, cumulative total value of which exceeds \$250,000 in FAA funds in a federal fiscal year. The Authority is not eligible to receive DOT financial assistance unless DOT has approved this DBE program and the Authority is in compliance with it and Part 26. The Authority will continue to carry out this program until all funds from DOT financial assistance have been expended. The Authority does not have to submit regular updates of the DBE program, as long as it remains in compliance. However, significant changes in the program, including those required by regulatory updates, will be submitted for DOT approval.

Section 26.23 Policy Statement

The Policy Statement is elaborated on the first page of this DBE Program.

Section 26.25 DBE Liaison Officer (DBELO)

The following individual has been designated as the DBE Liaison Officer for the Authority:

Karmin Bailey, Senior Manager, Procurement & Business Diversity
Columbus Regional Airport Authority
4600 International Gateway
Columbus, Ohio 43219
Phone: 614-239-4092
Fax: 614-239-3029
Email: KBailey@ColumbusAirports.com

In that capacity, the DBELO is responsible for implementing all aspects of the DBE program and ensuring that the Columbus Regional Airport Authority complies with all provision of 49 CFR Part 26. The DBELO has direct, independent access to Joseph Nardone, President & CEO, concerning DBE program matters. An organization chart displaying the DBELO's position in the organization is found in Attachment 2 to this program.

The DBELO is responsible for developing, implementing and monitoring the DBE program, in coordination, with other appropriate officials. The DBELO has a staff of one direct report and multiple staff resources from other internal departments to assist in the administration of the program. The duties and responsibilities of the DBELO include the following:

1. Gathers and reports statistical data and other information as required by DOT.
2. Reviews third party contracts and purchase requisitions for compliance with this program.
3. Works with all departments to set overall annual goals.
4. Ensures that bid notices and requests for proposals are available to DBEs in a timely manner.
5. Identifies contracts and procurements so that DBE goals are included in solicitations (both race-neutral methods and contract specific goals) and monitors results.
6. Analyzes the Authority's progress toward attainment and identifies ways to improve progress.
7. Participates in pre-bid meetings.
8. Advises the President & CEO/governing body on DBE matters and achievement.
9. Determines contractor compliance with good faith efforts.
10. Provides DBEs with information and assistance in preparing bids, obtaining bonding and insurance.
11. Participates in DBE training seminars.
12. Provides outreach to DBEs and community organizations to advise them of opportunities.
13. Oversees the maintenance of the Authority's updated directory on certified DBEs.

Section 26.27 DBE Financial Institutions

It is the policy of the Authority to investigate the full extent of services offered by financial institutions owned and controlled by socially and economically disadvantaged individuals in the community, to make reasonable efforts to use these institutions, and to encourage prime contractors on DOT-assisted contracts to make use of these institutions. After a preliminary investigation the Authority has not identified any DBE financial institutions within the community. The Authority will continue to look for such institutions and, if found, will make reasonable efforts to use their services. Should any DBE financial institutions be identified, information regarding their availability can be obtained from the Business Diversity Manager.

Research to Identify Potential DBE Financial Institutions

The Authority checked the on-line resource <http://www.federalreserve.gov/releases/mob/current/default.htm> to identify and learn about financial institutions owned and controlled by social and economic disadvantaged individuals in and around our local community. None could be identified in or around our local community. The Authority will review and check annually the above mentioned website and any other resources to see if any new opportunities can be identified to do business with financial institutions owned and controlled by social and economic disadvantaged individuals.

Section 26.29 Prompt Payment Mechanisms

The Authority requires that all subcontractors performing work on DOT-assisted contracts shall be promptly paid for work performed pursuant to their agreements, in accordance with all relevant federal, state, and local law.

In accordance with 49 CFR §26.29, the Authority established a contract clause implementing this requirement and requires prime contractors to pay subcontractors for satisfactory performance of their contracts no later than 10 days from the prime contractor's receipt of each payment from the Authority.

The Authority ensures prompt and full payment of retainage from the prime contractor to the subcontractor within 10 days after the subcontractor's work is satisfactorily completed. Pursuant to §26.29, the Authority has selected the following method to comply with this requirement:

Hold retainage from prime contractors and provide for prompt and regular incremental acceptances of portions of the prime contract, pay retainage to prime contractors based on these acceptances, and require a contract clause obligating the prime contractor to pay all retainage owed to the subcontractor for satisfactory completion of the accepted work within 10 days after the Authority's payment to the prime contractor.

To implement this measure, the Authority includes the following clause from FAA Advisory Circular 150/5370-10G in each DOT-assisted prime contract:

The Contractor is required to pay all subcontractors for satisfactory performance of their contracts no later than 10 days after the Contractor has received a partial payment. The Authority must ensure prompt and full payment of retainage from the prime Contractor to the subcontractor within 10 days after the subcontractor's work is satisfactorily completed. A subcontractor's work as satisfactorily completed when all the tasks called for in the subcontract have been accomplished and documented as required by the Authority. When the Authority has made an incremental acceptance of a portion of a prime contract, the work of a subcontractor covered by that acceptance is deemed to be satisfactorily completed.

From the total of the amount determined to be payable on a partial payment, a percent, not to exceed 10%, of such total amount will be deducted and retained by the Authority until the final payment is made, except as may be provided (at the Contractor's option) in the Payment of Withheld Funds. The balance of the amount payable, less all previous payments, shall be certified for payment. Should the Contractor exercise its option, as provided in the Payment of Withheld Funds, no such percent retainage shall be deducted.

When at least 95% of the work has been completed, the Engineer shall, at the Authority's discretion and with the consent of the surety, prepare estimates of both the contract value and the cost of the remaining work to be done.

The Authority may retain an amount not less than twice the contract value or estimated cost, whichever is greater, of the work remaining to be done. The remainder, less all previous payments and deductions, will then be certified for payment to the Contractor.

Section 26.31 Directory

The Authority is a non-certifying member of the Ohio Unified Certification Program (UCP). The UCP maintains a directory identifying all firms eligible to participate as DBEs, which contains all the elements required by section 26.31. A link to the online directory may be found in Attachment 4 to this program document.

Section 26.33 Over-Concentration

The CRAA has not identified that over-concentration exists in the types of work that DBEs perform.

Section 26.35 Business Development Programs

The Authority has not established a Business Development Program.

Section 26.37 Monitoring Responsibilities

The Authority implements and carries out appropriate mechanism to ensure compliance with 49 CFR Part 26 program requirement by all program participants, including prompt payment, and describes and set forth these mechanisms in the Authority's DBE program.

The Authority actively monitors participation by maintaining a running tally of actual DBE attainments (e.g. payments actually made to DBE firms), including means of comparing these attainment to commitments.

Monitoring Payments to DBEs and Non-DBEs

The Authority undertakes ongoing monitoring of prime payments to subcontractors over the course of any covered contract. Such monitoring activities will be accomplished through the following methods:

1. We will bring to the attention of the Department of Transportation any false, fraudulent, or dishonest conduct in connection with the program, so that DOT can take the steps (e.g., referral to the Department of Justice for criminal prosecution, referral to the DOT Inspector General, action under suspension and debarment or Program Fraud and Civil Penalties rules) provided in CFR 26.107.
2. We will implement similar action under our own legal authorities, including responsibility determinations in future contracts. Attachment 7 lists the regulation, provisions, and contract remedies available to us in the events of non-compliance with the DBE regulation by a participant in the DBE program.
3. We will implement a monitoring and enforcement mechanism to verify that work committed to DBEs at contract award is actually performed by the DBEs. This will be accomplished by:
 - a) **After Bid Opening-** Following a bid opening, the Business Diversity Office will investigate and verify that the apparent low bidder either will meet the contract goal or has made a good faith effort to achieve the goal. As part of this verification process, the Business Diversity Office will contact DBEs whose quotes the apparent low bidder has indicated in the bid documents as having accepted for purposes of preparing its bid. The Business Diversity Office will verify that the DBE(s) so indicated will be performing as subcontractor(s) on the project and that the amount(s) indicated in the bid accurately reflect(s) the anticipated subcontract amount(s). As part of this verification, the Business Diversity Office will obtain copies of the subcontract agreements between the apparent low bidder and its DBE subcontractor(s).
 - b) **After Contract Award/Execution-** The Authority will only credit DBE participation toward overall and contract goals after payments have been made to the DBE subcontractor(s). The Business Diversity Office will verify that payment has been made. Once the apparent low bidder has been determined, the Business Diversity Office will contact the subcontractors listed in the bid documents, notifying them of their subcontract. Completed forms confirming the type of work to be performed and the amount of the subcontract will be required from both the prime contractor and its

subcontractors as a compliance mechanism. Copies of canceled checks and invoices may be requested by subcontractors to verify payments and contract amount. Subcontractors are also required to sign a sworn affidavit verifying contract amounts.

4. We will implement a mechanism that will provide for a running tally of actual DBE attainments (e.g., payment actually made to DBE firms), including a means of comparing these attainments to commitments. In our reports of DBE participation to DOT, we will show both commitments and attainments, as required by the DOT uniform reporting form.

The Authority will require prime contractors to maintain records and documents of payments to subcontractors, including DBEs, for five years following the performance of the contract. These records will be made available for inspection upon request by any authorized representative of the CRAA or DOT. This reporting requirement extends to all subcontractors, both DBE and non-DBE.

The Business Diversity office proactively reviews contract payments to subcontractors, including DBEs not less than quarterly. Payment reviews will evaluate whether the actual amount paid to DBE subcontractors is equivalent to the amounts reported to the Authority by the prime contractor.

Prompt Payment Dispute Resolution

The Authority will take the following steps to resolve disputes as to whether work has been satisfactorily completed for purposes of §26.29.

The Authority will consider a subcontractor's work as satisfactorily completed when all the tasks called for in the subcontract have been accomplished and documented as required by the Authority. When the Authority has made an incremental acceptance of a portion of a prime contract, the work of a subcontractor covered by that acceptance is deemed to be satisfactorily completed.

The Authority will provide appropriate means to enforce the requirements of this section. These means may include appropriate liquidated damages for failure to comply, the terms and conditions of which the Authority will set. Our program may also provide that any delay or postponement of payment among the parties may take place only for good cause, with the Authority's prior written approval.

The Authority has established, as part of its DBE program, the following mechanism(s) to ensure prompt payment of progress payments and retainage:

Prompt Payment to Subcontractors. Within 10 days after the Contractor receives payment from the Owner (i.e. The Authority) on account of a Subcontractor's Work, the Contractor shall pay that Subcontractor the amount to which the Subcontractor is entitled less retainage attributable to the amount due the Subcontractor. The Contractor shall pay interest of 1-1/2 percent per month, or any part of a month, to a Subcontractor on any undisputed amount not paid to that Subcontractor in accordance with this prompt-payment requirement. The Contractor shall pay to Subcontractor all amounts retained from any payments to Subcontractor within ten days after the Subcontractor's work is substantially complete. The Contractor shall require each Subcontractor to make payments to sub-Subcontractors in a similar manner.

The Contractor shall cause the above provisions to be included in all Subcontracts and sub-subcontracts (regardless of tier) entered into in furtherance of the Work.

The Contractor shall not include in any Subcontract any provision which conditions the Contractor's

obligation to pay a Subcontractor or the timing of the Contractor's payment of a Subcontractor except as specifically provided in this paragraph on the Contractor's receipt of money from the Authority. The Contractor shall also prohibit each Subcontractor from including any such provision in any sub-subcontract (regardless of tier) entered into in furtherance of the Work. The intent of this clause is to prohibit the use of provisions commonly known as "contingent-pay provisions", "pay-if-paid provisions", and "pay-when-paid provisions" from being used on the project.

Should the Contractor fail to comply with these provisions, the Authority may withhold payment from Contractor, pay the Subcontractor directly, or take such other action as the Authority deems necessary to compel the Contractor's compliance.

Prompt Payment Complaints

Complaints by subcontractors regarding the prompt payment requirements are handled according to the following procedure.

- Subcontractor should communicate directly with the Prime Contractor about prompt payment issues. If affected subcontractor is not comfortable contacting prime directly regarding payment or unable to resolve payment discrepancies with the prime directly, subcontractor should contact the DBELO of the Authority to initiate complaint.
- If the subcontractor feels the DBELO is not handling the prompt payment complaint in a timely, efficient and/or effective manner, the subcontractor may contact the appropriate FAA or DOT personnel.

Enforcement Actions for Noncompliance of Participants

The Authority will provide appropriate means to enforce the requirements of §26.29. These means include:

- *Advise subcontractors of the availability of the payment and performance bond to assure payment for labor and materials in the execution of the work provided for in the contract*
- *Pay subcontractors directly and deduct this amount from the amount(s) owed to the prime*
- *Other remedies for failure to comply, up to and including withholding payments and contract termination.*

The Authority will actively implement the enforcement actions detailed above.

Monitoring Contracts and Work Sites

The Authority reviews contracting records and engages in active monitoring of work sites to ensure that work committed to DBEs at contract award or subsequently (*e.g.*, as the result of modification to the contract) is actually performed by the DBEs to which the work was committed. Work site monitoring is performed by either the Specialist, Procurement & Business Diversity, the DBELO or the respective Project Manager. Contracting records are reviewed by the DBELO or the Specialist, Procurement & Business Diversity. The Authority will maintain written certification that contracting records have been reviewed and work sites have been monitored for this purpose.

Section 26.39 Fostering Small Business Participation

The Authority has created a Small Business element to structure contracting requirements to facilitate competition by small business concerns, taking all reasonable steps to eliminate obstacles to their participation, including unnecessary and unjustified bundling of contract requirements that may preclude small business participation in procurements as prime contractors or subcontractors.

The Authority's small business element, called the Diversity Business Partner program, is incorporated as Attachment 10 to this DBE Program. The program elements will be actively implemented to foster small business participation. **Implementation of the small business element is required in order for the Authority to be considered by DOT as implementing this DBE program in good faith.**

SUBPART C-GOALS, GOOD FAITH EFFORTS AND COUNTING

Section 26.43 Set Asides or Quotas

The Authority does not use quotas in any way in the administration of this DBE program.

Section 26.45 Overall Goals

The Authority will establish an overall DBE goal covering a three-year federal fiscal year period if we anticipate awarding DOT-funded prime contracts the cumulative total value of which exceeds \$250,000 in DOT funds during any one or more of the reporting fiscal years within the three-year goal period. In accordance with Section 26.45(f) the Authority will submit its Overall Three-year DBE Goal to FAA by August 1st of the year in which the goal is due, as required by the schedule established by and posted to the website of the FAA.

FAA:

https://www.faa.gov/about/office_org/headquarters_offices/acr/bus_ent_program/media/DBE%20and%20ACDBE%20Reporting%20Requirements%20for%20Airport%20Grant%20Recipients.pdf

The DBE goals will be established in accordance with the 2-step process as specified in 49 CFR Part 26.45. If the Authority does not anticipate awarding prime contracts the cumulative total value of which exceeds \$250,000 in DOT funds during any of the years within the three-year reporting period, an overall goal will not be developed, However, this DBE Program will remain in effect and the Authority will seek to fulfill the objectives outlined in 49 CFR Part 26.1.

Step 1. The first step is to determine a base figure for the relative availability of DBEs in the market area. The Authority will use one or more of the following resources, DBE Directories and Census Bureau Data, a Bidders List, a Disparity Study, the goal of another DOT recipient or other alternative methods as a method to determine the base figure. The Authority understands that the exclusive use of a list of prequalified contractors or plan holders, or a bidders list that does not comply with the

requirements of 49 CFR Part 26.45(c)(2), is not an acceptable alternative means of determining the availability of DBEs.

Step 2. The second step is to adjust, if necessary, the “base figure” percentage from Step 1 so that it reflects as accurately as possible the DBE participation the Authority would expect in the absence of discrimination. Adjustments may be made based on past participation, information from a disparity study (to the extent it is not already accounted for in the base goal), and/or information about barriers to entry to past competitiveness of DBEs on contracts. The Authority will examine all of the evidence available in its jurisdiction to determine what adjustment, if any, is needed. If the evidence does not suggest an adjustment is necessary, then no adjustment shall be made.

Any methodology selected will be based on demonstrable evidence of local market conditions and be designed to ultimately attain a goal that is rationally related to the relative availability of DBEs in our market.

Section 26.45 (g)(1)

In establishing the overall goal, the Authority will provide for consultation and publication. This includes consultation with minority, women’s and general contractor groups, community organizations, and other officials or organizations which could be expected to have information concerning the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and the Authority’s efforts to establish a level playing field for the participation of DBEs. The consultation will include a scheduled, direct, interactive exchange (e.g., a face-to-face meeting, video conference, teleconference) with as many interested stakeholders as possible focused on obtaining information relevant to the goal setting process, and it will occur before the Authority is required to submit our goal methodology to the operating administration for review pursuant to paragraph (f) of this section. The goal submission will document the consultation process that we engaged in. Notwithstanding paragraph (f)(4) of this section, the proposed goal will not be implemented until this requirement is met.

In addition to the consultation described above, the Authority will publish a notice announcing the proposed overall goal before submission to the FAA on August 1st. The notice will be posted on our official internet website as well as on our diversity software platform, B2GNow. If the proposed goal changes following review by the FAA, the revised goal will be posted on the official internet website and on B2GNow.

The Overall Three-Year DBE Goal submission to FAA will include a summary of information and comments received, if any, during this public participation process and our responses.

The Authority will begin using the overall goal on October 1 of the relevant period, unless other instructions from FAA have been received.

Section 26.45 (e) Project Goals

If permitted or required by the FAA Administrator, an overall goal may be expressed as a percentage of funds for a particular grant or project or group of grants and/or projects, including entire projects. Like other overall goals, a project goal may be adjusted to reflect changed circumstances, with the concurrence of the appropriate operating administration. A project goal is an overall goal, and must meet all the

substantive and procedural requirements of this section pertaining to overall goals. A project goal covers the entire length of the project to which it applies. The project goal will include a projection of the DBE participation anticipated to be obtained during each fiscal year covered by the project goal. The funds for the project to which the project goal pertains are separated from the base from which the regular overall goal, applicable to contracts not part of the project covered by a project goal, is calculated.

If a goal is established on a project basis, the goal will be used by the time of the first solicitation for a DOT-assisted contract for the project.

Section 26.45(f) - Prior Operating Administration Concurrence

The Authority understands that prior FAA concurrence with the overall goal is not required. However, if the FAA review suggests that the overall goal has not been correctly calculated or that the method employed by the Authority for calculating goals is inadequate, the FAA may, after consulting with us, adjust the overall goal or require that the goal be adjusted by the Authority. The adjusted overall goal is binding. In evaluating the adequacy or soundness of the methodology used to derive the overall goal, the U.S. DOT operating administration will be guided by the goal setting principles and best practices identified by the Department in guidance issued pursuant to § 26.9.

A description of the methodology to calculate the overall goal and the goal calculations can be found in Attachment 5 to this program.

Section 26.47 Failure to Meet Overall Goals

The Authority cannot be penalized, or treated by the Department as being in noncompliance with Part 26, because DBE participation falls short of an overall goal, unless the Authority fails to administer its DBE program in good faith.

The Authority understands that to be considered to be in compliance with this part, an approved DBE Program and overall DBE goal, if applicable, must be maintained, and this DBE Program must be administered in good faith.

The Authority understands that if the awards and commitments shown on their Uniform Report of Awards or Commitments and Payments at the end of any fiscal year are less than the overall goal applicable to that fiscal year, the following actions must be taken in order to be regarded by the Department as implementing our DBE Program in good faith:

- (1) Analyze in detail the reasons for the difference between the overall goal and the awards and commitments in that fiscal year;
- (2) Establish specific steps and milestones to correct the problems identified in the analysis to enable the goal for the new fiscal year to be fully met;
- (3) The Authority will prepare, within 90 days of the end of the fiscal year, the analysis and corrective actions developed under paragraph (c)(1) and (2) of this section. We will retain copy of analysis and corrective actions in records for a minimum of three (3) years, and will make it available to FAA upon request.

Section 26.49 How Overall Goals are Established for Transit Vehicle Manufacturers

Section 26.49 does not apply to the Authority.

Section 26.51(a-c) Breakout of Estimated Race-Neutral and Race Conscious Participation

The Authority will meet the maximum feasible portion of its overall goal by using race-neutral means of facilitating race-neutral DBE participation. Race-neutral DBE participation includes any instance a DBE wins a prime contract through customary competitive procurement procedures or is awarded a subcontract on a prime contract that does not carry a DBE contract goal.

Race-neutral means include, but are not limited to the following:

- (1) Arranging solicitations, times for the presentation of bids, quantities, specifications, and delivery schedules in ways that facilitate participation by DBEs and other small businesses and by making contracts more accessible to small businesses, by means such as those provided under §26.39 of Part 26.
- (2) Providing assistance in overcoming limitations such as inability to obtain bonding or financing (e.g., by such means as simplifying the bonding process, reducing bonding requirements, eliminating the impact of surety costs from bids, and providing services to help DBEs, and other small businesses, obtain bonding and financing);
- (3) Providing technical assistance and other services;
- (4) Carrying out information and communications programs on contracting procedures and specific contract opportunities (e.g., ensuring the inclusion of DBEs, and other small businesses, on recipient mailing lists for bidders; ensuring the dissemination to bidders on prime contracts of lists of potential subcontractors; provision of information in languages other than English, where appropriate);
- (5) Implementing a supportive services program to develop and improve immediate and long-term business management, record keeping, and financial and accounting capability for DBEs and other small businesses;
- (6) Providing services to help DBEs, and other small businesses, improve long-term development, increase opportunities to participate in a variety of kinds of work, handle increasingly significant projects, and achieve eventual self-sufficiency;
- (7) Establishing a program to assist new, start-up firms, particularly in fields in which DBE participation has historically been low;
- (8) Ensuring distribution of the DBE directory, through print and electronic means, to the widest feasible universe of potential prime contractors; and
- (9) Assisting DBEs, and other small businesses, to develop their capability to utilize emerging technology and conduct business through electronic media.

The breakout of estimated race-neutral and race-conscious participation can be found in Attachment 5 to this program.

Section 26.51(d-g) Contract Goals

The CRAA will arrange solicitations, times for the presentation of bids, quantities, specifications, and delivery schedules in ways that facilitate participation by DBEs and other small businesses and by making contracts more accessible to small businesses, by means such as those provided under § 26.39.

If the approved projection under paragraph (c) of section 26.51 estimates that the entire overall goal for a given year through race-neutral means, contract goals will not be set during that year, unless the use of contract goals becomes necessary in order meet the overall goal.

Contract goals will be established only on those DOT-assisted contracts that have subcontracting possibilities. A contract goal need not be established on every such contract, and the size of contract goals will be adapted to the circumstances of each such contract (e.g., type and location of work, availability of DBEs to perform the particular type of work).

Contract goal will be expressed as a percentage of the total amount of a DOT-assisted contract.

Section 26.53 Good Faith Efforts Procedures in Situations where there are Contract Goals

Section 26.53 (a) & (c) Demonstration of Good Faith Efforts (pre-award)

In cases where a contract goal has been established, the contract in question will only be awarded to a bidder/offeror that has made good faith efforts to meet the contract goal. The bidder/offeror can demonstrate that it has made good faith efforts by either meeting the contract goal or documenting that it has made adequate good faith efforts to do so. Examples of good faith efforts are found in Appendix A to Part 26.

Karmin Bailey, DBELO, is responsible for determining whether a bidder/offeror who has not met the contract goal has documented sufficient good faith efforts to be regarded as Responsive. The forms found in Attachment 6 will be used to help determine good faith effort.

The Authority will ensure that all information is complete and accurate and adequately documents the bidder/offeror's good faith efforts before committing to the performance of the contract by the bidder/offeror.

Section 26.53 (b) Information to be submitted

In all solicitations for DOT-assisted contracts for which a contract goal has been established, the Authority will require every bidder/offeror to submit the following information:

- (1) The names and addresses of all DBE firms that will participate in the contract.
- (2) A description of the work each DBE will perform. To count toward meeting a goal, each DBE firm must be certified in a NAICS code applicable to the kind of work the firm would perform on the contract.
- (3) The dollar amount of the participation of each DBE firm participating.

- (4) Written documentation of the bidder/offeror's commitment to use each DBE subcontractor whose participation it submits to meet a contract goal.
- (5) Written confirmation from each listed DBE firm that it is participating in the contract in the kind and amount of work provided in the prime contractor's commitment.
- (6) If the contract goal is not met, evidence of good faith efforts (as elaborated in Appendix A of Part 26). The documentation of good faith efforts must include copies of each DBE and non-DBE subcontractor quote submitted to the bidder/offeror when a non-DBE subcontractor was selected over a DBE for work on the contract.

Under sealed bid procedures, the bidder will be required to submit the above-listed information with its bid. The Authority will evaluate the submitted information in conjunction with its evaluation of bid responsiveness

Under negotiated procurement procedures, including in connection with the construction manager at risk and a design-build project delivery systems, the offeror may (1) make a contractually binding commitment to meet the contract goal at the time of its initial proposal submission and (2) submit the above-listed information with its proposed guaranteed maximum price amendment(s).

Regardless of the applicable procurement procedures, award of the contract will be conditioned on the bidder/offeror meeting the requirements of this section.

Section 26.53 (d) Administrative Reconsideration

Within five (5) business days of being informed by the Authority that it is not responsive because it has not documented adequate good faith efforts, a bidder/offeror may request administrative reconsideration. Bidder/offeror should make this request in writing to the following reconsideration official:

Julie Pemberton, Director, Risk Management & Compliance
Columbus Regional Airport Authority
4600 International Gateway
Columbus, OH 43219
614-239-4000
JPemberton@ColumbusAirports.com

The reconsideration official will not have played any role in the original determination that the bidder/offeror did not document sufficient good faith efforts.

As part of this reconsideration, the bidder/offeror will have the opportunity to provide written documentation or argument concerning the issue of whether it met the goal or made adequate good faith efforts to do so. The bidder/offeror will have the opportunity to meet in person with our reconsideration official to discuss the issue of whether the goal was met or the bidder/offeror made adequate good faith efforts to do. The bidder/offeror will be sent a written decision on reconsideration, explaining the basis for finding that the bidder did or did not meet the goal or make adequate good faith efforts to do so. The result of the reconsideration process is not administratively appealable to the Department of Transportation.

Section 26.53 (f) (g) Good Faith Efforts Procedural Requirements (post-solicitation)

The awarded contractor will be required to make available upon request a copy of all DBE subcontracts. The contractor shall ensure that all subcontracts or agreements with DBEs to supply labor or materials include all required contract provisions and mandate that the subcontractor and all lower tier subcontractors perform in accordance with the provisions of Part 26.

Prime contractors will be prohibited from terminating a DBE subcontractor listed in response to a covered solicitation (or an approved substitute DBE firm) without the prior written consent of the Authority. This includes, but is not limited to, instances in which a prime contractor seeks to perform work originally designated for a DBE subcontractor with its own forces or those of an affiliate, a non-DBE firm, or another DBE firm.

Such written consent will be provided only if the Authority agrees, for reasons stated in the concurrence document, that the prime contractor has good cause to terminate the DBE firm. For purposes of this paragraph, good cause includes the following circumstances:

- (1) The listed DBE subcontractor fails or refuses to execute a written contract;
- (2) The listed DBE subcontractor fails or refuses to perform the work of its subcontract in a way consistent with normal industry standards. Provided however, that good cause does not exist if the failure or refusal of the DBE subcontractor to perform its work on the subcontract results from the bad faith or discriminatory action of the prime contractor;
- (3) The listed DBE subcontractor fails or refuses to meet the prime contractor's reasonable, non-discriminatory bond requirements.
- (4) The listed DBE subcontractor becomes bankrupt, insolvent, or exhibits credit unworthiness;
- (5) The listed DBE subcontractor is ineligible to work on public works projects because of suspension and debarment proceedings pursuant to 2 CFR Parts 180, 215 and 1,200 or applicable state law;
- (6) The Authority determined that the listed DBE subcontractor is not a responsible contractor;
- (7) The listed DBE subcontractor voluntarily withdraws from the project and provides the Authority written notice of its withdrawal;
- (8) The listed DBE is ineligible to receive DBE credit for the type of work required;
- (9) A DBE owner dies or becomes disabled with the result that the listed DBE contractor is unable to complete its work on the contract;
- (10) Other documented good cause that the Authority has determined compels the termination of the DBE subcontractor. Provided, that good cause does not exist if the prime contractor seeks to terminate a DBE it relied upon to obtain the contract so that the prime contractor can self-perform the work for which the DBE contractor was engaged or so that the prime contractor can substitute another DBE or non-DBE contractor after contract award.

Before transmitting to the Authority a request to terminate and/or substitute a DBE subcontractor, the prime contractor must give notice in writing to the DBE subcontractor, with a copy to the Authority, of its intent to request to terminate and/or substitute the DBE, and the reason(s) for the request.

The prime contractor must give the DBE five days to respond to the prime contractor's notice and advise the Authority and the prime contractor of the reasons, if any, why the DBE objects to the proposed termination of its subcontract and why the prime contractor's action should not be approved. If required

in a particular case as a matter of public necessity (*e.g.*, safety), a response period shorter than five days may be provided.

In addition to post-award terminations, the provisions of this section apply to pre-award deletions of or substitutions for DBE firms put forward by offerors in negotiated procurements.

Each prime contract will include a provision stating:

The contractor shall utilize the specific DBEs listed in the contractor's [*bid/solicitation*] response to perform the work and supply the materials for which each is listed unless the contractor obtains prior written consent of the Authority as provided in 49 CFR Part 26, §26.53(f). Unless such consent is provided, the contractor shall not be entitled to any payment for work or material unless it is performed or supplied by the listed DBE.

The Authority will require a contractor to make good faith efforts to replace a DBE that is terminated or has otherwise failed to complete its work on a contract with another certified DBE. These good faith efforts shall be directed at finding another DBE to perform at least the same amount of work under the contract as the DBE that was terminated, to the extent needed to meet the contract goal that was established for the procurement. The good faith efforts shall be documented by the contractor. If the Authority requests documentation from the contractor under this provision, the contractor shall submit the documentation within 7 days, which may be extended for an additional 7 days if necessary at the request of the contractor. The Authority shall provide a written determination to the contractor stating whether or not good faith efforts have been demonstrated.

If the contractor fails or refuses to comply in the time specified, the contracting office/representative of the Authority may issue an order stopping all or part of payment/work until satisfactory action has been taken. If the contractor still fails to comply, the contracting officer may issue a termination for default proceeding.

[Note: The provisions of the foregoing section apply only when a contract goal is established.]

Section 26.55 Counting DBE Participation

DBE participation will be counted toward overall and contract goals as provided in 49 CFR 26.55. The participation of a DBE subcontractor will not be counted toward a contractor's final compliance with its DBE obligations on a contract until the amount being counted has actually been paid to the DBE.

In the case of post-award substitutions or additions, if a firm is not currently certified as a DBE in accordance with the standards of subpart D of Part 26 at the time of the execution of the contract, the firm's participation will not be counted toward any DBE goals, except as provided for in section 26.87(j).

SUBPART D- CERTIFICATION STANDARDS

Section 26.61-26.73 Certification Process

The Authority is a non-certifying member of the Ohio Unified Certification Program (UCP). Ohio UCP will use the certification standards of Subpart D of Part 26 to determine the eligibility of firms to

participate as DBEs in DOT-assisted contracts. To be certified as a DBE, a firm must meet all certification eligibility standards. Certifying Ohio UCP members make all certification decisions based on the facts as a whole.

For information about the certification process or to apply for certification, firms should contact:

The Ohio Unified Certification Program
The Ohio Department of Transportation
Office of Small Business and Disadvantaged Business Enterprise
1980 W. Broad Street, MS 3270
Columbus, OH 43223
Phone: (614) 466-3957
Fax: (614) 728-2078
www.dot.sdbe@dot.ohio.gov

The Uniform Certification Application form and documentation requirements are found in Attachment 8 to this program.

SUBPART E- CERTIFICATION PROCEDURES

Section 26.81 Unified Certification Programs (UCP)

The Authority is a member of a Unified Certification Program (UCP) administered by The Ohio Department of Transportation. The UCP will meet all requirements of this section. (see Attachment 9 for the link to the Authority's agreement with the Ohio UCP).

SUBPART F- COMPLIANCE AND ENFORCEMENT

Section 26.101 Compliance Procedures Applicable to the Columbus Regional Airport Authority

The Authority understands that if it fails to comply with any requirement of this part, the Authority may be subject to formal enforcement action under §26.103 or §26.105 or appropriate program sanctions by the concerned operating administration, such as the suspension or termination of Federal funds, or refusal to approve projects, grants or contracts until deficiencies are remedied. Program sanctions may include, in the case of the FAA program, actions consistent with 49 U.S.C. 47106(d), 47111(d).

Section 26.109 Information, Confidentiality, Cooperation, Intimidation or Retaliation

Information that may reasonably be regarded as confidential business information, consistent with Federal, state, and local law will be safeguarded from disclosure to third parties.

The Ohio open records act guides the Authority regarding the release of public records and is found at Ohio Revised Code Sections 149.011 (definitions) and 149.43 (See Attachment 11 for both sections).

ORC 149.011(G) defines a record as any document regardless of physical form or characteristic, created or received by or coming under the jurisdiction of any political subdivision, including the Authority, which serves to document its organization, functions, policies, decisions, procedures, operations, or other activities. The Authority's obligations for making records available to the public upon request are explained in Section 149.43.

To the extent 49 CFR Part 26 does not exempt information provided in furtherance of the Authority's DBE program from disclosure, the Authority must make records related to the program available to the public. Ohio law exempts trade secrets from disclosure in ORC 1333.61. Trade secrets include financial information if it derives independent economic value, actual or potential, from not being generally known to, and not being readily ascertainable by proper means by, other persons who can obtain economic value from its disclosure or use, and it is the subject of efforts that are reasonable under the circumstances to maintain its secrecy. Additionally, and notwithstanding any contrary provisions of state or local law, the Authority will not release personal financial information, submitted in response to the personal net worth requirement, to a third party (other than DOT) without the written consent of the submitter.

Notwithstanding any provision of Federal or state law, information that may reasonably be construed as confidential business information will not be released to any third party without the written consent of the firm that submitted the information, including applications for DBE certification and supporting information. However, this information will be transmitted to DOT in any certification appeal proceeding under § 26.89 of Part 26 or to any other state to which the individual's firm has applied for certification under § 26.85 of Part 26.

All participants in the Department's DBE program (including, but not limited to, recipients, DBE firms and applicants for DBE certification, complainants and appellants, and contractors using DBE firms to meet contract goals) are required to cooperate fully and promptly with DOT and recipient compliance reviews, certification reviews, investigations, and other requests for information. Failure to do so shall be a ground for appropriate action against the party involved (e.g., with respect to recipients, a finding of noncompliance; with respect to DBE firms, denial of certification or removal of eligibility and/or suspension and debarment; with respect to a complainant or appellant, dismissal of the complaint or appeal; with respect to a contractor which uses DBE firms to meet goals, findings of non-responsibility for future contracts and/or suspension and debarment).

The Authority, contractor, or any other participant in the program will not intimidate, threaten, coerce, or discriminate against any individual or firm for the purpose of interfering with any right or privilege secured by Part 26 or because the individual or firm has made a complaint, testified, assisted, or participated in any manner in an investigation, proceeding, or hearing under Part 26. The Authority understands that it is in noncompliance with Part 26 if it violates this prohibition.

ATTACHMENTS

<u>ATTACHMENT 1</u>	Regulations: 49 CFR Part 26 Website Link
<u>ATTACHMENT 2</u>	Organizational Chart
<u>ATTACHMENT 3</u>	Bidder's List Collection Form
<u>ATTACHMENT 4</u>	DBE Directory Website link
<u>ATTACHMENT 5</u>	Overall Goal Calculations
<u>ATTACHMENT 6</u>	Demonstration of Good Faith Efforts - Forms 1 & 2
<u>ATTACHMENT 7</u>	DBE Monitoring and Enforcement Mechanisms
<u>ATTACHMENT 8</u>	DBE Certification Application Form
<u>ATTACHMENT 9</u>	Ohio's UCP Agreement
<u>ATTACHMENT 10</u>	Small Business Element Program
<u>ATTACHMENT 11</u>	Ohio Public Records Laws (ORC 149.011 and 149.43)

ATTACHMENT 1

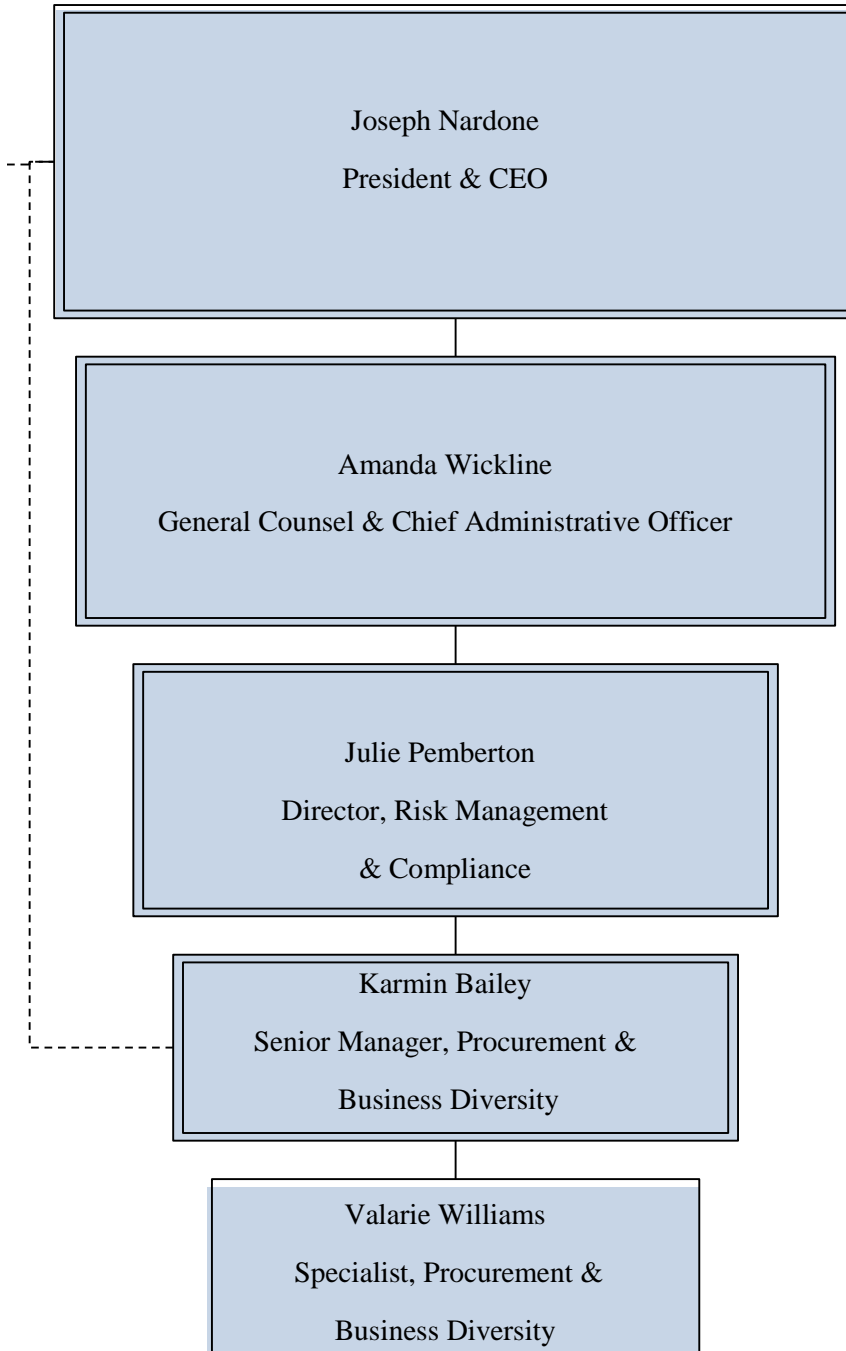
Regulations: 49 CFR Part 26 website link

http://www.ecfr.gov/cgi-bin/text-idx?tpl=/ecfrbrowse/Title49/49cfr26_main_02.tpl

ATTACHMENT 2

Organizational Chart

Administration



ATTACHMENT 3

Bidder's List Collection Form

**PRIME CONTRACTOR QUESTIONNAIRE PART 1
Complete and return this part with your bid**

**NAME OF PROJECT
NAME OF AIRPORT**

Pursuant to the criteria established in the Ohio Revised Code Section 9.312, this information shall be used to determine whether the bidder is responsible. All information submitted will be destroyed after determination. Failure to timely supply all requested information may deem the bid non-responsive. Additional information related to the subjects contained in this questionnaire may be required to complete the evaluation of bids.

If your firm is the apparent low bidder, your firm is required to submit the additional information required in "Part 2" of this questionnaire within the time limits provided in Part 2.

FURTHER, IF YOUR FIRM IS THE APPARENT LOW BIDDER, SUBCONTRACTORS PROVIDING LABOR THAT IS VALUED AT TWENTY-FIVE PERCENT (25%) OR MORE OF THE TOTAL VALUE OF CONTRACT ARE REQUIRED TO SUBMIT THE INFORMATION REQUIRED IN THIS PART 1 AND THE ADDITIONAL INFORMATION REQUIRED IN PART 2 OF THIS QUESTIONNAIRE. IN THE CASE OF THOSE SUBCONTRACTORS, BOTH PART 1 AND PART 2 ARE REQUIRED WITHIN THE TIME LIMITS PROVIDED IN PART 2.

NAME OF FIRM: _____

CONTACT NAME: _____

PHONE NUMBER: _____ FAX: _____

E-MAIL ADDRESS: _____ TAX I.D. #: _____

WEB SITE ADDRESS: _____

How many years has company been in business as a contractor? _____

How many years has company been in business under present name? _____

Under what other or former names has the company done business? List names and dates

1. LICENSE

- A. Name of license holder for license required based on scope of work.

(Attach additional pages with license information if more than one license is required)

License Number _____

License Classification _____ Exp Date _____

2. COMPANY STRUCTURE

A. CORPORATION _____

Date of Incorporation _____ State of Incorporation _____

President _____ Vice President _____

Secretary _____ Treasurer _____

B. PARTNERSHIP _____

Date of Organization _____ General or Limited _____

Name and Address of Principals:

C. SOLE PROPRIETORSHIP _____

Address _____

D. DBE CERTIFIED BY UCP (Attach copy of certificate)

Are you DBE certified? Yes ___ No _____

3. SAFETY

List your company's Interstate Experience Modification Rate (EMR) for the three most recent years.

Year	EMR
20__	

20__	
20__	

A. Provide copies of the following:

- Verification of EMR from your insurance carrier
- Complete written Safety Program

B. Has your company (either under current or previous name) ever been associated or involved in a job site death(s)

Yes _____ No _____ If Yes, when? _____

Please Explain: _____

C. OSHA INSPECTIONS

1. Have you been inspected by OSHA in the state of Ohio in the last three years?

Yes ___ No ___

2. Were these inspections in response to complaints? Yes ___ No ___

3. Have you been cited as a result of these inspections? Yes ___ No ___

If yes, describe the citations:

4. LITIGATION INFORMATION

A. Have you had a contract terminated for default within the past five years?

Yes ___ No ___ If Yes Please Explain: _____

When? _____

- B.** Are there any judgments, claims, arbitration proceedings or suits pending or outstanding against your company (either under current or previous name)?

Yes ___ No ___ If Yes Please Explain: _____

- C.** Has your company (either under current or previous name) filed any lawsuits, submitted claims, or been involved in any litigation with regard to your contract activity within the last five years?

Yes ___ No ___ If Yes Please Explain: _____

- D.** Has your company (either under current or previous name) had a Performance Bond called in the last 5 years?

Yes ___ No ___ If Yes Please Explain: _____

INSURANCE

Provide an insurance "certificate for information;" evidence or evidence of ability to insure to minimum limits ("Accord" Form or other) of Insurance coverage as listed in the Schedule of Insurance contained within the proposal/contract document. (Attach a sample insurance certificate and additional insured endorsement with this completed application.)

5. DRUG-FREE WORKPLACE

The Contractor hereby certifies that it is enrolled and in good standing in the Ohio Bureau of Workers' Compensation (BWC) Drug-Free Safety Program (DFSP) or an equivalent BWC approved DFSP in accordance with the requirements of Revised Code Section 153.03-153.031, including the placement of its employees in a pool with a random drug testing rate of at least 5%.

Are all of the subcontractors you will be using on this project in compliance with the Bureau of Workers' Compensation Drug-Free Workplace program? ___ Yes ___ No

Provide an executed version of the information below with your response.

I the undersigned Applicant do hereby swear (or affirm) that the information supplied herein is true and complete, to the best of my knowledge and belief. I further understand that any misrepresentations, omissions or falsifications of the information required to be supplied may lead, at the CRAA's discretion, to the rejection of my company's bid.

Name of Company

Signature of Applicant

Title

City/County of _____

State/Commonwealth of _____

Acknowledged and sworn to before me this _____ day of _____, 2017

Signature of Notary Public

Notary Public in the State of _____

Commission expires _____

Seal

PRIME CONTRACTOR QUESTIONNAIRE PART 2
Complete and return this part upon request only

NAME OF PROJECT
NAME OF AIRPORT

After the bid due date and time, the CRAA will request this information from the apparent low bidder. Unless otherwise stated, the CRAA must receive the information by delivery to the authorized CRAA agent by 5:00 p.m. EST of the following business day after the information is requested. If it is in the best interest of the CRAA, the CRAA reserves the right to extend the deadline for one additional business day.

Pursuant to the criteria established in the Ohio Revised Code Section 9.312, this information shall be used to determine whether the bidder is responsible. All information submitted will be destroyed after determination. Failure to timely supply all requested information may deem the bid non-responsive. Additional information related to the subjects contained in this questionnaire may be required to complete the evaluation of bids.

FURTHER, IF YOUR FIRM IS THE APPARENT LOW BIDDER, SUBCONTRACTORS PROVIDING LABOR THAT IS VALUED AT TWENTY-FIVE PERCENT (25%) OR MORE OF THE TOTAL VALUE OF CONTRACT ARE REQUIRED TO SUBMIT THE INFORMATION REQUIRED IN THE PART 1 AND THE ADDITIONAL INFORMATION REQUIRED IN PART 2 OF THIS QUESTIONNAIRE. IN THE CASE OF THOSE SUBCONTRACTORS, BOTH PART 1 AND PART 2 ARE REQUIRED WITHIN THE TIME LIMITS PROVIDED IN PART 2.

NAME OF FIRM: _____

CONTACT NAME: _____

PHONE NUMBER: _____ FAX: _____

E-MAIL ADDRESS: _____

1. FINANCIAL INFORMATION –

- A. Attach a copy of your most recent Dun and Bradstreet Comprehensive Insight Plus Report (a Business Report will not be accepted)

- B. Attach a copy of your latest audited or reviewed financial report. In addition, if the audited or reviewed financial reports are older than ninety (90) days from this request, Prime Contractor shall also submit internally compiled financial report.

- C. What was your company's revenue for the past three (3) years:

20____ \$_____ 20____ \$_____ 20____ \$_____

D. What was your company's net income for each of the last three years?

20____ \$_____ 20____ \$_____ 20____ \$_____

E. Average Contract Size \$_____

Minimum: \$_____ Maximum: \$_____

F. Geographical Area of Work: _____

G. Has your company (either under current or previous name) ever filed for bankruptcy protection within the U.S. Bankruptcy Court? Yes ____ No ____

If Yes, Date of Filing: _____ Classification of Filing _____

H. Have any principals of your company, either past or present, been affiliated with any type of Bankruptcy? Yes ____ No ____ If Yes Please Explain: _____

2. BONDING

Bonding Company Name: _____

Address: _____

Agent Name: _____ Phone: _____

Single Project Bonding Capacity \$_____

Aggregate Bonding Capacity \$_____

Available Bonding Capacity \$_____

Current Bonding Rate _____%

3. REFERENCES

A. Bank Reference

Bank Name and Branch:

Account Manager: _____ Phone: _____

Address: _____

Line of Credit: \$_____ Amount in Use: \$_____

B. Clients

On a separate sheet(s), list major projects your company has completed in the past five (5) years. Provide the following information for all projects.

- give the name of the project
- the name of the owner
- the contract amount
- state if the project was completed under budget and give an explanation if not
- the date of contract completion
- state if the project was completed on time and give an explanation if not
give a contact name, title, phone number and email address for the owner

Provide an executed version of the information below with your response.

I the undersigned Applicant do hereby swear (or affirm) that the information supplied herein is true and complete, to the best of my knowledge and belief. I further understand that any misrepresentations, omissions or falsifications of the information required to be supplied may lead, at the CRAA's discretion, to the rejection of my company's bid.

Name of Company

Signature of Applicant

Title

City/County of _____

State/Commonwealth of _____

Acknowledged and sworn to before me this _____ day of

_____, 2017

Signature of Notary Public

Notary Public in the State of _____

Commission expires _____

Seal

SCHEDULE OF SUBCONTRACTORS

Prime Contractor / Consultant Company Name						
CRAA Project Name				CRAA Project No.		
Firm Name / Address / City/State/Zip	DBE? (Y)es or (N)o	Federal Tax ID No.	Business Size Avg. Annual Gross Receipts for Past 3 years	Description of Work To Be Performed	Amount of Bid/ Subcontract	Accepted or Rejected & Why?
<i>Name</i>			<input type="checkbox"/> < \$1mill			
<i>Address</i>			<input type="checkbox"/> > \$1mill < \$5mill			
<i>City, State, Zip</i>			<input type="checkbox"/> > \$5mill			
<i>Name</i>			<input type="checkbox"/> < \$1mill			
<i>Address</i>			<input type="checkbox"/> > \$1mill < \$5mill			
<i>City, State, Zip</i>			<input type="checkbox"/> > \$5mill			
<i>Name</i>			<input type="checkbox"/> < \$1mill			
<i>Address</i>			<input type="checkbox"/> > \$1mill < \$5mill			
<i>City, State, Zip</i>			<input type="checkbox"/> > \$5mill			
<i>Name</i>			<input type="checkbox"/> < \$1mill			
<i>Address</i>			<input type="checkbox"/> > \$1mill < \$5mill			
<i>City, State, Zip</i>			<input type="checkbox"/> > \$5mill			
<i>Name</i>			<input type="checkbox"/> < \$1mill			
<i>Address</i>			<input type="checkbox"/> > \$1mill < \$5mill			
<i>City, State, Zip</i>			<input type="checkbox"/> > \$5mill			
<i>Name</i>			<input type="checkbox"/> < \$1mill			
<i>Address</i>			<input type="checkbox"/> > \$1mill < \$5mill			
<i>City, State, Zip</i>			<input type="checkbox"/> > \$5mill			

SCHEDULE OF SUBCONTRACTORS (cont'd...)

Prime Contractor / Consultant Company Name						
CRAA Project Name				CRAA Project No.		
Firm Name / Address / City/State/Zip	DBE? (Y)es or (N)o	Federal Tax ID No.	Business Size Avg. Annual Gross Receipts for Past 3 years	Description of Work To Be Performed	Amount of Bid/ Subcontract	Accepted or Rejected & Why?
<i>Name</i>			<input type="checkbox"/> < \$1mill			
<i>Address</i>			<input type="checkbox"/> > \$1mill < \$5mill			
<i>City, State, Zip</i>			<input type="checkbox"/> > \$5mill			
<i>Name</i>			<input type="checkbox"/> < \$1mill			
<i>Address</i>			<input type="checkbox"/> > \$1mill < \$5mill			
<i>City, State, Zip</i>			<input type="checkbox"/> > \$5mill			
<i>Name</i>			<input type="checkbox"/> < \$1mill			
<i>Address</i>			<input type="checkbox"/> > \$1mill < \$5mill			
<i>City, State, Zip</i>			<input type="checkbox"/> > \$5mill			
<i>Name</i>			<input type="checkbox"/> < \$1mill			
<i>Address</i>			<input type="checkbox"/> > \$1mill < \$5mill			
<i>City, State, Zip</i>			<input type="checkbox"/> > \$5mill			

The bidder shall list all subcontractors (both DBE and non-DBE) in accordance with Section 2-1.054 of the CRAA General Conditions and per Title 49, Section 26.11 of the Code of Federal Regulations. This listing is required in addition to listing DBE Subcontractors elsewhere in the bid or proposal.

Date

Signature of Authorized Representative

Title

ATTACHMENT 4

DBE Directory Information

1. The Ohio Unified Certification Program
The Ohio Department of Transportation
Office of Small and Disadvantaged Business Enterprise
1980 W. Broad Street, MS 3270
Columbus, OH 43223
2. The Ohio UCP Website at: <http://www.dot.state.oh.us/Divisions/ODI/SDBE/Pages/UCP.aspx>
3. By telephone at 614-466-3957

ATTACHMENT 5

Section 26.45: Overall DBE Three-Year Goal Methodology



COLUMBUS
REGIONAL AIRPORT AUTHORITY



DBE GOAL SETTING METHODOLOGY FFY 2020-2021-2022

PREPARED BY:

Karmin Bailey, DBELO and Senior Manager, Procurement & Business Diversity

Columbus Regional Airport Authority

4600 International Gateway

Columbus, OH 43219

Phone: (614) 239-4092; Fax: (614) 239-3029

E-mail: kbailey@columbusairports.com

Overall DBE Three-Year Goal Methodology

Name of Recipient: Columbus Regional Airport Authority (John Glenn Columbus and Bolton Field)

Goal Period: FY 2020-22 (10/1/2019 through 9/30/2022)

DOT-assisted contract amounts:

Year 1	\$2,010,669
Year 2	\$3,963,517
Year 3	\$2,604,607
Totals	\$8,578,793

Overall Three-Year Goal: 15.0%, to be accomplished through 14.0% Race Conscious and 1.0% Race Neutral

Total dollar amount to be expended on DBEs: \$877,466

Describe the Number and Type of Contracts that the airport anticipates awarding:

Contracts in Fiscal Year #1

1. CMH-Deice Pad Extension - \$1,735,669
2. TZR-Rehab T-Hangar Apron - \$275,000

Contracts in Fiscal Year #2

1. CMH-Noise Compatibility Program Update - \$1,155,517
2. CMH-Rehabilitate Taxiway F - \$2,808,000

Contracts in Fiscal Year #3

1. CMH-Snow Removal Equipment - \$1,144,607
2. TZR-Taxiway A Rehab - \$1,435,000
3. TZR-Update Pavement Mgmt Program (2021/22) - \$25,000

Market Area:

[State of Ohio]

Step 1. Actual relative availability of DBEs

The base figure for the relative availability was calculated as follows:

Method: Use DBE Directories (<http://www.dot.state.oh.us/Divisions/ODI/SDBE/Pages/DBE-Directory.aspx>) and Census Bureau Data (<https://factfinder.census.gov/faces/nav/jsf/pages/searchresults.xhtml>).

Weighted Availability of DBE firms:

Fiscal Year #1

For 10/1/2019 - 9/30/2020, award of the following is anticipated:

Project Name	Trade Description	NAICS Description	NAICS	Trade (\$)	Census	Directory	DBE (%)	DBE (\$) (= Trade \$ x DBE %)
CMH-Deice Pad Extension	Water, Sewer & Related Structures	Water, Sewer & Related Structures Construction	237110	\$1,125,125	38	333	11.4%	\$128,393
CMH-Deice Pad Extension	Highway, Street & Bridge	Highway, Street & Bridge Construction	237310	\$138,697	112	575	19.5%	\$27,016
CMH-Deice Pad Extension	Electrical	Electrical Contractors & Other Wiring Installation Contractors	238210	\$173,700	55	6,021	0.9%	\$1,587
CMH-Deice Pad Extension	Engineering Services	Engineering Services	541330	\$147,530	122	4,602	2.7%	\$3,911
CMH-Deice Pad Extension	Construction Inspection/Observation	Building Inspection Services	541350	\$126,146	12	678	1.8%	\$2,233
CMH-Deice Pad Extension	Surveying & Mapping	Surveying & Mapping (except Geophysical) Services	541370	\$5,100	30	616	4.9%	\$248
CMH-Deice Pad Extension	Testing Laboratories	Testing Laboratories	541380	\$7,496	26	289	9.0%	\$674
CMH-Deice Pad Extension	Landscaping Services	Landscaping Services	561730	\$11,875	43	15,252	0.3%	\$33

CMH- Total				\$1,735,669			9.5%	\$164,095
TZR- Rehab T- Hangar Apron	Highway, Street & Bridge	Highway, Street & Bridge Construction	237310	\$176,000	112	575	19.5%	\$34,282
TZR- Rehab T- Hangar Apron	Heavy Equipment	Construction Machinery Manufacturing	333120	\$44,000	0	37	0.0%	\$0
TZR- Rehab T- Hangar Apron	Engineering Services	Engineering Services	541330	\$27,500	122	4,602	2.7%	\$729
TZR- Rehab T- Hangar Apron	Construction Inspection/Observation	Building Inspection Services	541350	\$20,000	12	678	1.8%	\$354
TZR- Rehab T- Hangar Apron	Testing Laboratories	Testing Laboratories	541380	\$7,500	26	289	9.0%	\$675
TZR-Total				\$275,000			13.1%	\$36,039
Year 1 Total				\$2,010,669			10.0%	\$200,134

Fiscal Year #2

For 10/1/2020 - 9/30/2021, award of the following is anticipated:

Project Name	Trade Description	NAICS Description	NAICS	Trade (\$)	Census	Directory	DBE (%)	DBE (\$) (= Trade \$ x DBE %)
CMH-Noise Compatibility Program Update	Land Use, Studies/Planning	Landscape Architectural Services	541320	\$765,712	22	1,489	1.5%	\$11,313
CMH-Noise Compatibility Program Update	Surveying & Mapping	Surveying & Mapping (except Geophysical) Services	541370	\$42,489	30	616	4.9%	\$2,069

CMH-Noise Compatibility Program Update	Administrative Consulting/Public Outreach	Administrative Management & General Management Consulting Services	541611	\$347,316	151	1,578	9.6%	\$33,235
CMH-Total				\$1,155,517			4.0%	\$46,618
CMH-Rehabilitate Taxiway F	Highway, Street & Bridge	Highway, Street & Bridge Construction	237310	\$2,280,000	112	575	19.5%	\$444,104
CMH-Rehabilitate Taxiway F	Engineering Services	Engineering Services	541330	\$258,000	122	4,602	2.7%	\$6,840
CMH-Rehabilitate Taxiway F	Construction Inspection/Observation	Building Inspection Services	541350	\$195,000	12	678	1.8%	\$3,451
CMH-Rehabilitate Taxiway F	Surveying & Mapping	Surveying & Mapping (except Geophysical) Services	541370	\$20,000	30	616	4.9%	\$974
CMH-Rehabilitate Taxiway F	Testing Laboratories	Testing Laboratories	541380	\$45,000	26	289	9.0%	\$4,048
CMH-Rehabilitate Taxiway F	All Other Professional Services	All Other Professional, Scientific, & Technical Services	541990	\$10,000	33	19,670	0.2%	\$17
CMH-Total				\$2,808,000			16.4%	\$459,435
Year 2 Total				\$3,963,517			12.8%	\$506,053

Fiscal Year #3

For 10/1/2021 - 9/30/2022, award of the following is anticipated:

Project Name	Trade Description	NAICS Description	NAICS	Trade (\$)	Census	Directory	DBE (%)	DBE (\$) (= Trade \$ x DBE %)
CMH-Snow Removal Equipment	Heavy Equipment	Construction Machinery Manufacturing	333120	\$1,144,607	0	37	0.0%	\$0

CMH-Total				\$1,144,607			0.0%	\$0
TZR-Taxiway A Rehab	Highway, Street & Bridge	Highway, Street & Bridge Construction	237310	\$832,300	112	575	19.5%	\$162,118
TZR-Taxiway A Rehab	Heavy Equipment	Construction Machinery Manufacturing	333120	\$287,000	0	37	0.0%	\$0
TZR-Taxiway A Rehab	Engineering Services	Engineering Services	541330	\$143,500	122	4,602	2.7%	\$3,804
TZR-Taxiway A Rehab	Construction Inspection/Observation	Building Inspection Services	541350	\$114,800	12	678	1.8%	\$2,032
TZR-Taxiway A Rehab	Testing Laboratories	Testing Laboratories	541380	\$28,700	26	289	9.0%	\$2,582
TZR-Taxiway A Rehab	Landscaping Services	Landscaping Services	561730	\$28,700	43	15,252	0.3%	\$81
TZR-Taxiway A Rehab				\$1,435,000			11.9%	\$170,617
TZR-Update Pavement Mgmt Program (2021/22)	Engineering Services	Engineering Services	541330	\$25,000	122	4,602	2.7%	\$663
TZR-Total (2021/22)				\$25,000			2.7%	\$663
Year 3 Total				\$2,604,607			6.6%	\$171,280

The base goal projection after weighting is as follows:

- Total Weighted DBE Availability: **\$877,466**
- Total for All Trades: **\$8,578,793**

Dividing the weighted DBE totals by the total estimate for all trades gives a base DBE availability figure for the projects anticipated during the goal-setting period. This figure is expressed as a percentage and serves as the basis for the three-year overall goal.

Base of DBE Goal: **10.2%**

Furthermore, there are no applicable disparity studies for the local market area or recent legal case information from the relevant jurisdictions to show evidence of barriers to entry or competitiveness of DBEs in the market area that is sufficient to warrant making an adjustment to the base goal.

Past History Participation

One piece of data used to determine the adjustment to the base figure was the median of historical DBE accomplishments, as follows:

FY	Total Grant \$ Amount	DBE Goals			Accomplishments			Type of Work
		Race Conscious (%)	Race Neutral (%)	Total	Race Conscious (%)	Race Neutral (%)	Total	
FY 15	\$27,274,000	13.0%	5.0%	18.0%	17.6%	0.9%	18.5%	Rehabilitate Apron, Snow Removal Equipment, Construct Runway, VALE Infrastructure
FY 16	\$6,070,391	13.0%	5.0%	18.0%	42.9%	0.0%	42.9%	Construct Runway
FY 17	\$12,692,440	21.0%	2.0%	23.0%	13.3%	0.1%	13.4%	Construct Runway, Snow Removal Equipment, Reconstruct Taxiways, VALE Infrastructure
FY 18	\$6,380,251	21.0%	2.0%	23.0%	18.3%	2.4%	20.7%	Snow Removal Equipment, VALE Infrastructure, Rehab Taxiway

Arranging this historical data from low to high (13.42%, 18.49%, 20.71%, 42.88%), the median is **20.7%**.

Step 1 Base averaged with historical median: **(10.2% + 20.7%) / 2 = 15.0%**

To arrive at an overall goal, the Step 1 base figure was added to the Step 2 adjustment figure and the total was averaged, arriving at an overall goal of **15.0%**. Columbus Regional Airport Authority (John Glenn Columbus & Bolton Field) believes this adjusted goal accurately reflects DBE participation that can be achieved for the type(s) of work being awarded during this three-year goal period (FY 2020-22).

Furthermore, there are no applicable disparity studies for the local market area or recent legal case information from the relevant jurisdictions to show evidence of barriers to entry or competitiveness of DBEs in the market area that is sufficient to warrant making an adjustment to the base goal.

Breakout of Estimated “Race and Gender Neutral” (RN) and “Race and Gender Conscious” (RC) Participation

Columbus Regional Airport Authority (John Glenn Columbus & Bolton Field) will meet the maximum feasible portion of the overall goal by using race neutral means of facilitating DBE participation.

1. Arranging solicitations, times for the presentation of bids, quantities, specifications, and delivery schedules in ways that facilitates DBE, and other small businesses, participation;
2. Providing assistance in overcoming limitations such as inability to obtain bonding or financing;
3. Providing technical assistance and other services;
4. Carrying out information and communications programs on contracting procedures and specific contract opportunities;
5. Implementing a supportive services program to develop and improve immediate and long-term business management, record keeping, and financial and accounting capability for DBEs and other small businesses;

6. Providing services to help DBEs and other small businesses improve long-term development, increase opportunities to participate in a variety of kinds of work, handle increasingly significant projects, and achieve eventual self-sufficiency;
7. Establishing a program to assist new, start-up firms, particularly in fields in which DBE participation has historically been low;
8. Ensuring distribution of DBE directory, through print and electronic means, to the widest feasible universe of potential prime contractors;
9. Assist DBEs and other small businesses, to develop their capability to utilize emerging technology and conduct business through electronic media.

Columbus Regional Airport Authority (John Glenn Columbus & Bolton Field) estimates that in meeting the established overall goal of 15.0%, it will obtain 1.0% from RN participation and 14.0% through race conscious measures.

This breakout is based on:

In Fiscal Years 15 through 18, Columbus Regional Airport Authority (John Glenn Columbus & Bolton Field) accomplishments exceeded the goal by a median of 0.92%, which may be construed as evidence of race-neutral participation. Therefore, 1.0% of the 15.0% goal is expected through race-neutral means and the remaining 14.0% is to be obtained by race-conscious measures.

Columbus Regional Airport Authority (John Glenn Columbus & Bolton Field) holds meetings with small businesses that are realistically expected to result in at least 1.0% additional DBE participation in the future; therefore, 1.0% of the 15.0% goal is anticipated to be met via race-neutral means and the remaining 14.0% through race-conscious participation.

Columbus Regional Airport Authority (John Glenn Columbus & Bolton Field) will adjust the estimated breakout of race neutral and race conscious DBE participation as needed to reflect actual DBE participation (see §26.51(f)) and track and report race neutral and race conscious participation separately. For reporting purposes, RN DBE participation includes, but is not necessarily limited to the following: DBE participation through a prime contract obtained through customary competitive procurement procedures; DBE participation through a subcontract on a prime contract that does not carry a DBE goal, DBE participation on a prime contract exceeding a contract goal, and DBE participation through a subcontract from a prime contractor that did not consider a firm's DBE status in making the award.

Consultation

In establishing the overall goal, Columbus Regional Airport Authority (John Glenn Columbus & Bolton Field) provided for consultation and publication. This process included consultation with minority, women's, and general contractor groups, community organizations, and other officials or organizations which could be expected to have information concerning the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and the Columbus Regional Airport Authority (John Glenn Columbus & Bolton Field)'s efforts to establish a level playing field for the participation of DBEs. The consultation included a scheduled, direct, interactive exchange with as many interested stakeholders as possible focused on obtaining information relevant to the goal setting process, and was conducted before the goal methodology was submitted to the operating administration for review. Details of the consultation are as follows.

The consultation engaged in was a face-to-face meeting, which was held at Rickenbacker International Airport, from 9am to 11am on June 26, 2019.

No comments were received during the course of the consultation.

A notice of the proposed goal was published on the Columbus Regional Airport Authority (John Glenn Columbus

& Bolton Field) official website before the methodology was submitted to Federal Aviation Administration.

If the proposed goal changes following review by Federal Aviation Administration, the revised goal will be posted on Columbus Regional Airport Authority (John Glenn Columbus & Bolton Field) official website.

Notwithstanding paragraph (f)(4) of §26.45, Columbus Regional Airport Authority (John Glenn Columbus & Bolton Field) proposed goals will not be implemented until this requirement has been met.

PUBLIC NOTICE

Columbus Regional Airport Authority (John Glenn Columbus & Bolton Field) hereby announces its proposed Disadvantaged Business Enterprise (DBE) participation goal of 15.0% for FAA-funded contracts/agreements. The proposed goal pertains to federal fiscal years 2020 through 2022 (10/1/2019 - 9/30/2022). A meeting was held on June 26, 2019 at Rickenbacker International Airport for the purpose of consulting with stakeholders to obtain information relevant to the goal-setting process.

Comments on the DBE goal will be accepted for 30 days from the date of this publication and can be sent to the following:

Karmin Bailey
4600 International Gateway
Columbus, OH 43219
614-239-4092
kbailey@columbusairports.com

OR

Federal Aviation Administration
Office of Civil Rights
Nancy Cibic
847-294-7182

ATTACHMENT 6

Demonstration of Good Faith Efforts - Forms 1 & 2

DECLARATION OF PROPOSED DBE UTILIZATION

This Page Must Be Completed By Prime Bidder To Indicate The Amount (Percentage) Of DBE Participation. This Form is a Required Submission with the Bid / Proposal to CRAA.

The undersigned, as a representative of the entity, _____, submitting a bid/proposal for the _____ project, hereby acknowledges that the DBE goal established for this project is _____ %.

Note: Bidder Shall Make One Of The Two Certifications Noted Below:

DBE Goal Met. The Bidder further represents that the proposed level of DBE participation as set forth in the enclosed Schedule of DBE participation for this project is _____ % and represents attainment of the DBE participation goal. The bidder has met the overall Disadvantaged Business Enterprise participation goal with a total DBE Commitment Amount of _____ (dollars). The bidder agrees that the DBE firm(s) listed in Schedule of DBE Participation will be used to accomplish the DBE participation commitment for this contract, for at least the dollar amounts set forth herein. Affidavits of Intent confirming the proposed participation of the DBEs set forth on the Schedule of DBE Participation are attached.

DBE Goal Not Met. The prime contractor has concluded that it is unable to achieve the DBE participation goal set for this contract and hereby requests a waiver of the overall goal. The bidder verifies that it has employed good faith efforts to meet the established DBE goal and has submitted documentation of those efforts along with its bid documentation. The bidder further agrees that the DBE firms listed in the Schedule of DBE Participation will be used to accomplish the DBE participation goal for this contract, for at least the dollar amounts set forth herein. Affidavits of Intent confirming the proposed participation of the DBEs set forth on the Schedule of DBE Participation are attached.

CRAA Project Number		Total bid/ Contract Amount	\$	
Name of DBE Company	Contact Person	Scope of Work	Percentage of Total Bid ÷ Subcontract Amount	Amount of Subcontract
			%	
			%	
			%	
			%	
			%	
			%	
Total DBE Commitment				
Total Percentage of DBE Commitments (Total \$ DBE participation ÷ Total \$ Bid Amount)				

Attach Additional Copies, If Necessary.

The undersigned further agrees to enter into formal agreement with DBEs listed above or approved substitutions, for the work described in this schedule conditioned upon the award of a contract by the CRAA. The undersigned will provide the CRAA's Manager, Office of Contracts & Procurement a copy of the executed contract(s) with all DBE firms to perform on this contract, upon request.

Signature

Title

Date

AFFIDAVIT OF DBE INTENT TO PERFORM AS A SUBCONTRACTOR/SUBCONSULTANT/SUPPLIER {PART 1 OF 2}

INSTRUCTIONS: Complete one (1) form for **EACH** certified Disadvantaged Business Enterprise (DBE) committed to performing on this contract.

CRAA Project Name		Project No.	
Prime Contractor/Consultant Company Name			
Name of Person Completing This Form			
Is Prime Contractor/Consultant certified as a Disadvantaged Business Enterprise (DBE)?		<input type="checkbox"/> Yes	<input type="checkbox"/> No
DBE FIRM INFORMATION			
DBE Firm Name			
DBE Firm Contact			
DBE Firm Address		City	State/Zip
Phone:		Email:	
DBE Subcontract Amount			

1. The undersigned DBE firm intends to perform work in connection with the above referenced project as:

<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
An individual	A partnership	A corporation	A joint venture	Other
2. The undersigned affirms that (s)he is a duly authorized official representing the proposed DBE or (Minority, Women-Owned, EDGE, or Small Business Enterprise, if specified as eligible to count toward the DBE goal) and affirms its certification has not expired nor been revoked. The undersigned also affirms that the DBE firm is certified to perform the work described herein and that its current certification letter will reflect appropriate NAICS codes associated with the described scope of work.

Certifying Agency (Attach Copy of Current Certifications):

DBE
Ohio UCP

3. If awarded the contract, the undersigned intends to enter into subcontract to perform the work described in Part 2 of this form for the prices/subcontract amount indicated.

* If DBE Firm Is A Third-Tier Subcontractor, This Form Must Also Be Executed By The Second-Tier Subcontractor That Has The Subcontract Agreement With The DBE Firm.

X	
Authorized Signature of Prime Contractor	Title:
X	
Authorized Signature of DBE Subcontractor/ Consultant/ Supplier (SECOND TIER):	Title:
X	
Authorized Signature of DBE Subcontractor/ Consultant/ Supplier (THIRD TIER):	Title:

(THIS FORM CONTINUES ON THE NEXT PAGE)

AFFIDAVIT OF DBE INTENT TO PERFORM AS A SUBCONTRACTOR/SUBCONSULTANT/SUPPLIER {PART 2 OF 2}

* Please Use A Separate Form for EACH DBE Firm To Be Utilized On The Project.

* Fill In ONLY The Appropriate Section For The Specified DBE Firm Listed On Part 1 Of This Form.

Description of Work To Be Performed by DBE Certified Subcontractors						
Bid Item #	Item Description	Scope of Work	NAICS Code	Unit Price	Quantity	Total
				\$		\$
				\$		\$
Total Value of Work To Be Performed By Certified DBE Firm						\$
Subtract (Minus) Any Amount to Be Sublet to a Non-DBE Firm(s)						()
Total Value DBE Subcontractor						\$
Description of Work To Be Performed by DBE Certified Subconsultants						
Work Item(s) to be performed by DBE	Description of Work	#Hours or Units			Total Value	
					\$	
					\$	
					\$	
Total Value of Work To Be Performed By Certified DBE Firm						\$
Subtract (Minus) Any Amount to Be Sublet to a Non-DBE Firm(s)						()
Total Value of DBE Subconsultant						\$
Items of Work To Be Performed By DBE Trucking Firm(s)						
Description of Material(s) Hauled	Estimate of Ton/C.Y	Estimate of # of Trucks Required	Number of Trucks Owned or Leased		Total Dollar Value	
			O=		\$	
			L=			
			O=		\$	
			L=			
			O=		\$	
			L=			
Total Value DBE Trucking Firm					\$	
						%
Items of Work To Be Performed by DBE Supplier [Non-Manufacturer]:						
Description of Material(s) Supplied	Total Contract Value	Multiply X .60		Total DBE Credit Allowed (Contract Value*.60)		
		60%				
		60%				
Total Value of DBE Supplier				\$		
*Note: Count only the portions of work to be performed by a certified DBE firm for all of the above mentioned categories.						

***Important Notice:** Failure to submit **BOTH PARTS** of this completed and signed form for each DBE firm whose quote/bid is being counted toward the established DBE participation goal, may constitute a **MATERIAL DEFECT** in your bid submission and may result in a determination of your bid as **NON-RESPONSIVE**.

DBE Monitoring and Enforcement Mechanisms

The Columbus Regional Airport Authority has available several remedies to enforce the DBE requirements contained in its contracts, including, but not limited to, the following:

1. Breach of contract action, pursuant to the terms of the contract;
2. Withholding payments to the contractor under the contract until the contractor complies
3. Canceling, terminating, or suspending a contract, in whole or in part.

In addition, the Federal government has available several enforcement mechanisms that it may apply to firms participating in the DBE problem, including, but not limited to, the following:

1. Suspension or debarment proceedings pursuant to 49 CFR Part 26
2. Enforcement action pursuant to 49 CFR Part 31
3. Prosecution pursuant to 18 USC 1001.

DBE Certification Application Form

Uniform Certification Application:

<http://www.dot.state.oh.us/Divisions/ODI/SDBE/UCPDocs/DBECertificationApplication.pdf>

Personal Net Worth Statement:

<https://www.transportation.gov/sites/dot.gov/files/docs/NewDBEPersNetWorthStmt.pdf>

Link to the Ohio Department of Transportation website, this link will take you to the screen below:

<http://www.dot.state.oh.us/Divisions/ODI/SDBE/Pages/UCP.aspx>



Applying for DBE Certification - Ohio Firms

If your firm is based in Ohio, please complete the steps below to apply for DBE certification.

1. Download the  [Uniform Certification Application](#) and the  [Personal Net Worth Statement](#).
2. Open the downloaded application, fill it out (and save it), and gather your supporting documents, including the Personal Net Worth Statement.
3. Download the  [NAICS Code/Descriptor Request Form](#).
4. Open the downloaded form, fill it out (and save it), and gather your supporting documents.
5. Combine, into one file*, the supporting documents for your Uniform Certification Application and your completed NAICS Code/Descriptor Request Form along with its supporting documents.
6. Click the Submit Certification Application button below to open the Certification Application Attachment form.
7. Complete the Certification Application Attachment form, uploading your completed Uniform Certification Application and your supporting documents file, and following the steps shown to electronically sign and submit the form.
8. Be sure to save a copy of everything you submitted for your files.

ODOT's goal is to acknowledge certification applications within seven days of receipt. Please allow 120 days for a final certification decision.

[Submit Certification Application](#)

*This file may not exceed 10mb in size. If you are not able to fit all of your supporting documents into this file, please submit the remaining supporting documents using the [Additional Supporting Documents](#) form.

ATTACHMENT 9

Ohio's UCP Agreement

Link to the Ohio Department of Transportation website, this link will take you to the Unified Certification Program home page:

<http://www.dot.state.oh.us/Divisions/ODI/SDBE/Pages/UCP-OtherRecipientAgencies.aspx>

ATTACHMENT 10

Small Business Element



**COLUMBUS REGIONAL AIRPORT AUTHORITY
FOSTERING SMALL BUSINESS PARTICIPATION ELEMENT
ENABLING LEGISLATION: 49 CFR PART 26.39**



Revised March 2017

4600 International Gateway | Columbus, Ohio 43219 | 614.239.4000
columbusairports.com

JOHN GLENN
INTERNATIONAL

RICKENBACKER
INLAND PORT

BOLTON
FIELD

www.columbusairports.com

Section 26.39 Fostering Small Business Participation

I. Objective (49 CFR Part 26.39)

Recognizing that the DBE Program goals should be met through a mixture of race conscious and race neutral methods and, that by definition, DBE firms are small businesses; the Authority seeks to implement a small business element into its current DBE policy in accordance with applicable law. The Airport Authority has created a small business program element to facilitate competition by and expand opportunities for small businesses. For clarification purposes, a “Small Business Enterprise” or SBE is a firm that is independently owned and operated, is organized for profit, and is not dominant in its field for which the gross revenues or number of employees averaged over the past three years, inclusive of any affiliates as defined by 13 CFR Section 121.201, does not exceed the size standards for its respective industry as defined pursuant to Section 3 of the SBE Act and for which the net worth of each owner and each owner’s spouse (if married) does not exceed the personal net worth standards set by 49 CFR Part 26, currently \$1.32 million.

The Authority is committed to taking all reasonable steps to eliminate obstacles to small businesses that may preclude their participation in procurements as prime contractors or subcontractors. The Authority will meet its objectives using a combination of the following methods and strategies:

- 1) **Set asides:** Where feasible, the Authority will establish a percentage of the total value of all prime contract and subcontract awards to be set aside for participation by small businesses on FAA-assisted contracts. A “set-aside” is the reserving of a contract or a portion of a contract exclusively for participation by small businesses. This requires that the Authority and its prime contractors/ consultants set aside a portion of the value of each contract for participation by small businesses. A small business set-aside is open to all small businesses regardless of the owner’s gender, race or geographic location. The project manager and DBELO will review FAA-assisted purchases and contracts to assess the small business opportunities, giving consideration to the size and scope of each purchase or contract to establish the set aside percentage. This set aside is in addition to the DBE contract goals which may be required pursuant to applicable law or policy. In the event that a set-aside is not established on an FAA-assisted contract, the project manager and small business officer will document why a small business set-aside is inappropriate.
- 2) **Unbundling:** The Authority, where feasible, may “unbundle” projects or separate large contracts into smaller contracts which may be more suitable for small business participation. The Authority will conduct contract reviews on each FAA-assisted contract to determine whether portions of the project could be “unbundled” or bid separately. Similarly, the Authority will encourage its prime contractors or prime consultants to unbundle contracts to facilitate participation by small businesses.
- 3) **In multi-year design-build contracts or other large contracts (e.g., for “megaprojects”)** requiring bidders on the prime contract to specify elements of the contract or specific subcontracts that are of a size that small businesses, including DBEs, can reasonably perform.
- 4) **On prime contracts not having DBE contract goals,** requiring the prime contractor to provide subcontracting opportunities of a size that small businesses, including DBEs, can reasonably perform, rather than self-performing all the work involved.

- 5) Identifying alternative acquisition strategies and structuring procurements to facilitate the ability of consortia or businesses, including DBEs, to compete for and perform prime contracts.

In order to actively implement the Airport Authority's program elements to foster small business participation and to comply with the requirement of good faith implementation of our DBE program, the Airport Authority will require Prime Contractor(s) for Construction Work Items and for Professional Services Work Items to complete the form(s) contained in the Diversity Business Partner guidance, attached to this document.

The Special Conditions of the Contract will indicate the amount of small business participation as determined by the Airport Authority.

II. Definitions

- 1) Small Business Enterprise:

A "Small Business Enterprise" or SBE shall mean a firm that is independently owned and operated, is organized for profit, and is not dominant in its field for which the gross revenues or number of employees averaged over the past three years, inclusive of any affiliates as defined by 13 CFR Section 121.201, does not exceed the size standards for its respective industry as defined pursuant to Section 3 of the SBE Act and for which the net worth of each owner and each owner's spouse (if married) does not exceed the personal net worth standards set by 49 CFR Part 26, currently \$1.32 million.

- 2) Disadvantaged Business Enterprise:

A for-profit small business (as defined by the Small Business Administration) — That is at least 51 percent owned by one or more individuals who are both socially and economically disadvantaged or, in the case of a corporation, in which 51 percent of the stock is owned by one or more such individuals;

- Whose socially and economically disadvantaged owners do not exceed the personal net worth (PNW) set forth in 49 CFR Part 26. The current PNW cap is \$1.32 million.
- Whose management and daily business operations are controlled by one or more of the socially and economically disadvantaged individuals who own it; and
- Has been certified as a DBE by the Ohio Unified Certification Program (UCP) in accordance with 49 CFR 26.

For the purposes of the small business element of the Authority's DBE Program, small businesses which are also owned and controlled by socially disadvantaged individuals will be encouraged to seek DBE certification. Only DBE certified firms will be counted towards DBE race-neutral participation on FAA-assisted contracts.

III. Certification and Verification Procedures

The Authority will accept the following certifications for participation in the small business element of the Authority's DBE Program with applicable stipulations:

- 1) (State) DOT DBE Certification – DBE Certification by the (State) DOT/Ohio UCP which stipulates that a firm has been determined to meet all the requirements in accordance with 49 CFR Part 26. All certification determinations are evidenced by a letter of DBE certification issued by the (State) DOT.
- 2) SBA 8(a) Business Development Certification (as described in 13 CFR Parts 121 and 124) - will require submittal of three years of business tax returns.

Minority and women-owned business enterprises which are awarded contracts under the small business enterprise set aside will be strongly encouraged to seek DBE certification in order to be counted towards race neutral DBE participation.

The DBE Liaison Officer shall carry out the administration of the Small Business Program Element with the assistance of CRAA staff and may include paid consultants.

A. Assurances

The Authority makes the following assurances:

- 1) The DBE Program, including its small business element is not prohibited by state law;
- 2) Certified DBEs that meet the size criteria established under the DBE Program are presumptively eligible to participate in the small business element of the DBE Program;
- 3) There are no geographic or local preferences or limitations imposed on FAA-assisted contracts and the DBE Program is open to small businesses regardless of their location;
- 4) There are no limits on the number of contracts awarded to firms participating in the DBE Program;
- 5) Reasonable effort will be made to avoid creating barriers to the use of new, emerging, or untried businesses; and
- 6) Aggressive steps will be taken to encourage those minority and women owned firms participating in the small business element of the DBE Program that are eligible for DBE certification to become certified.

Small Business Program Components

Marketing & Outreach

The Authority will actively seek and market the Small Business program element to small, minority-owned and women-owned businesses currently performing or seeking to perform work with the CRAA.

Information will be made available via the Authority's website at www.columbusairports.com and shared with local and statewide SMWDBE assistance centers, trade associations, and local media.

Certification & Verification

Certification and verification of the eligibility of firms to participate in the Authority's Small Business program will be conducted by members of the Authority's Business Diversity and Accounting staff and/may include paid consultants.

Small Business Vendor Directory

The Authority will make a directory of certified small business concerns, eligible to participate in the small business program available via its website at www.columbusairports.com / Commitment To Diversity.

Monitoring and Tracking

The Authority will monitor and track utilization of small business concerns on all federally-assisted projects. Only DBE certified firms will be counted towards DBE race-neutral participation on FAA-assisted contracts.

Contract Terms

The Authority's Legal staff will ensure appropriate and effective contract clauses are adopted into the Authority's Standard Terms and Conditions and/or Special Provisions to ensure compliance with this rule.

ATTACHMENT 11

Ohio Public Records Laws (ORC 149.011 and 149.43)

149.011 Documents, reports, and records definitions.

As used in this chapter, except as otherwise provided:

(A) "Public office" includes any state agency, public institution, political subdivision, or other organized body, office, agency, institution, or entity established by the laws of this state for the exercise of any function of government. "Public office" does not include the nonprofit corporation formed under section [187.01](#) of the Revised Code.

(B) "State agency" includes every department, bureau, board, commission, office, or other organized body established by the constitution and laws of this state for the exercise of any function of state government, including any state-supported institution of higher education, the general assembly, any legislative agency, any court or judicial agency, or any political subdivision or agency of a political subdivision. "State agency" does not include the nonprofit corporation formed under section [187.01](#) of the Revised Code.

(C) "Public money" includes all money received or collected by or due a public official, whether in accordance with or under authority of any law, ordinance, resolution, or order, under color of office, or otherwise. It also includes any money collected by any individual on behalf of a public office or as a purported representative or agent of the public office.

(D) "Public official" includes all officers, employees, or duly authorized representatives or agents of a public office.

(E) "Color of office" includes any act purported or alleged to be done under any law, ordinance, resolution, order, or other pretension to official right, power, or authority.

(F) "Archive" includes any public record that is transferred to the state archives or other designated archival institutions because of the historical information contained on it.

(G) "Records" includes any document, device, or item, regardless of physical form or characteristic, including an electronic record as defined in section [1306.01](#) of the Revised Code, created or received by or coming under the jurisdiction of any public office of the state or its political subdivisions, which serves to document the organization, functions, policies, decisions, procedures, operations, or other activities of the office.

Amended by 129th General Assembly File No.1, HB 1, §1, eff. 2/18/2011.

Effective Date: 09-26-2003; 2006 HB9 09-29-200.

109.43 [Effective 4/6/2017] Public records training programs - model public records policy.

(A) As used in this section:

(1) "Designee" means a designee of the elected official in the public office if that elected official is the only elected official in the public office involved or a designee of all of the elected officials in the public office if the public office involved includes more than one elected official.

(2) "Elected official" means an official elected to a local or statewide office. "Elected official" does not include the chief justice or a justice of the supreme court, a judge of a court of appeals, court of common pleas, municipal court, or county court, or a clerk of any of those courts.

(3) "Public office" has the same meaning as in section [149.011](#) of the Revised Code.

(4) "Public record" has the same meaning as in section [149.43](#) of the Revised Code.

(B) The attorney general shall develop, provide, and certify training programs and seminars for all elected officials or their appropriate designees in order to enhance the officials' knowledge of the duty to provide access to public records as required by section [149.43](#) of the Revised Code and to enhance their knowledge of the open meetings laws set forth in section [121.22](#) of the Revised Code. The training shall be three hours for every term of office for which the elected official was appointed or elected to the public office involved. The training shall provide elected officials or their appropriate designees with guidance in developing and updating their offices' policies as required under section [149.43](#) of the Revised Code. The successful completion by an elected official or by an elected official's appropriate designee of the training requirements established by the attorney general under this section shall satisfy the education requirements imposed on elected officials or their appropriate designees under division (E) of section [149.43](#) of the Revised Code.

(C) The attorney general shall not charge any elected official or the appropriate designee of any elected official any fee for attending the training programs and seminars that the attorney general conducts under this section. The attorney general may allow the attendance of any other interested persons at any of the training programs or seminars that the attorney general conducts under this section and shall not charge the person any fee for attending the training program or seminar.

(D) In addition to developing, providing, and certifying training programs and seminars as required under division (B) of this section, the attorney general may contract with one or more other state agencies, political subdivisions, or other public or private entities to conduct the training programs and seminars for elected officials or their appropriate designees under this section. The contract may provide for the attendance of any other interested persons at any of the training programs or seminars conducted by the contracting state agency, political subdivision, or other public or private entity. The contracting state agency, political subdivision, or other public or private entity may charge an elected official, an elected official's appropriate designee, or an interested person a registration fee for attending the training program or seminar conducted by that contracting agency, political subdivision, or entity pursuant to a contract entered into under this division. The attorney general shall determine a reasonable amount for the registration fee based on the actual and necessary expenses associated with the training programs and seminars. If the contracting state agency, political subdivision, or other public or private entity charges an elected official or an elected official's appropriate designee a registration fee for attending the training program or

seminar conducted pursuant to a contract entered into under this division by that contracting agency, political subdivision, or entity, the public office for which the elected official was appointed or elected to represent may use the public office's own funds to pay for the cost of the registration fee.

(E) The attorney general shall develop and provide to all public offices a model public records policy for responding to public records requests in compliance with section [149.43](#) of the Revised Code in order to provide guidance to public offices in developing their own public record policies for responding to public records requests in compliance with that section.

(F) The attorney general may provide any other appropriate training or educational programs about Ohio's "Sunshine Laws," sections [121.22](#), [149.38](#), [149.381](#), and [149.43](#) of the Revised Code, as may be developed and offered by the attorney general or by the attorney general in collaboration with one or more other state agencies, political subdivisions, or other public or private entities.

(G) The auditor of state, in the course of an annual or biennial audit of a public office pursuant to Chapter 117. of the Revised Code, shall audit the public office for compliance with this section and division (E) of section [149.43](#) of the Revised Code.

Amended by 131st General Assembly File No. TBD, SB 227, §1, eff. 4/6/2017.

Amended by 129th General Assembly File No.28, HB 153, §101.01, eff. 9/29/2011.

Effective Date: 2006 HB9 09-29-200.

Note: *This section is set out twice. See also § [109.43](#), effective until 4/6/2017.*